



City Council Report
915 I Street, 1st Floor
www.CityofSacramento.org

Meeting Date: 4/1/2014

Report Type: Public Hearing

Report ID: 2014-00050

Title: General Plan Annual Report (Noticed 03/20/2014)

Location: Citywide

Recommendation: 1) Review and comment on the General Plan Annual Report; 2) pass a Motion initiating the Community Plan Updates; 3) pass a Resolution changing the Shovel Ready Sites Program from a capital improvement program to multi-year operation projects and establish the Shovel-Ready Sites Program as I21001300; and 4) pass a Motion approving the Long Range Planning Work Plan for Fiscal Year 2014/15.

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Presenter: Teresa Haenggi, Associate Planner, (916) 808-7554, Community Development Department

Department: Community Development Dept

Division: Long Range Planning

Dept ID: 21001222

Attachments:

- 1-Description/Analysis
- 2-Attachment 1 General Plan Annual Report
- 3-Attachment 2 Community Survey Summary
- 4-Attachment 3 2013 Housing Element Annual Report
- 5-Attachment 4 Livability Index
- 6-Attachment 5 Community Plan Updates Summary
- 7-Attachment 6 Long Range Planning Work Program
- 8-Attachment 7 Resolution - Shovel Ready Sites Multi-Year Operating Project

City Attorney Review

Approved as to Form
Jeffrey Heeren
3/24/2014 10:22:40 AM

City Treasurer Review

Reviewed for Impact on Cash and Debt
Russell Fehr
3/14/2014 1:13:51 PM

Approvals/Acknowledgements

Department Director or Designee: Max Fernandez - 3/20/2014 8:35:11 AM

Description/Analysis

Issue Detail: Issue: The 2030 General Plan (the Plan) was adopted by the City Council in March 2009. Part IV of the General Plan provides an action strategy for implementation of the Plan, including the development of an annual report. The annual report focuses on projects and programs that will lay the groundwork for the City's economic recovery including: infill development; the adopted Planning and Development Code; and the update of the General Plan that is currently in progress.

A number of departments provided information regarding implementation of the General Plan for the annual report. The report is further informed by three sources: 1) the Annual Community Survey, 2) the Housing Element Annual Report, and 3) the Livability Index.

Community Plan Updates. One of the key General Plan implementation measures is to update the community plans. Therefore, the General Plan Annual Report includes a recommendation to initiate the update of the community plans. The updates may include the following tasks: preparing for pre-development work (e.g., rezones, infrastructure studies, historic surveys); educating the community about planning issues; assessing what is needed to get priority sites shovel-ready; establishing a system for continuous community participation; and creating an implementation plan.

Staff recommends that the Central City Community Plan be the first community plan to be updated. This recommendation is based on the significant amount of change that will occur in the Central City area due to the growth projected in the 2030 General Plan.

Attachment 5 provides additional information on the proposed Community Plan Updates.

Fiscal Year (FY) 2014/15 Long Range Planning Work Plan. The intent of the work plan is to prioritize the projects that will implement the City's General Plan. This report includes a recommendation to approve the FY2014/15 Long Range Planning Work Plan. The work plan can be found in Attachment 6.

Staff is recommending that Council approve a resolution re-establishing the existing Shovel Ready Sites capital improvement program as multi-year operating projects (MYOPs), and approve two motions to: 1) initiate the Community Plan Updates; and 2) accept the FY2014/15 Long Range Planning Work Plan.

Policy Considerations: The 2030 General Plan includes an implementation measure to develop an annual report to monitor the implementation of the goals and policies of the General Plan. The General Plan also identifies the update of the community plans as a priority implementation measure. This report implements these measures.

Economic Impacts: There are no economic impacts associated with this report.

Environmental Considerations: The General Plan Annual Report, initiation of the Community Plan Updates, and the Long Range Planning Work Plan are exempt under CEQA Section 15061 (b)(3). The activity is covered by the general rule that CEQA applies only to projects which have the potential for causing significant effect on the environment. Any actions that could result in a physical change in the environment would be identified as projects and subject to CEQA review.

Sustainability: The 2030 General Plan contains principles, goals, and policies that address sustainability. Examples include infill development, compact development, transit use, water conservation, water quality, alternative energy sources, and reuse of existing buildings.

Commission/Committee Action: Staff presented the General Plan Annual Report to the Planning and Design Commission on March 13, 2014. The Commission responded favorably to the annual report, but had clarification questions and suggested modifications to the community survey. The Planning and Design Commission took action to forward to City Council a recommendation to approve of the Long Range Planning Work Plan and to initiate the Community Plan updates.

Rationale for Recommendation: The 2030 General Plan was approved by Council on March 3, 2009. The General Plan calls for an annual report to the Planning Commission and City Council on the progress made towards achieving its vision and goals. The annual report ensures that the General Plan continues to be a living document that is responsive to the City's short-term interests and needs while addressing its long term priorities and values. The General Plan also identifies the update of the community plans as a priority implementation measure.

The Shovel Ready Sites Program (D21001300) has been established as a capital improvement project. In resolution 2013-0198, "capital improvements" is defined as "major projects undertaken by the City that are generally not recurring and are for repairs, maintenance, improvement, or acquisition of City assets with a total cost of at least \$20,000." The Shovel Ready Sites Program is better defined as a multi-year operating project because it is used primarily for planning and consultant studies.

Financial Considerations: Since the Shovel Ready Sites Program (D21001300) is generally used for planning projects and studies and not for repairs, maintenance, improvement, or acquisition, it has been determined that the remaining \$412,955 General Fund (Fund 1001) balance in the Shovel Ready Sites Program (D21001300) should be re-established into two MYOPs as listed below:

1. Community Plan Updates Program: Re-open the existing Community Plan Update Program (I22400100) and transfer \$269,649 from the Shovel Ready Sites Program (D21001300).
2. Shovel Ready Sites Program: Establish a MYOP Shovel-Ready Sites Program as I21001300, transfer the remaining funding in D21001300, estimated at \$143,303, to I21001300 to fund the remaining Shovel-Ready Sites Program work, and close D21001300.

Local Business Enterprise (LBE): The purchase of goods or services is not associated with this report.

2013

General Plan Annual Report



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General Plan Overview

2030 General Plan

The 2030 General Plan, adopted by the City Council on March 2009, sets a new direction for the future of Sacramento. It includes policies, goals, development standards, and land use and urban form guidelines that will guide the development of Sacramento through 2030. The vision of the General Plan is that...

Sacramento will be the most livable city in America

Master Environmental Impact Report

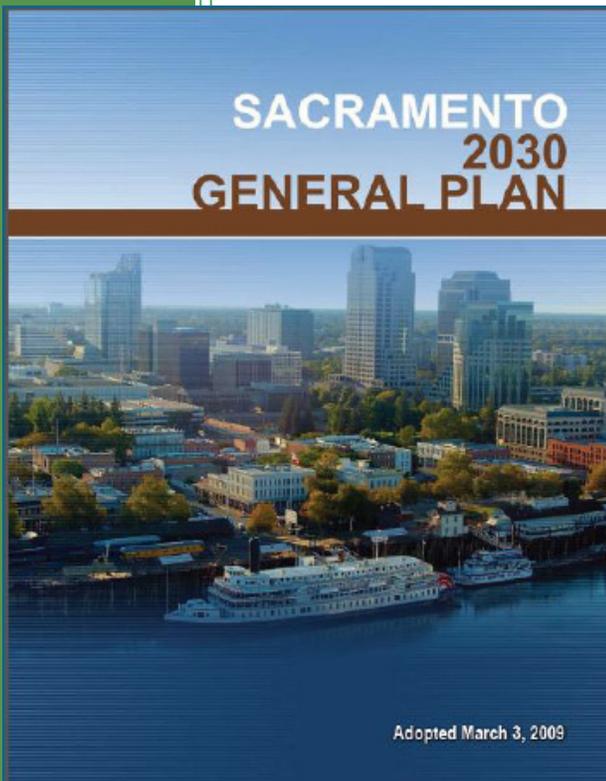
The City prepared a Master Environmental Impact Report (EIR) for the 2030 General Plan. The Master EIR is a comprehensive analysis of the impacts of growth anticipated in the General Plan. The Master EIR provides a benefit to all subsequent development projects by providing the required environmental review at the time of adoption of the General Plan.

City projects that have used the Master EIR include the Planning and Development Code, Parking Code Update, Sacramento Center for Innovation, Florin Road Corridor Plan, Northeast Line Implementation Plan, Climate Action Plan, and citywide rezones for General Plan consistency. Additionally, the Master EIR has assisted various public works projects that provide the backbone for the City's infrastructure, including street repaving, traffic light replacement, and pipeline upgrades.

General Plan Update

The General Plan Implementation Program calls for an update of the Plan every five years. This ensures the policies, standards, and strategic implementation are aligned with the Plan's vision and goals, and are responsive to current economic, social, and technological trends.

The City is currently working on the first five-year update which includes a Master EIR "refresh" so that development can continue to benefit from the Report's environmental analysis. The update is expected to be completed in December 2014.



General Plan Annual Report

Introduction to the General Plan Annual Report

To ensure that the City is moving forward to achieve the General Plan's vision, the Community Development Department provides a report to the Council on an annual basis. The objectives of the report are to highlight the City's accomplishments, report on current challenges, identify trends, and gauge the public's level of satisfaction and engagement with the City. The 2030 General Plan Annual Report is also intended to assist Council on developing policy, establishing priorities, and providing direction to staff.

The sources of information for this report include the following:

Community Survey – The survey is the community outreach component of the annual report. It is used to capture the perspective on the livability of the City from those who live and/or work in Sacramento.

Livability Index – The Livability Index consists of 14 indicators and several data points that will measure the General Plan's success over time in achieving the Plan's vision to become the most livable city in the nation.

Implementation Program – The annual report includes a “progress report” on the General Plan's Implementation Program. This provides the opportunity to highlight progress made by all the departments and partnering agencies. Also, barriers to progress are identified and addressed.

Development Activity and Infill – A summary of the development that has occurred in the prior year, and whether or not it occurred in Shovel Ready Sites priority areas, is provided to help track the City's success in meeting the housing and job growth anticipated in the General Plan.

Framework of the General Plan Annual Report

The six themes below guided the development of the General Plan. These themes provide the framework of the annual report.

- Growing Smarter
- Maintaining a Vibrant Economy
- Developing a Sustainable Future
- Living Lightly - Reducing our “Carbon Footprint”
- Creating a Healthy City
- Making Great Places

General Plan Annual Report

2030 General Plan Themes

The 2030 General Plan's goals, policies, and implementation programs define a roadmap to achieving Sacramento's vision to be the most livable city in America. Underlying the vision is a set of six themes that thread throughout the General Plan.

Growing Smarter

The 2030 General Plan favors developing inward over expanding outward into "greenfields" on the edge of the city. The city's growth pattern will be more compact with "infill" and reuse of underutilized properties. The City will also intensify development near transit and mixed-use activity centers and locate jobs closer to housing, which will lead to increased walking and bicycling and reduced automobile use.

