

Meeting Date: 03/04/2015

Report Type: Discussion

**Measure U Citizens
Oversight Committee
Committee Report**

915 I Street, 1st Floor

www.CityofSacramento.org

Title: Measure U Revenues and Expenditures

Location: Citywide

Recommendation: Receive and File

Contact: Dennis Kauffman, Operations Manager, (916) 808-5843, Finance Department; Leyne Milstein, Finance Director, (916) 808-8491, Finance Department

Presenter: Dennis Kauffman, Leyne Milstein

Department: Finance

Division: Administration

Dept ID: 06001411

Attachments:
01 Memo to Committee

MEMORANDUM

DATE: February 26, 2015
TO: Measure U Citizens Oversight Committee
FROM: Dennis Kauffman, Operations Manager
CC: Leyne Milstein, Finance Director
SUBJECT: MEASURE U FISCAL YEAR (FY) 2013/14 SUMMARY

The allocation and spending of Measure U resources can be summarized as follows:

- **Police Department**
 - **COPS Hiring Program Retention FY09 (CHRP) and FY11 (CHP).** The Police Department (PD) was allocated \$2.7 million to protect the COPS Hiring Recovery Program (CHRP) and the COPS Hiring Program (CHP) grant-funded positions by fulfilling required grant match and retention requirements. The total costs incurred during FY2013/14 were approximately \$2.0 million. The costs incurred were less than the amount allocated because of vacancies the PD expects to fill during FY2014/15.
 - **Field and Operations.** The City Council allocated \$5.1 million of Measure U resources to restore 49 Field and Operations positions. The Council also authorized \$1.2 million of Measure U resources to be carried over from FY2012/13 for expedited backgrounds and equipment and vehicles for new officers. Field and Operations restorations provide increased crime prevention, intervention, proactive deployment and ability to respond to crimes in progress. Specialty unit positions allow for increased ability to respond to gang activity, resolve traffic complaints, address citizen concerns, conduct parolee intervention, follow-up on highly sensitive investigations, and train officers. In addition, the PD augmented gang enforcement functions and began to redeploy traffic enforcement operations and motor teams - all of which were eliminated prior to Measure U funding. The PD continued the process of recruiting, back grounding, and training employees to fill authorized Field and Operations positions in FY2013/14. The total costs incurred of approximately \$4.1 million for Field and Operations were less than the amount allocated because of vacant positions the PD expects to fill in FY2014/15.

- **Investigations.** The PD was allocated \$716,000 to restore six investigative positions to increase the department's ability to follow-up on violent felony crimes and investigation of felony crimes. The PD filled three of the authorized six positions in Investigations during the fiscal year at a cost of \$208,000. The remaining three positions will be filled in FY2014/15. The additional personnel added to Field and Operations have been utilized to expand the Gang Enforcement Teams and the Crime Suppression Teams until all Investigations vacancies can be filled.
- **Forensics.** The PD was allocated \$300,000 to restore six forensic investigator positions enabling the department to shift sworn officers, who are currently performing this function, back onto the streets and increase the capacity to conduct forensic investigations including latent fingerprint examinations/identifications. All six authorized forensic investigator positions were filled during FY2013/14 at a cost to Measure U of \$300,000.
- **Communications.** The PD received an allocation of \$200,000 to restore four dispatcher positions to allow for the continued expansion of the pilot project to receive acceptance of cellular 911 calls, reduce call wait times, and provide a more rapid police response and higher level of customer service. All four authorized dispatch positions were filled late in FY2013/14 resulting in costs of \$53,000 through June 30, 2014.
- **Crime Analysis.** The PD was allocated \$100,000 to restore an analyst position to conduct integrated crime analysis taking into account patrol functions and investigative elements in order to improve the PD's effectiveness in its approach to public safety. The crime analyst vacancy was filled late in FY2013/14 resulting in costs of \$29,000 through June 30, 2014.
- **Grant Retention for Future Years.** The PD was allocated \$2.749 million to retain grant-funded positions in future years after grant funding ends. The resources are reported as fund balance committed for grant retention.
- **Fire Department**
 - **SAFER Grant Buyback/Brown Out Restorations.** Since both of these programs were directly related to restoration of fire companies, the SAFER Grant Buyback and the Brown Out Restorations were tracked as a single budget allocation. The original allocation for these two programs totaled \$5.4 million. With resources saved from other Measure U categories, the budget for the Brown Out Restorations was increased by \$1.0 million to a total combined allocation of \$6.4 million. The Fire Department (Fire) incurred costs totaling

approximately \$6.5 million through June 30, 2014, using \$127,000 in budget savings from other Fire Measure U categories.