Maintaining a Vibrant Economy

The 2030 General Plan contains strategies to accommodate a diversity of businesses, employment, housing, and entertainment opportunities for Sacramento's residents, while focusing on the retention of existing and attraction of new businesses offering high-paying jobs.

Developing a Sustainable Future

Planning and developing a truly sustainable future depends on a healthy environment, strong economy, and the social well-being of Sacramento residents. Without a successful economy, financial resources will not be available to manage growth and protect resources.

Living Lightly - Reducing Our "Carbon Footprint"

The General Plan takes several steps to reduce carbon emissions that contribute to climate change. General Plan strategies include mixed-use development that encourages walking and biking, use of public transit, "green building" practices, use of solar energy systems, architectural design to reduce heat gain, recycled construction materials, and water conservation measures.

Creating a Healthy City

The 2030 General Plan endorses land use patterns and densities that foster pedestrian and bicycle use and recreation through expanded parklands, sports and athletic programming, and open spaces. Land use and development strategies, emergency response plans, public awareness, and policing programs are promoted to protect residents from the risks of crime.

Making Great Places

Sacramento is distinguished by its location at the confluence of the American and Sacramento Rivers, diverse residential neighborhoods, cultural centers, parks and recreation areas, extensive tree canopy, role as the center of California's governance, and place in California's settlement history. These assets contribute to the quality of life for residents while providing the opportunity for shaping development, conserving resources, and structuring the economy.

Growing Smarter

BENEFITS OF INFILL DEVELOPMENT

- Alleviates demand for greenfield development
- Reduces vehicle trips
- Improves air quality
- Uses existing infrastructure
- Promotes complete neighborhoods

CHALLENGES TO INFILL DEVELOPMENT

- Inadequate infrastructure
- Site contamination (Brownfields)
- Irregular lot sizes
- Higher land and construction costs
- Regulatory issues
- Environmental challenges
- Financial hurdles
- Neighborhood compatibility



Sacramento Railyards

Infill Development/Shovel Ready Sites Program

The General Plan envisions that most development in the city will be infill. The Shovel Ready Sites Program was established in Fiscal Year 2004/05 with the intent of encouraging economic development at key locations in the city, particularly in infill areas. In October 2009, the City Council adopted a resolution that identified priority shovel ready sites (Please see map on the following page). The priority Tier One Opportunity Areas are areas where development is either more likely to occur in the near-term, or have a greater potential for return on investment.

By identifying the priority shovel ready sites, the Council provided direction on where to invest and coordinate available resources to provide the infrastructure needed to encourage development that will have the largest impact on the City's economic health.

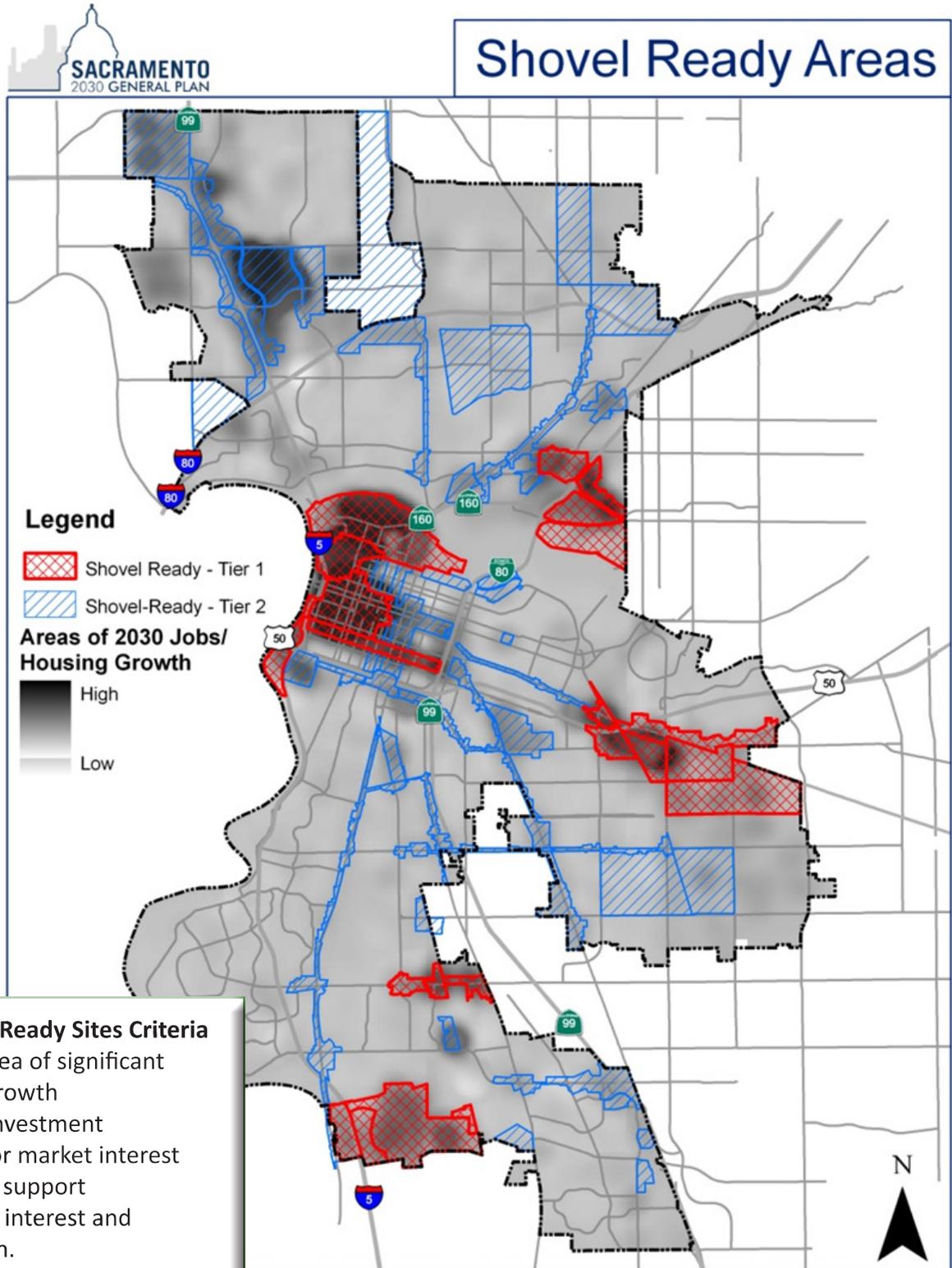
2013 Development in Shovel Ready Sites Priority Areas

Although development has declined in recent years, the City continues to prepare for anticipated economic revitalization. The General Plan's infill goal is to locate approximately two-thirds of the growth anticipated in the General Plan in infill areas. Therefore, development within priority Shovel Ready Sites (both Tier One and Tier Two areas) is tracked to determine how much growth occurs as infill.

The chart below indicates that in the last five years, 55% of new residential units and 71% of commercial, retail, office, and industrial development occurred in Shovel Ready Sites priority areas. A large portion of the non-residential development in a Shovel Ready priority site (Tier One and Tier Two) is attributed to the 27-story office building at 500 Capitol Mall which was completed in 2009.

Calendar Year	Residential Units		Non-Residential (sq. ft.)	
	Citywide	Shovel Ready Areas	Citywide	Shovel Ready Areas
2009	555	104	910,656	704,606
2010	420	298	226,302	89,825
2011	166	109	95,484	70,866
2012	205	132	152,258	65,523
2013	431	338	187,021	184,967

Growing Smarter



Priority Shovel Ready Sites Criteria

- Expected area of significant economic growth
- Return on investment
- Developer or market interest
- Community support
- Land owner interest and participation.

Growing Smarter



7th and H Street Housing



**Township 9
Cannery Place Apartments**



The Arbors at Oak Park



Tapestry Square

Featured Infill Projects

7th and H Street Housing

This eight-story building has 150 studio and one-bedroom apartments. Half of the units are available for low income residents. The remaining units will serve formerly homeless residents. A health clinic, community gathering space, commercial retail space, and a resident services program is provided on-site. The project demonstrates how infill development can support the City’s goals to grow inward and to provide diverse and affordable housing.

Township 9 – Cannery Place Apartments

Township 9 is a 65-acre infill project along the American River Parkway just north of Downtown and the Railyards. The Cannery Place Apartments is the first housing project of Township 9. It will include 180 residential units, 179 of which will be affordable, and one unit will be a market rate apartment for the building manager. The project also includes approximately 12,500 square feet of retail use and will be served by the recently completed light rail station. The ground breaking ceremony occurred in January 2013 and the project is expected to be completed in Fall 2014.

The Arbors at Oak Park

The Arbors at Oak Park is a new mixed use development at Broadway and Martin Luther King, Jr. Boulevard in the Oak Park area. The project includes 55 affordable units for seniors and 4,000 square feet of retail space. Amenities include a library and multi-purpose room, a fitness center, and a residential services program. This project is considered a significant infill project that greatly improves a high-profile corner and will serve an important economic role in the neighborhood.

Tapestry Square

Tapestry Square is a residential development of three-story homes that resemble brownstone or row houses. This project was originally entitled in 2006 for 58 residential units in the Central City. In the subsequent seven years, permits for only 10 units were pulled. In 2012 and 2013, however, permits for 16 additional units were finalized. This recent increase in construction indicates there is a market for and alternative housing product types which is important for infill.

Growing Smarter

The Warehouse Artist Lofts

This rehabilitation project will convert an existing six-story historic warehouse into a mixed-use residential complex. Located in the R Street Corridor, the project includes 116 housing units and 13,000 square feet of commercial space. Density is 131 dwelling units per acre. Construction is underway and is anticipated to be completed in late 2014.

New Helvetia Brewing Company

This structure is a 4,772 square foot historic landmark originally built in 1925. Prior uses included a tortilla factory and more recently a tile and stone showroom, but the building had been vacant for over two years. The New Helvetia Brewing Company provides a good example of how the reuse of a building helps to meet the City's infill goals. The New Helvetia Brewing Company currently includes a brewery and tasting room with future plans for a restaurant.

Broadway Triangle

Currently under construction, the Broadway Triangle is a significant infill project in the Oak Park area. It is a mixed use development that includes the restoration and reuse of historic buildings, 29 residential units, and 9,000 square feet of retail space. The project is located at an active area of Broadway between 34th and 36th Streets.

Sacramento Center for Innovation

The Sacramento Center for Innovation (SCI) Specific Plan was adopted by City Council in December 2013. The plan calls for the development of approximately 240 acres of land and was developed in partnership with Sacramento State University and the Power Inn Alliance, a property and business improvement district in the southeast area of the city. The area is envisioned as a hub for innovative business and clean technology industries, and the Specific Plan establishes planning and development standards to realize this vision.



Sacramento Center for Innovation



The Warehouse Artists Lofts



New Helvetia Brewing Company



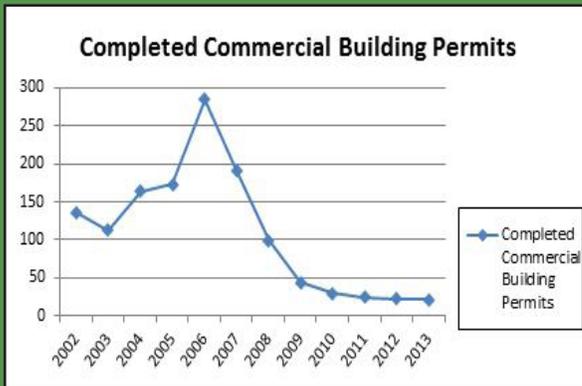
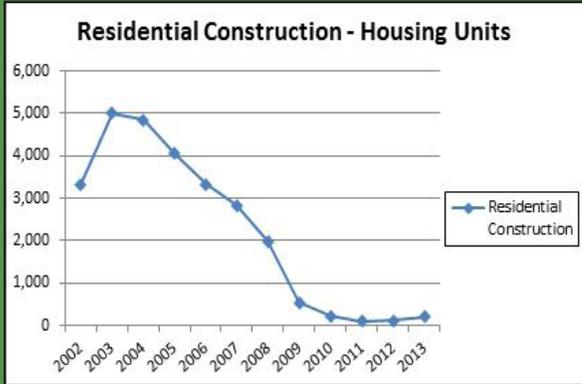
Broadway Triangle



Broadway Triangle - Historic Building

Maintaining a Vibrant Economy

Development Activity



Affordable Housing Production (Issued Building Permits)

	2007	2008	2009	2010	2011	2012	2013
Extremely Low Income	53	1	0	78	140	9	12
Very Low Income	125	106	24	108	118	103	104
Low Income	346	707	100	54	7	222	148
Moderate Income	920	900	42	25	4	18	34
Total	1444	1714	166	265	269	352	298

2013 Economic Environment

Development

In recent years, both residential and commercial development has slowed considerably (See development activity charts to the left). The decline in housing production has been primarily due to a weak housing market, lack of financing, and building restrictions in Natomas due to inadequate flood protection. In 2013, however, there was an increase in the development of new residential units, primarily multi-family units.

Initially, new commercial development remained strong even while the residential sector was declining. However, this trend ended in 2006. A slight increase in new development in 2012 and 2013 may indicate that this downward trend is reversing.

Economic Indicators

While property tax has continued to fall since 2009, Hotel (Transient Occupancy Tax) and utility user taxes have remained fairly consistent. Sales tax revenue has steadily, though slowly, climbed since 2010.

More positive trends are showing in personal income and economic stability. The unemployment rate in Sacramento fell from its highest of 14.9% in 2010 to 8.9% in 2013. Additionally, median household income has continued to climb since 2010 and per capital income since 2011.

Citywide Total Annual Revenue (In Millions of \$)

	FY09	FY10	FY11	FY12	FY13
Property Tax*	129.3	124.2	116.0	115.6	112.6
Sales Tax	60.6	56.3	58.1	60.4	63.8
Hotel Tax (TOT)	3.2	2.8	3.1	3.1	3.3
Utility User Tax	57.8	58.6	58.9	58.7	59

*Consists of current secured, current unsecured and property tax in-lieu of VLF.

Snapshot of Sacramento's Economy

	2005	2006	2007	2008	2009	2010	2011	2012	2013
Unemployment Rate	5.9%	5.6%	6.4%	8.5%	13.2%	14.9%	14.1%	9.5%	8.9%
Median Household Income	\$44,867	\$46,055	\$49,849	\$50,958	\$47,107	\$46,731	\$47,908	\$48,546	\$55,846
Median Income per Capita	\$22,841	\$23,886	\$25,536	\$25,313	\$24,471	\$24,142	\$23,585	\$24,882	\$26,856

Maintaining a Vibrant Economy

Making Development Easier

Staff has initiated several projects to alleviate the cost, time, and uncertainty of development. These projects provide the incentives necessary to encourage construction, which will result in the creation of jobs, businesses, services, housing diversity, and entertainment and cultural venues.

Planning and Development Code

In April of 2013, Council adopted the Planning and Development Code, which was a comprehensive update of the zoning code. The Planning and Development Code removed barriers to development and included the following improvements:

- Reorganized the code for ease of use;
- Established a citywide site plan and design review;
- Provided flexibility in development standards to facilitate development of smaller urban infill lots; and
- Revised development standards that recognize urban and traditional development patterns identified in the General Plan.

2035 General Plan

In addition to the updates to the zoning code, staff initiated the five-year update of the General Plan which will include updating the Master Environmental Impact Report (EIR). The Master EIR is key to revitalizing the economy, because it accomplishes the following:

- Updates the Housing Element;
- Provides basic environmental clearance;
- Eliminates or reduces need for costly environmental impact reports; and
- Results in faster project processing.

The 2035 General Plan update is expected to be completed in December of 2014.

Shovel Ready Investment Plan

Staff has initiated the Shovel Ready Investment Plan. The purpose of the Plan is to coordinate infrastructure investments to get sites shovel-ready for development. The Plan identifies and prioritizes key infrastructure projects that, when completed, would catalyze development and have a positive economic impact on the City. The Plan will guide departments in funding, coordinating, and constructing key infrastructure improvements.

2013 Accomplishments

- Economic Development Department coordinated four business walks where a total of 479 businesses were visited.
- In May, 2013, the City Council adopted the Economic Development Strategy that focuses on investing in priority areas including local businesses, the region's industries, and the global economy.
- The Building Division launched online permitting services for several types of minor permits.
- Customers are now able to schedule building inspections online.
- Economic Development staff revised the Local Business Enterprise Program to strengthen preference for local businesses who are competing for city contracts.
- The Urban Land Institute completed a Broadway Vision Plan.
- The American River Crossing Alternatives Study was completed.
- The Planning and Development Code received the Best Practices Award from the Sacramento Valley Section of the American Planning Association and an award from the Urban Land Institute.
- The City received the Sacramento Area Council of Government's "SACOG Salutes" award for the Planning and Development Code and the Intermodal Station.



Living Lightly Reducing our Carbon Footprint



The Climate Action Plan's 7 key strategies are focused on the following areas:

- Sustainable Land Use
- Mobility and Connectivity
- Energy Efficiency and Renewable Energy
- Waste Reduction and Recycling
- Water Conservation and Wastewater Efficiency
- Climate Change Adaptation
- Community Involvement & Empowerment

The Sacramento Climate Action Plan was adopted February 14, 2012. The strategies, measures, and actions of the Climate Action Plan are being incorporated into the 2035 General Plan currently being developed.

DRAFT Greenhouse Gas Emissions Inventory - 2011

A preliminary greenhouse gas (GHG) emissions inventory prepared for the 2035 General Plan Update showed that the total community-wide GHG emissions decreased approximately 4-5% in 2011 compared to 2005. This can be largely attributed to decreasing emission factors.

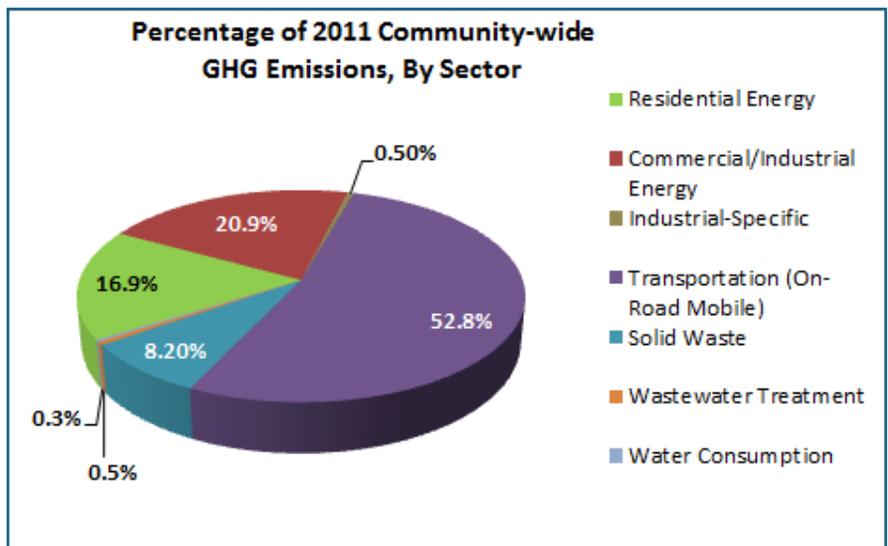
Energy: Even though electricity and natural gas consumption increased, the total (residential, commercial, and industrial) energy-related GHG emissions declined by approximately 15% in 2011 compared to 2005. This was due to a 30% decline in SMUD's emission factor based on SMUD's renewable portfolio composition.

Transportation: Transportation-related GHG emissions increased by approximately 2% in 2011 compared to 2005.

Solid Waste: Solid waste-related GHG emissions could not be compared to 2005 due to changes in methodology.

Wastewater Treatment: Wastewater treatment-related GHG emissions could not be compared to 2005 due to changes in methodology.

Water Consumption: Water consumption-related GHG emissions decreased by approximately 23% in 2011 compared to 2005 due to a decrease in water consumption and SMUD's emission factor.



Developing a Sustainable Future

2013 Highlights

One Million Gallons of Renewable LNG. The City's fleet will be the first in the nation to fuel its refuse trucks with 1 million gallons of renewable liquefied natural gas (LNG) captured from landfills and converted into fuel. This represents approximately 41% of the City's total fuel purchased annually. In order to provide LNG to refuse trucks, the Fleet division secured a \$600,000 grant to expand its LNG infrastructure.

Farm to Fork to Fuel. The City purchases local compressed natural gas (CNG) for twenty city vehicles. The source of the fuel is local organic food that becomes food scraps at local restaurants. The carbon footprint of this fuel is substantially lower than diesel that comes from non-renewable sources outside of the region.

City's Fleet Gets Greener. Compared to 2009, greenhouse gas (GHG) emissions from fuel consumption by City fleet has decreased by 11%. Overall fuel consumption dropped by 33.5%. The major changes over this period came from a 34% reduction in diesel consumption and an 84% increase in LNG consumption.

Small Businesses Save Energy and Money. After piloting a rebate program for small businesses in partnership with the City, SMUD not only continued the program but also expanded it. The program, *Complete Energy Solutions*, is a turnkey energy assessment and installation program that covers up to 80% of the installation costs. In 2013, 322 businesses participated in the program and as a result, they are saving over \$1.3 million in energy costs every year.

Clean Energy Sacramento. In December 2012, the City, in partnership with Ygrene, launched its PACE (Property Assessed Clean Energy) program – *Clean Energy Sacramento*. In 2013, its first year of operation, a total of \$5.3 million in projects were funded and 26 projects competed. This resulted in a GHG emissions reduction of 535 metric tons annually.

Plug-in Electric Vehicles. The City is supporting the Sacramento Area Council of Governments (SACOG), SMUD, and the Sacramento Metropolitan Air Quality Management District efforts to ensure plug-in facilities are made available for electric vehicles (EV) throughout the city. These efforts include identifying locations where plug-ins are in high demand, streamlining the EV charger permit process, requiring new development to provide electric "stubs" for EV charging equipment, and allowing EV chargers in all zones and uses.