- **SAFER Grant Buyback.** Fire received an extension on the use of SAFER grant funds and, as a result, began utilizing Measure U Funds in mid-December, as originally planned.
- **Brown Out Restorations.** The City Council originally allocated resources to Fire to cover costs associated with three restored companies. In May 2014, the City Council restored the fourth fire company. Fire staffed these companies with a combination of filled positions and employees working overtime.
- **Medic Units / SRFECJ JPA.** Fire was originally allocated a net amount of \$390,000 for two medic units, consisting of \$690,000 of expenditure budget and \$300,000 of revenue budget. Because implementing the two medic units was delayed until FY2014/15, \$357,000 of the funding was reallocated to meet the City's increasing costs for the Sacramento Regional Fire/EMS Communications Center (SRFECJ) joint powers agency that provides regional fire emergency dispatch services, and the rest was returned to Measure U fund balance.
- **Technology.** Fire was originally allocated \$479,000 for department technology staffing, however a portion of the budget was reallocated because 1 of the 4 positions was filled during the year and the other 3 remained vacant until FY2014/15. The final budgeted amount for technology was \$249,000 and the actual costs incurred during FY2013/14 were \$87,000.
- **Fiscal Support.** Fire was originally allocated \$204,000 for department fiscal support staffing, however a portion of the budget was reallocated because the 2 positions were filled late in the fiscal year. The final budgeted amount for fiscal support was \$142,000 and the actual costs incurred during FY2013/14 were \$76,000.
- **Fire Prevention.** Fire was originally allocated \$165,000 for to hire a Senior Fire Prevention Officer to provide oversight over permit inspections, new development, and code enforcement. The final budgeted amount for fiscal support was \$160,000 and the actual costs incurred during FY2013/14 were \$110,000.
- **Human Resources.** Fire was originally allocated \$100,000 for department human resources staffing to conduct employee misconduct complain investigation, however a portion of the budget was reallocated because the position was filled in the middle of the fiscal year. The final budgeted amount for fiscal support was \$55,000 and the actual costs incurred during FY2013/14 were \$42,000.

- **Recruit Academy.** Fire was originally allocated \$570,000 to conduct two Fire Recruit Academies; however savings in other Fire Measure U budgets were reallocated to bring the final budget to \$777,000. Two academies were conducted, one in the fall of 2013 and one in the spring of 2014, resulting in twenty-four trained fire personnel. The costs incurred through June 30, 2014, were \$628,000.
- **Grant Retention for Future Years.** Fire was allocated \$1.3 million to retain grant-funded positions in future years after grant funding ends. The resources are reported as fund balance committed for grant retention.
- **General Services Department**
 - **Animal Control Officer.** General Services was allocated \$85,000 to hire one animal control officer. Several offers were made but two were declined by the prospective employees and one was unsuccessful because the candidate failed the background check. The position was filled on February 25, 2015.
- **Parks and Recreation Department**
 - **Aquatics.** Parks and Recreation (Parks) was allocated \$1.6 million to open all City swimming and wading pools, except for Cabrillo Pool which is expected to reopen in summer 2015 after renovation. Parks incurred costs totaling \$1.5 million opening and operating the pools in summer 2013 and summer 2014 through June 30, 2014. Swim lessons, water aerobics, lap swimming and swim team services also occurred throughout the system. A lifeguard academy was held in March and April for participants ages 15 and up to prepare a workforce for the upcoming summer season.
 - **Community Centers.** Parks was allocated \$808,000 to restore services at five community centers: Oak Park, Hagginwood, George Sim, Pannell, and South Natomas. Parks expended \$757,000 during FY2013/14 providing the following services: Hot Spots (3 centers), Introduction to Youth Sports (5 centers), Kids Camps (5 centers), Tweener Club at Sim Center, and coordination and operational support.
 - **Gang Prevention.** Parks was allocated \$50,000 for gang prevention and expended \$40,000 providing administration and fiscal support of gang violence prevention programs.
 - **Park Maintenance.** The City Council allocated \$1.6 million to Parks to improve park maintenance at the City's 200+ parks. Parks expended the entire allocation and achieved the following results:
 - Reduced response time for irrigation issues from 5 days to 3 days