Awards

- The City was named the No. 1 Government Green Fleet at the Green Fleet Conference in Phoenix on October 2. Fleet manager Keith Leech (above) accepted the award at the conference.
- The City received a Gold Level Beacon Spotlight Award for Best Practice Activities from the Institute for Local Government. The Spotlight Award recognizes the city's accomplishments to date as it works to complete the six elements necessary to achieve a Beacon Award.
- Cleanworld's Sacramento BioDigester was named "international bioenergy project of the year". The facility converts 25 tons of food waste per day into various forms of renewable energy.

Creating a Healthy Environment



80th Anniversary of Sacramento's Oldest Active Firehouse



Fire Department - Community Outreach

Fire Department Average Response Times (in minutes)

2008	2009	2010	2011	2012	2013
5:09	5:08	5:11	5:14	5:37	TBD

Police Department Average Response Times (in minutes)

Call Type	2009	2010	2011	2012	2013
Priority 1	3:17	2:07	1:52	3:24	3:31
Priority 2	7:15	8:16	9:48	8:34	8:44
Priority 3	8:50	9:39	9:25	9:51	10:15

Crimes Reported Under FBI Uniform Crime Report

	2009	2010	2011	2012	2013
Violent Crime	4,165	4,110	3,354	3,522	3,137
Property Crime	21,001	20,148	18,563	19,964	17,980

Creating a Healthy and Safe City

There are several examples of how City services contribute to the health of the community. Parks provide a place where children play, adults participate in sports, and neighbors meet. Recreation programming offers a diversity of experiences that support families, provides healthy and educational activities to children, and keeps seniors active and engaged in their communities. In addition to responding to emergencies, the Police and Fire Departments and Office of Emergency Services provide public education on fire prevention, personal safety, and emergency preparedness.

In recent years, City departments faced severe budget reductions. Despite budget constraints, the Fire Department's emergency response time remained somewhat consistent. Additionally, the crime rate has declined since 2004 even though the population has increased.



In 2013, the Office of Emergency Services provided Emergency Preparedness Training to over 5,490 individuals in the City.

Although the crime rate has decreased, the results of the community survey conducted for the Annual Report indicate that crime is still a major concern for the public. In 2013, voters passed Measure U to establish a one-half cent sales tax to provide a revenue source for additional staff to the Police and Fire Departments. The funding also allowed the Parks and Recreation Department to expand its services including park maintenance.



Christiana Quick-Cleveland, choral director for the new Hart Senior Initiative program, leads everyone in song during the Hart Senior Center's Grand Reopening Celebration held January 16, 2014

Creating a Healthy Environment

Highlights of How Measure U Funds Have Been Used

- The Fire Department was able to retain 27 Fire Fighters whose positions were previously funded by grants which were soon to expire.
- By May 15, 2014, the Fire Department will have restored all four brownouts. Each brownout will include 12 fire fighting positions.
- The Police Department was able to retain 60 Police Officers whose positions were previously funded by grants which were expiring.
- The Police Department will fill and restore all 49 Police Officers in Field and Operations during Fiscal Year 2014/2015. These positions will allow for increased proactive deployment, response times to crimes in progress, and gang and traffic enforcement.
- 11 of the 12 city-owned swimming pools and wading pools were reopened during the swimming season.
- 16 park maintenance workers were hired to increase the frequency of restroom cleaning, trash pickup, weeding, and mowing. Increased maintenance staff also results in lowering the response time for irrigation repair.
- There has been an increase in instructional sports programs. For example, 200 youths participated in middle school sports.
- Approximately 150 youth and young adults participated in an employment training program that provides park maintenance support while teaching skills to seek and maintain employment.
- Approximately 150 fourth through sixth graders participated in learning the fundamentals of team sports such as flag football and basketball.



Natomas Regional Park improvements include sports fields, groups picnic areas, a baseball-themed playground, a central plaza, open space area for concerts and movies and a parking lot.

New and Renovated Parks



Northgate Park (Phase 2) - Tennis courts, basketball court, soccer fields, walkways and the City's first futsal court. The playground has a safari theme.



The new **Franklin Boyce Community Park** includes 3 soccer fields, a restroom, parking circle with 3 ADA spaces and improved street frontage.



The **McKinley Park Playground** was recently rebuilt after severe fire damage. The new playground was made possible by a huge community effort of fund raising and volunteering during the construction.

Making Great Places

COMMUNITY SURVEY

Top images that survey participants would send a postcard of:



Sacramento Rivers



The Tower Bridge



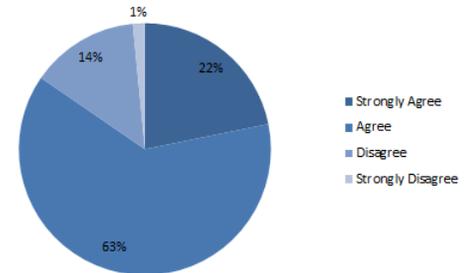
The Capitol

Community Survey

As part of the General Plan Annual Report, staff conducts an annual community survey. The survey is the tool that best measures the community's perception of the "livability" of Sacramento.

The survey responses for this year's annual report are similar to those of 2012. In general, survey participants feel positive about the current and future livability of Sacramento. In fact, 85% of Sacramento

85% of survey participants either strongly agree or agree that Sacramento is a great city

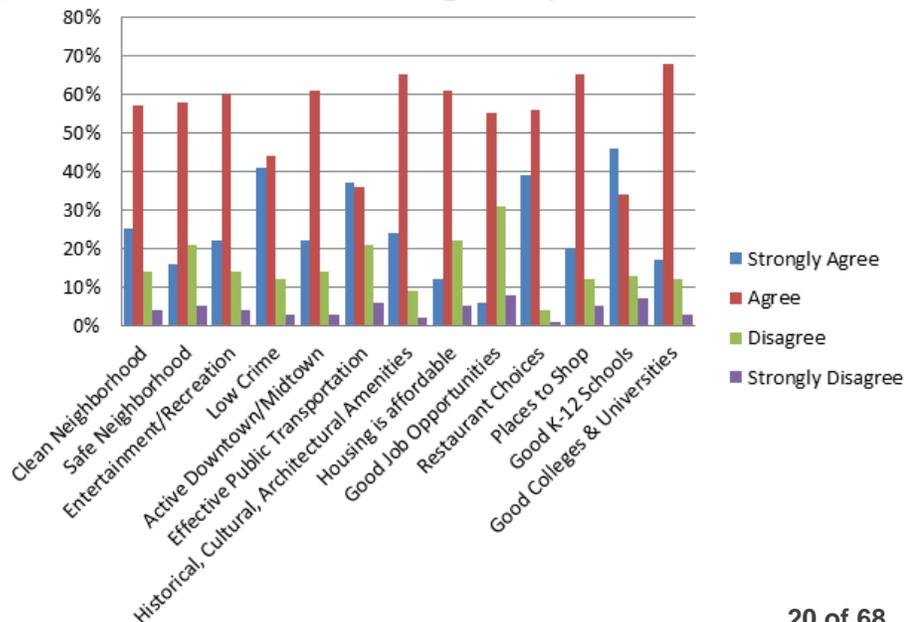


residents agree or strongly agree that Sacramento is a great city. They cited the downtown and midtown areas, shopping, entertainment and recreation opportunities and good colleges and universities as top indicators to the City's livability.

Also consistent with 2012 responses, survey participants continue to be satisfied with the cleanliness and safety in their neighborhoods. Concerns that persist are the City's crime rate, lack of employment opportunities, public transportation, and the transient population in Sacramento.

Results to the survey question:

"I believe Sacramento is a great City because..."



Making Great Places



Ridgeway Apartments (under renovation), Downtown

Recovering Our History
The City designated four new landmarks in 2013



Azevedo-Fargo Moll House and Tank House
Natomas Area - First Landmark North of the American River



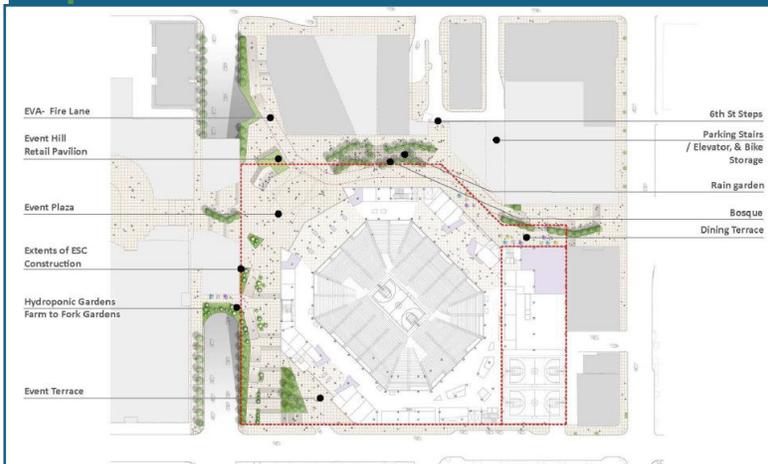
Sacramento Children's Home, Curtis Park



Culver House-Alpha Kappa Alpha Sorority
Eta Gamma Omega Chapter, Oak Park

The Sacramento Entertainment and Sports Center

The Entertainment and Sports Center (ESC) is currently in the planning and design phase and will be located in the former Downtown Plaza. The ESC will be a state-of-the-art entertainment and sports facility with an approximately 17,500 seat capacity. It will also include open space plazas that reflect the region's agricultural history and provide places for the public to enjoy even when the facility is not in use. The ESC project includes plans for development adjacent to the facility that will activate the open space plazas and ensure an active and vibrant hub of activity. The adjacent development will include 1.5 million square feet of mixed-use development for office, hotel, retail and residential uses.



General Plan Annual Report

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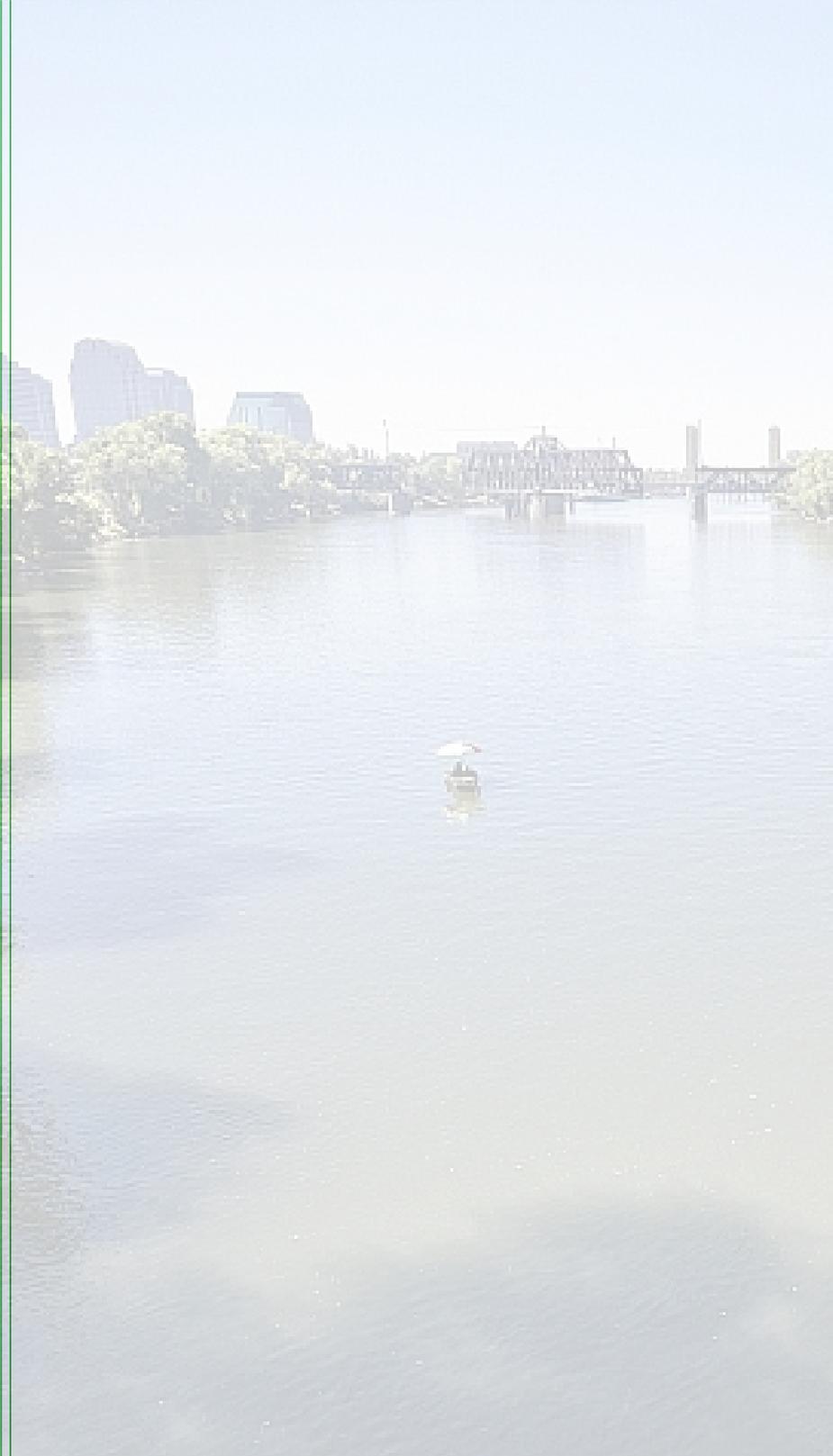
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Rachel Hazelwood, Economic Development
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Agencies

Sacramento Area Council of Governments
Office of Emergency Services
Capitol Area Development Agency



2030 General Plan Annual Report COMMUNITY SURVEY RESULTS

The Community Development Department conducted its fifth quality-of-life survey the month of January 2014 as part of the General Plan Annual Report. This document reflects the feedback gathered from residents and employees about living and working in the city. The results of the survey are used to gauge the General Plan's success in identifying issues that are important to the community.

Survey Distribution

A total of 1,865 individuals responded to the 2013 survey compared to 830 responses the prior year. The survey was distributed by the following methods.

- An e-mail announcing the survey was distributed to the following:
 - General Plan Outreach List
 - The Planning and Development Code Outreach List
 - Neighborhood and Business Associations
 - Property and Business Improvement Districts
 - Area Businesses
 - Council Members
- The City's Social Media Sources were also utilized:
 - City of Sacramento website, Facebook and Twitter
 - Next Door (reaches 11,000 households)
 - City's Digest (reaches 28,000 readers)
- A flyer was sent to the City's community centers and community groups such as Ubuntu Green, La Familia, and the Sacramento Chinese Community Center. Neighborhood Services also distributed the flyer at community events and announced the survey in its TidBids newsletter.

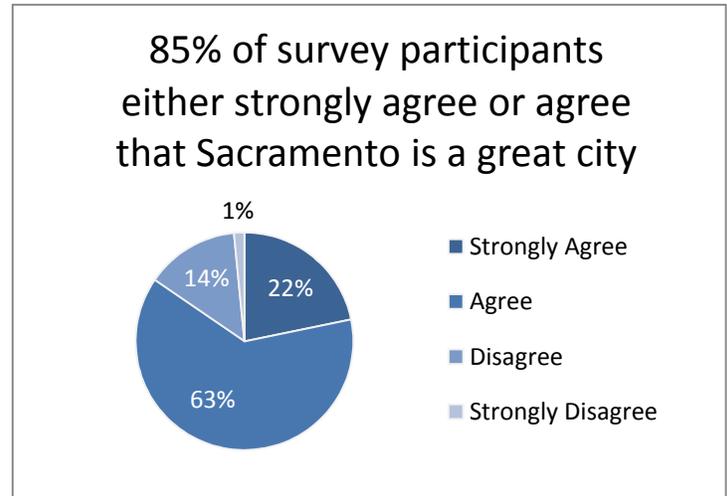
Overview of Responses

The survey responses were similar to those in prior years. Survey participants either "strongly agree" (63%) or "agree" (22%) with the statement that "Sacramento is a great city". The diversity of recreation and entertainment opportunities and interesting historical, cultural and architectural amenities were cited the top factors that contributed to this positive sentiment. Restaurant choices, places to shop, an active downtown/midtown and local colleges and universities were also contributing factors.

While 74% of participants either "strongly agree" or "agree" that their neighborhoods feel safe, only 44% "strongly agree" or "agree" that the city's overall crime rate is low. Other areas that did not score high were the public transit system and K-12 schools.

Highlights of the survey are provided below:

- 61% of Sacramento residents rate their neighborhoods as “Excellent” to “Very Good”. Walkability, safety and neighborhood coalitions are cited as positive characteristics of the city’s neighborhoods
- 34% of Sacramento residents believe their neighborhood has become “Much Better” or “Somewhat Better” in the last few years, while 44% stated their neighborhood is about the same.
- Those who stated their neighborhood has improved attributed the change to increased homeownership, new local businesses, and people being active in their neighborhood.
- Those who feel their neighborhood has worsened in the last five years attributed the decline to crime, poor neighborhood maintenance, homelessness and rentals.



The maps on the following pages show the level of participation by the zip codes provided by participants who responded to the survey.

The survey asked, “If you were to send a postcard to a friend with snapshots of the City of Sacramento, what would you send a picture of?” The top three responses:



State Capitol

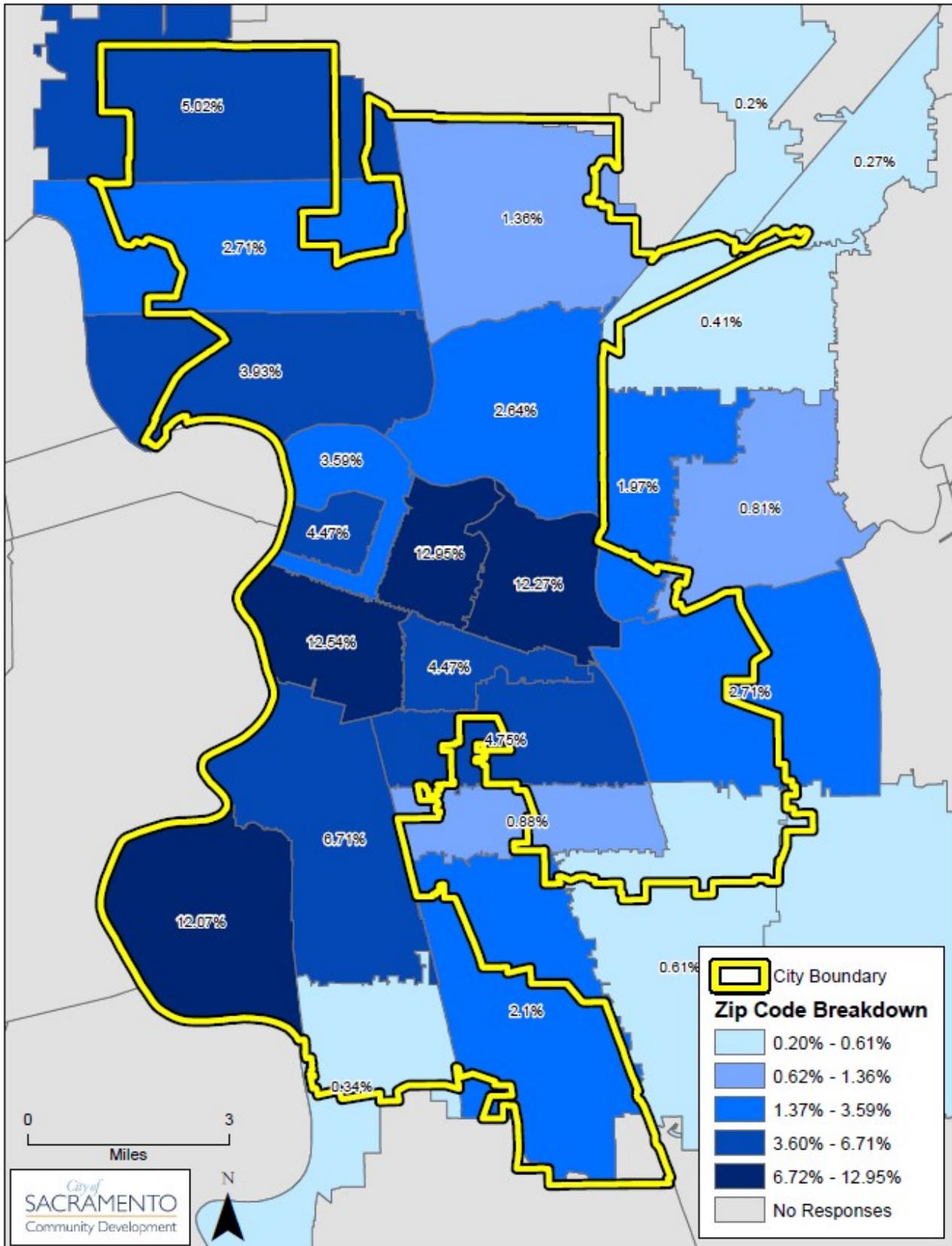


Tower Bridge

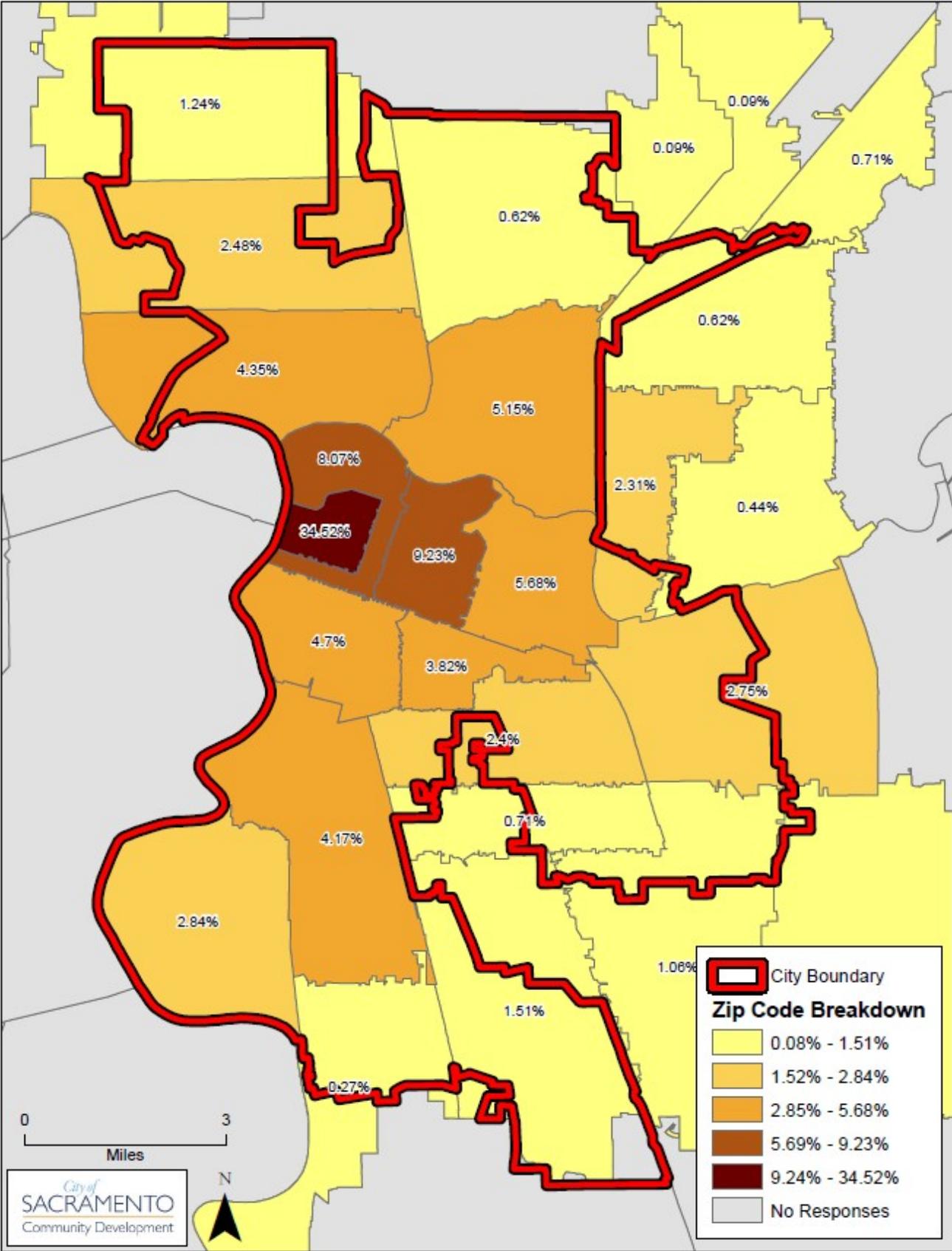


Sacramento Rivers

Survey Participation – Home Zip Codes

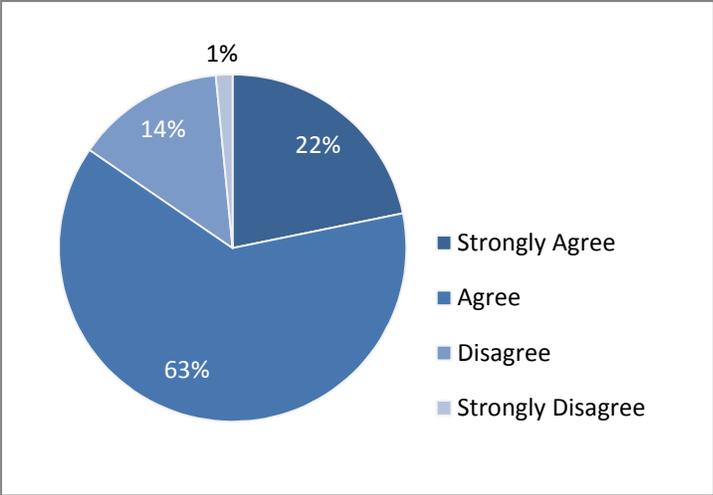


Survey Participation – Work Zip Codes



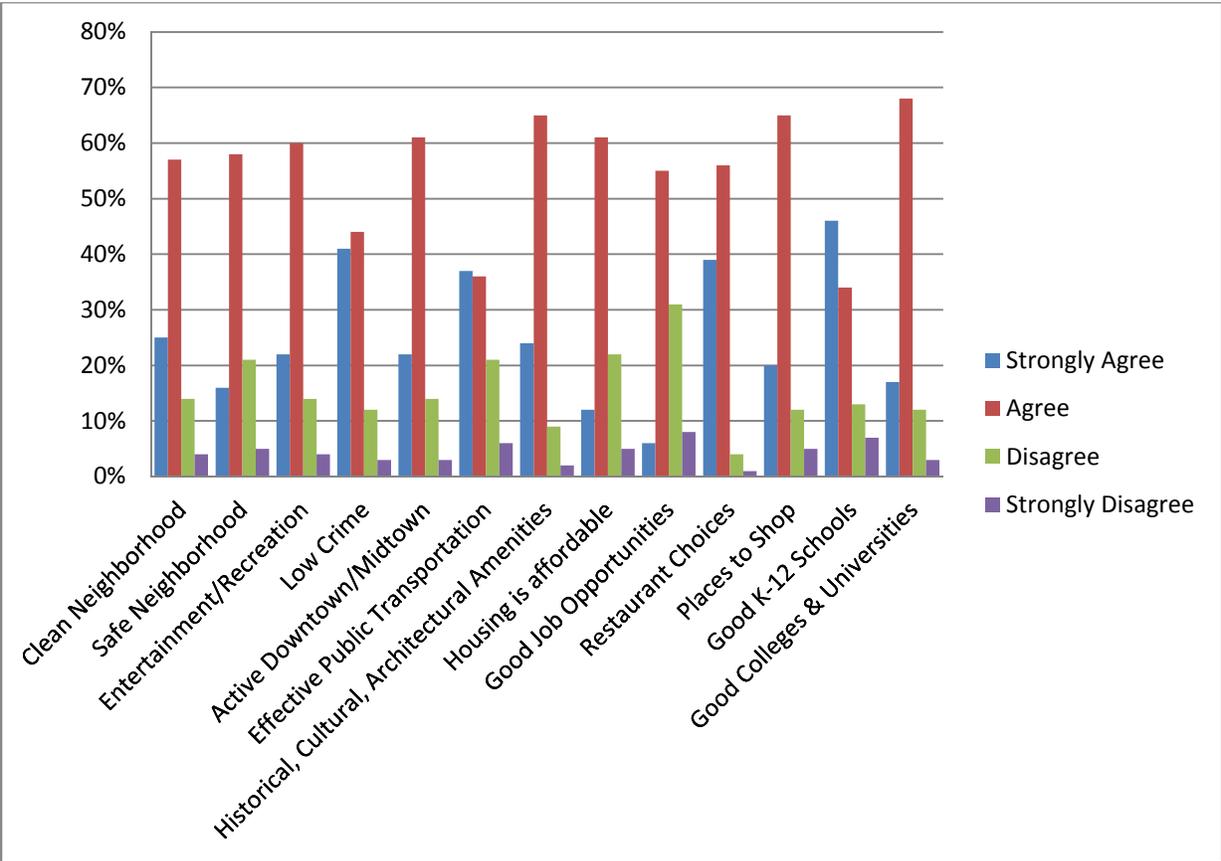
SURVEY QUESTIONS

I believe that Sacramento is a great city.

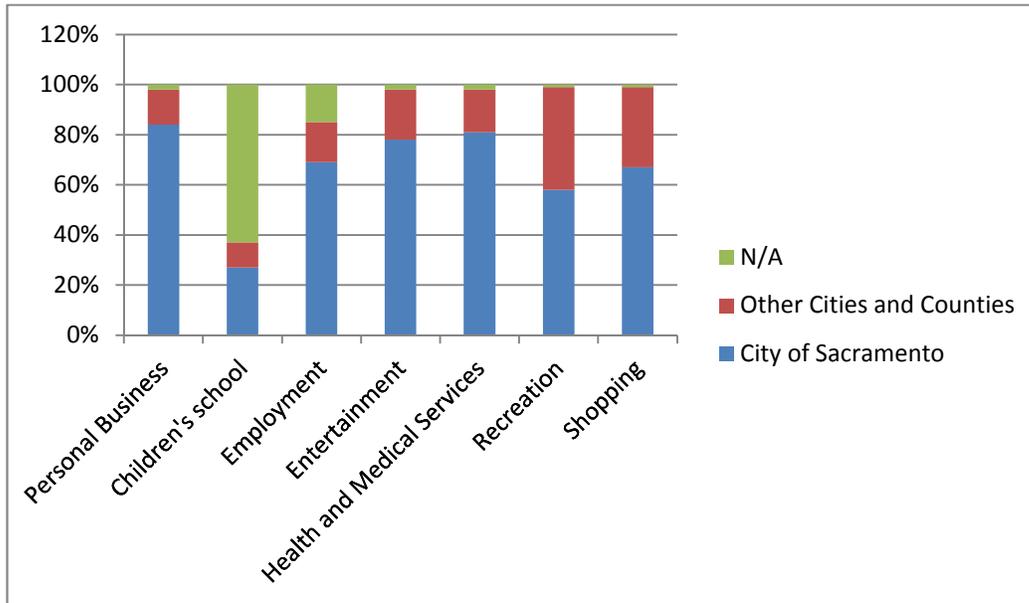


85% of survey participants either “strongly agree” or “agree” that Sacramento is a great city. The survey included a follow-up question about the features that contributed to their perception of the city. The responses are summarized below:

I believe the City of Sacramento is a great place to live because...