- Increased restroom cleaning from 3 times per week to 2 times per day, 7 days per week
- Increased trash pickup from 3 days per week to 7 days per week
- Increased weeding, edging, and blowing of debris from 1 time per month to 1.5 times per month, on average
- **Senior Programs.** Parks was allocated \$172,000 for senior programs and expended \$107,000 during FY2013/14. The Hart Senior Center hours of operation were restored from 8:00 am – 3:30 pm to 8:00 am – 5:00 pm. During the Hart Senior Center’s six month renovation project, staff planned and prepared the Assistance Referrals and More for Seniors (ARMS) program and the Caring Neighborhoods program for launch when the center reopened in January 2014. After the center reopened, the ARMS program served 320 participants and the Caring Neighborhoods program served 432 residents.
- **Teen Services.** Parks was allocated \$292,000 for teen services and expended \$254,000 to provide the following services:
 - Prime Time Teen and Middle School Sports programs at five community centers served 383 teens during FY2013/14.
 - Neighborhood Hot Sports at locations outside community centers rotating between junior high and high school campuses provided safe and supervised activities on Friday nights from 7pm to 11pm for youths ages 13 to 19 years old. Participation steadily increased from 20 to as many as 55 participants each night.
 - Summer at City Hall provided 80 at-risk youths internships throughout City of Sacramento offices, Sacramento Regional Transit, SAFCA, Target Excellence, Stockton Boulevard and Mack Road Partnerships, as well as opportunities with the Sacramento Youth Commission.
- **Library**
 - The City Council allocated \$506,000 to the Sacramento Public Library to restore the City’s Parcel Tax Maintenance of Effort (MOE) level.
- **Capital Outlay**
 - The City Council allocated \$250,000 in FY2013/14, in addition to \$600,000 allocated in FY2012/13, to a Park Maintenance Capital Improvement Project to expend one-time Measure U dollars on water infrastructure renovation projects. The projects are focused on bringing infrastructure up to code to ensure safe drinking water. Planning assessments were performed during FY2012/13,

design and implementation began in FY2013/14, and all projects will be completed in FY2015/16.

Please find the following attachments accompanying this memo for your information:

- **Attachment 1 – FY2013/14 Approved Budget**
 - <http://portal.cityofsacramento.org/Finance/Budget/Documents/ApprovedBudget>
 - Overview of the Council-approved spending plan for Measure U resources starts on page 24.
 - Detailed information on the FY2013/14 restorations is provided in the Fire, Police, Parks and Recreation, General Services, and Citywide and Community Support sections of this document.

- **Attachment 2 – FY2013/14 Midyear Budget Report**
 - http://sacramento.granicus.com/MetaViewer.php?view_id=22&clip_id=3395&meta_id=411509
 - Pages 8-10 of this document provide a midyear update on revenues and program implementation.
 - Pages 23-26 of this document provide a detailed update on program implementation.

- **Attachment 3 – FY2013/14 Midyear Resolution R2014-0041**
 - Section 8 on page 3 and Section 10 on page 4 authorize use of Measure U resources.

- **Attachment 4 – FY2013/14 Comprehensive Annual Financial Report (CAFR)**
 - http://sacramento.granicus.com/MetaViewer.php?view_id=22&clip_id=3552&meta_id=430703
 - Page 25 and 26 of this document provide the independent auditors' opinion that the City's financial statements were prepared in accordance with generally accepted accounting principles.
 - Page 50 of this document presents the audited Measure U Fund Balance Sheet as of June 30, 2014.
 - Page 54 of this document presents the audited Measure U Fund Statement of Revenues, Expenditures and Changes in Fund Balances for FY2013/14.
 - Page 59 of this document presents the audited Measure U Fund Statement of Revenues, Expenditures, and Change in Fund Balance – Budget and Actual for FY2013/14.

- **Attachment 5 – FY2012/13 and FY2013/14 Measure U Performance Audit Reports**
 - http://sacramento.granicus.com/MetaViewer.php?view_id=22&clip_id=3552&meta_id=430693
- **Attachment 6 – Measure U Citizens Oversight Committee FY 2012/13 Report**
 - http://sacramento.granicus.com/MetaViewer.php?view_id=22&clip_id=3447&meta_id=418071
- **Attachment 7 – FY2014/15 Measure U Restorations Staff Report**
 - http://sacramento.granicus.com/MetaViewer.php?view_id=22&clip_id=3450&meta_id=418661
- **Attachment 8 – FY2014/15 Approved Budget**
 - <http://portal.cityofsacramento.org/Finance/Budget/Approved-Budget2014-15>
 - Overview of the Council-approved spending plan for Measure U resources starts on page 22.
 - Detailed information on the FY2014/15 restorations is provided in the Fire, Police, Parks and Recreation, General Services, and Citywide and Community Support sections of this document.
- **Attachment 9 – FY2014/15 Midyear Budget Report**
 - http://sacramento.granicus.com/MetaViewer.php?view_id=22&clip_id=3552&meta_id=431003
 - Pages 10-11 of this document provide a midyear update on revenues and program implementation.
 - Pages 22-26 of this document provide a detailed update on program implementation.