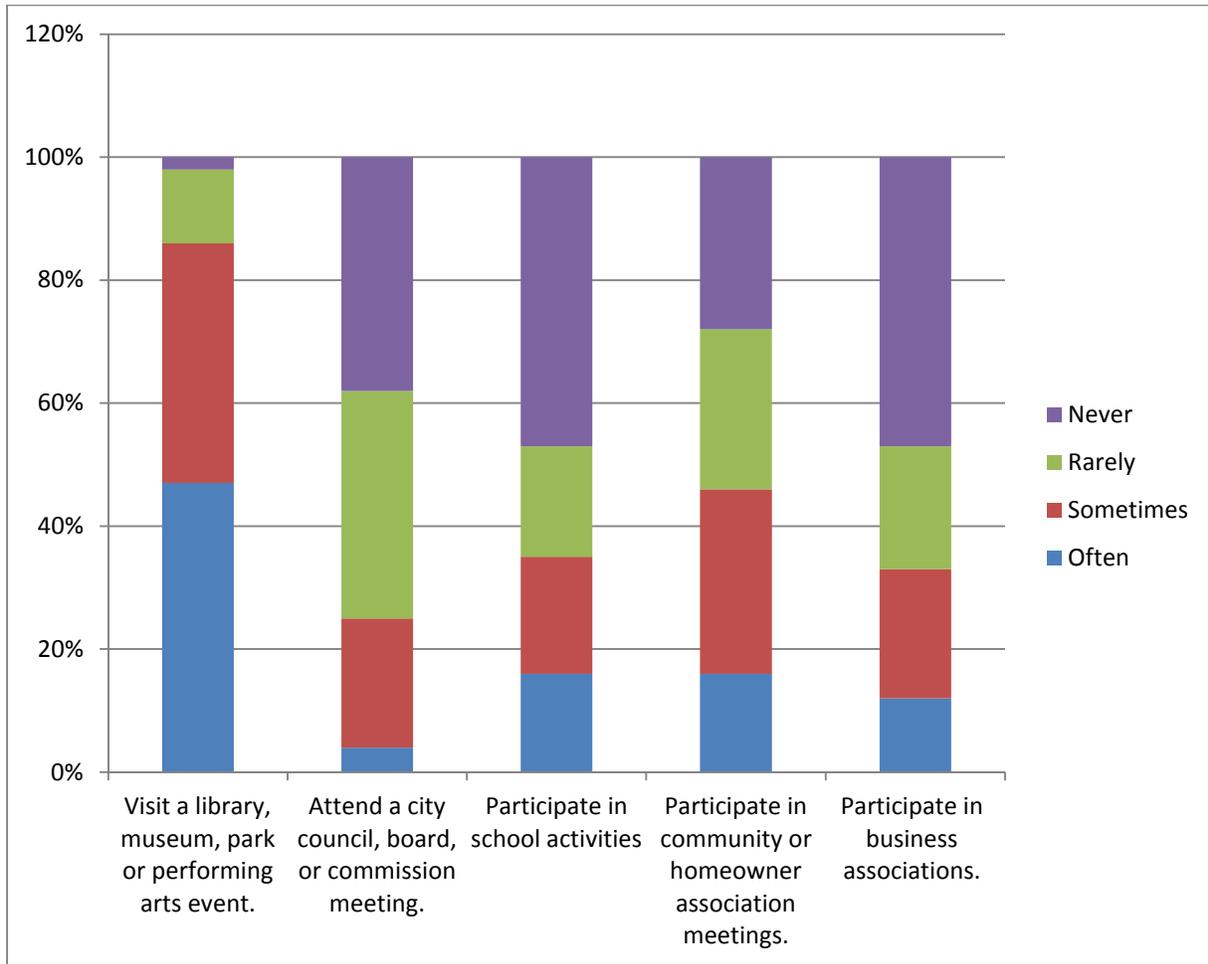
Where do you go for the majority of the following services and activities?



As shown in the graph above, Sacramentans get most of their goods and services within the city’s boundaries. Personal business, employment, and health and medical services were the highest rated activities conducted within the city.

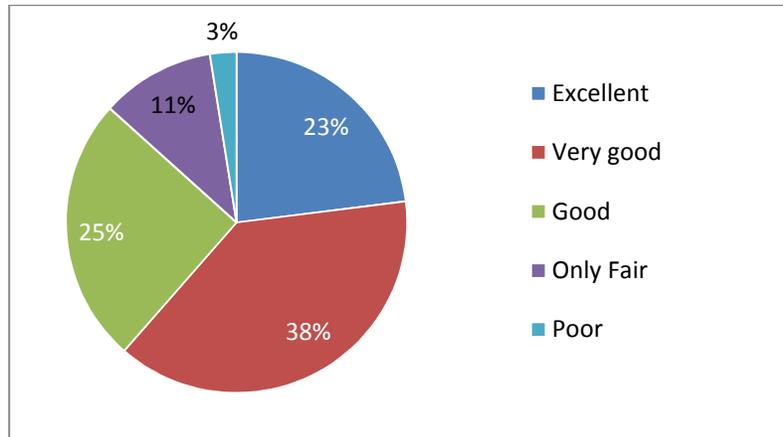
Participants were asked to provide additional information about why they sought services outside of Sacramento. The most frequent responses provided were recreational, shopping and entertainment activities. Participants added that certain recreational activities that are unique to other locales, including the ocean or mountains such as the Lake Tahoe area. People also attributed a lack of variety or availability of goods and services as a reason they travel outside the city.

How often do you participate in the following activities?



Community participation is important in planning for the future of the city. The purpose of this question is to gauge the residents participation in civic activities. Approximately 25% of respondents indicated they either “often” or “sometimes” attended a city council, board or commission meeting, while 35% participated in school activities, 46% in community or homeowner association meetings and 33% in business associations.

Overall, how would you rate your neighborhood?



Overall, residents responded positively when rating their neighborhoods: 86% rated their neighborhood as either “good” (25%), “very good” (38%) or “excellent” (23%). Participants provided additional feedback about their perception of their neighborhoods, including the following:

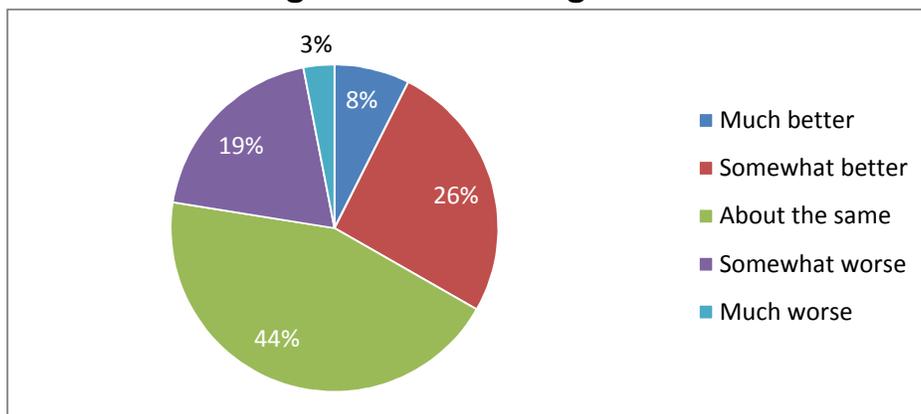
Positive aspects of neighborhoods

1. Home improvements/pride of ownership
2. New local businesses
3. Neighborhoods coalitions/volunteerism

Areas of concern

1. Crime
2. Little to no home improvement
3. Transient population

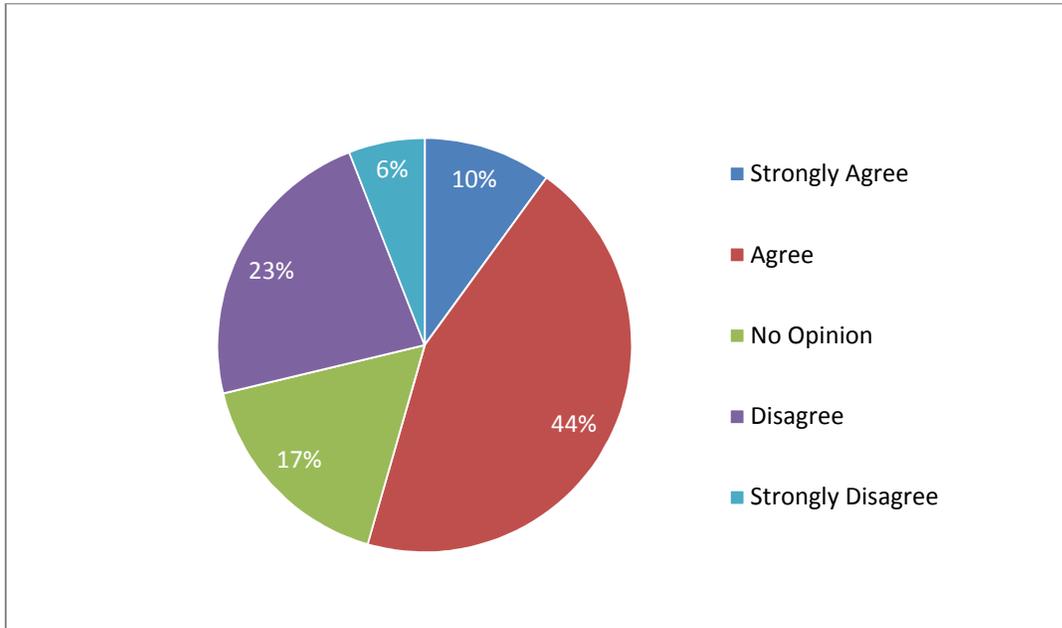
Looking back a few years, would you say your neighborhood has gotten...



Those who stated their neighborhood has improved attributed the change to homeownership, new local businesses, and people being active in their neighborhood.

Those who feel their neighborhood has worsened in the last five years attribute the decline to crime, poor neighborhood maintenance, homelessness and rental housing.

The quality of life in Sacramento will improve over the next few years.



Generally, respondents had a positive view of the future of Sacramento, with 54% responding that they “strongly agree” or “agree” that the quality of life will improve over the next few years.

Participants provided additional feedback about why they believe quality of life in Sacramento will improve in the next few years:

1. Arena/downtown improvements
2. Neighborhood involvement/sense of community
3. Engaged city council/leadership

16% of the responses were not as confident in the city’s near-term prospects. The follow reasons were cited most often for this response:

1. New arena
2. Poor leadership
3. Crime

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation
 (CCR Title 25 §6202)

Jurisdiction The City of Sacramento
Reporting Period January 1, 2013 - December 31, 2013

Table A
Annual Building Activity Report Summary - New Construction
Very Low-, Low-, and Mixed-Income Multifamily Projects

1	Housing Development Information				5a	Housing with Financial Assistance and/or Deed Restrictions		8	
	2	3	4			6	7		
Project Identifier (may be APN No., project name or address)	Unit Category	Tenure R=Renter O=Owner	Affordability by Household Incomes			Est. # Infill Units*	Assistance Programs for Each Development	Deed Restricted Units	Housing without Financial Assistance or Deed Restrictions
			Very Low-Income	Low-Income	Moderate-Income	Above Moderate-Income	See Instructions	See Instructions	Note below the number of units determined to be affordable without financial or deed restrictions and attach an explanation how the jurisdiction determined the units were affordable. Refer to instructions.
Warehouse Artist Lofts	5+	R	62	24		29			
Duplex	2-4	R	2	11					
Single Family	SF	O	30	102					**Note
Second Unit	SF	R	1						**Note
(9) Total of Moderate and Above Moderate			▲	▲	▲	▲	158		
(10) Total by income Table A/A3	▲		95	137	34	153	419		
(11) Total Extremely Low-Income Units*							261		

* Note: These fields are voluntary
 **Note: Affordability of unit determined by using average rents and median sales prices per square foot by zip code as well as household income (using no more than 30% of gross household income).

ANNUAL ELEMENT PROGRESS REPORT Housing Element Implementation

(CCR Title 25 §6202)

Jurisdiction The City of Sacramento
Reporting Period January 1, 2013 - December 31, 2013

**Table A2
Annual Building Activity Report Summary - Units Rehabilitated, Preserved and Acquired pursuant to GC Section 65583.1(c)(1)**

Please note: Units may only be credited to the table below when a jurisdiction has included a program it its RHNA which meet the specific criteria as outlined in GC Section 65583.1(c)(1)

Activity Type	Affordability by Household Incomes				(4) The Description should adequately document how each unit complies with subsection (c)(7) of Government Code Section 65583.1
	Extremely Low-Income*	Very Low-Income	Low-Income	TOTAL UNITS	
(1) Rehabilitation Activity	3	18	1	22	Ridgeway, per program 40 of the Housing Element
(2) Preservation of Units At-Risk					
(3) Acquisition of Units					
(5) Total Units by Income	3	18	1	22	

* Note: This field is voluntary

**Table A3
Annual building Activity Report Summary for Above Moderate-Income Units (not including those units reported on Table A)**

	1. Single Family	2. 2 - 4 Units	3. 5+ Units	4. Second Unit	5. Mobile Homes	6. Total	7. Number of infill units*
No. of Units Permitted for Moderate	27	7				34	
No. of Units Permitted for Above Moderate	74	50				124	

* Note: This field is voluntary

ANNUAL ELEMENT PROGRESS REPORT Housing Element Implementation

(CCR Title 25 §6202)

Jurisdiction The City of Sacramento
Reporting Period January 1, 2013 - December 31, 2013

Table B

Regional Housing Needs Allocation Progress

Permitted Units Issued by Affordability

Income Level	Enter Calendar Year starting with the first year of the RHNA allocation period. See Example.		2013	2014	2015	2016	2017	2018	2019	2020	2021	Total Units to Date (all years)	Total Remaining RHNA by Income Level
	RHNA Allocation by Income Level	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9			
Very Low	Deed	83										83	4,828
	Restricted Non-deed restricted	33										33	
Low	Deed	25										25	3,319
	Restricted Non-deed restricted	123										123	
Moderate	Deed	34										34	4,448
	Restricted Non-deed restricted	124										124	
Above Moderate		11,208										124	11,084
Total RHNA by COG. Enter allocation number.		24,101										422	23,679
Total Units			422									422	
Remaining Need for RHNA Period			▲	▲	▲	▲	▲	▲	▲	▲	▲		

Note: units serving extremely low-income households are included in the very low-income permitted units totals.

Table H 9-2 Housing Element 2013-2021 Programs

Administration Implementation Programs	2013 - 2015	2016 - 2017	2018 - 2019	2020 - 2021	On- going	Status of Program
<p>1. The City shall revise its Mixed-Income Housing Ordinance to promote affordable housing citywide and will require: 1) an affordable housing impact fee for all new housing units, and 2) large, single-family subdivisions to provide housing for a variety of incomes and family types.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.3.5, H-2.2.4, H-2.2.6 ▪ Responsible Department: Community Development; SHRA ▪ Objective: Adapt the current Mixed Income Ordinance to create new affordable housing opportunities and mixed income communities while being flexible, market sensitive, and responsive to the challenges of infill development. 	X					<p>Staff began a new round of outreach for the update of the ordinance in December 2013. Staff will do two phases of direct community outreach before and after developing the new ordinance. The Technical Review Group, consisting of twelve participants, will meet 4-5 times between December 2013 and May 2014. The ordinance is anticipated to be adopted by July 2014.</p>
<p>2. The City shall update its residential design guidelines to include Crime Prevention through Environmental Design (CPTED) strategies.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.2.3; H-1.2.7 ▪ Responsible Department: Community Development (primary) and Police. ▪ Objective: Ensure CPTED principles are incorporated into and consistent with the City's residential design guidelines. 	X					<p>The City is on track to complete this program by 2015.</p>
<p>3. To ensure on-going safety and security, the City through SHRA will annually inspect SHRA financed multifamily projects for compliance with security, maintenance, and social service requirements.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.2.3 ▪ Responsible Department: SHRA; Police; Community Development ▪ Objective: Ensure that SHRA-financed multifamily projects are safe, viable and attractive assets to the community and for the residents living in them. 				X		<p>SHRA's Portfolio Management Department is responsible for ensuring on-going compliance with funding requirements, security, maintenance and social services in all SHRA funded projects. Prior to project approval, developers must have SHRA approval of a management company and management plan, appropriate security measures and financing plan to ensure on-going operations. In addition, all projects must submit a resident services plan prior to funding approval with appropriate on-site services provided at least 15 hours a week. Annually, the portfolio management department physically inspects each property to ensure that Housing Quality Standards (HQS) are met, that social services are being provided and that all required record-keeping is up to date. At SHRA's sole discretion, additional compliance audits can be performed.</p>
<p>4. The City shall provide Housing Choice Vouchers to very low- and extremely low-income Sacramento households in the City and County in order to continue to provide housing options to those most in need.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.2.8 ▪ Responsible Department: SHRA ▪ Objective: Provide approximately 12,400 vouchers. 				X		<p>SHRA, in its role as the Housing Authority for both the City and County of Sacramento, is authorized to administer approximately 11,890 Housing Choice Vouchers. Housing Choice Vouchers cover the portion of fair market rent above the tenant's share which is set at approximately 30% of their income. The average annual household income for the Housing Choice Vouchers is \$14,153. Due to the budget impact of sequestration in 2013, SHRA maintained an average lease up rate of 98.20% of available vouchers and used 100% of the available funding.</p>
<p>5. Prepare a new Analysis of Impediments to Fair Housing Choice (AI) in order to assess the City's efforts at reducing housing discrimination and enforcing fair housing laws.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.3.1 ▪ Responsible Department: SHRA ▪ Objective: Prepare a new Analysis of Impediments to Fair Housing Choice (AI). 	X					<p>SHRA, in its role as the administrator of federal community planning and development funds on behalf of the City and County updates the Analysis of Impediments (AI) every five years, prior to the adoption of a new Consolidated Plan. SHRA will begin the process to update the AI in 2015 with the goal of adopting a new in 2016.</p>

Table H 9-2 Housing Element 2013-2021 Programs						
Administration Implementation Programs	2013 - 2015	2016 - 2017	2018 - 2019	2020 - 2021	On-going	Status of Program
<p>6. The City shall disseminate fair-housing information by making the information available in appropriate public locations and events, such as the public counter at the Community Development Department, community centers, City-sponsored events, and on SHRA's website. The Community Development Department shall work with other departments, such as Neighborhood Services and Parks and Recreation, and with services providers to disseminate fair housing information.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.3.1 ▪ Responsible Department: Community Development; SHRA ▪ Objective: Educate the public and developers about fair housing requirements and reduce housing discrimination. 					X	The City will begin disseminating fair-housing information in the spring of 2014.
<p>7. The City shall engage the Sacramento Area Council of Governments and other regional entities to develop a regional plan to pool local funding and staff capacity together in order to develop affordable, transit-oriented development in key locations in the region.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.1.2 ▪ Responsible Department: SHRA (primary); Community Development ▪ Objective: Work with cities, counties, and regional agencies in the SACOG region to increase the development of affordable housing throughout the region. 	X					The City will be engaging SACOG on this issue in 2014 through upcoming Planner's Committee meetings.
<p>8. Consistent with Government Code § 65863, the City shall consider the impacts of rezones and general plan amendments of residential sites on the City's ability to meet its share of the regional housing need.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.1.1 ▪ Responsible Department: Community Development ▪ Objective: Ensure that rezoning does not reduce the City's ability and capacity to meet its share of the regional housing needs. 					X	All applications for rezones or general plan amendments continue to be evaluated in light of the City's ability to meet its share of the regional housing need.
<p>9. The City shall maintain a land inventory for housing production which identifies infill and greenfield sites.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.1.1 ▪ Responsible Department: Community Development ▪ Objective: Update land inventory regularly to ensure the City's ongoing ability to meet its share of regional housing needs. 					X	The City, on a quarterly basis, determines if any land has been rezoned and updates the land inventory accordingly.
<p>10. The City shall amend financing plans as needed to ensure that adequate funding is available to provide infrastructure improvements for new development. To ensure funding for large new developments, the City shall complete Mitigation Fee Act compliant finance plans for the 65th Street area.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.3.6 ▪ Responsible Department: Community Development ▪ Objective: Ensure adequate infrastructure to support for new development. 	X					The Panhandle, Greenbriar, Delta Shores, Railyards and River District Finance Plans are complete. The 65th Street Finance Plan is underway and is expected to be completed in late 2014.

Table H 9-2 Housing Element 2013-2021 Programs						
Administration Implementation Programs	2013 - 2015	2016 - 2017	2018 - 2019	2020 - 2021	On-going	Status of Program
<p>11. The City shall develop a strategic investment plan to prioritize infrastructure financing consistent with the General Plan and focus funding in key infill areas.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.2.4; H-1.3.1; H-2.3.6 ▪ Responsible Department: Community Development ▪ Objective: Ensure adequate infrastructure to support infill development. 	X		X			Staff has drafted a Strategic Investment Plan that identifies and ranks priority infrastructure projects that would serve as catalyst projects for development in Priority Investment Areas (PIAs). The PIAs are generally in the Central City, 65th Street Area, and the Cal Expo/Arden Arcade Area. No funding is currently identified for these infrastructure projects.
<p>12. The City shall review and update the City's Emergency Shelter Site inventory every three years to determine if the sites are adequate, accessible, appropriate, and developable. New shelters, land uses, and rezones shall be considered when updating the inventory. The new inventory shall be posted on the 2013-2021 Housing Element website.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.3.5 ▪ Responsible Department: Community Development ▪ Objective: Ensure the availability of accessible, appropriate, and developable sites for emergency shelters. 		X		X		The City is on track to complete this program by 2017.
<p>13. The City shall prepare an annual report to the City Council on implementation of City housing programs and recommend revisions to the implementation strategies as appropriate.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.1.3 ▪ Responsible Department: Community Development ▪ Objective: To increase the effectiveness of the City's housing programs through an annual evaluation of program achievements and appropriate revisions to those programs. 					X	The City will report to the City Council on the implementation of Housing Element and other General Plan programs in the Spring of 2014.
<p>14. The City may assist non-profit organizations with predevelopment loans in conjunction with applications for permanent supportive housing.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.1.4 ▪ Responsible Department: SHRA ▪ Objective: At least one loan during the planning period for permanent supportive housing projects. 					X	SHRA continues to offer, in limited circumstances, pre-development loans to non-profit organizations. In 2009 and 2010 the Agency approved predevelopment loans for the 7th and H project totaling \$1,985,000. This project will provide 150 permanent supportive housing projects units. In the revised Multifamily Lending and Mortgage Revenue Bond Policies, adopted March 17, 2009, details and parameters for these loans are described. In 2013 SHRA provided no predevelopment loans.
<p>15. The City shall submit an annual report to the City Council that evaluates implementation of the General Plan and recommends appropriate revisions.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.1.3 ▪ Responsible Department: Community Development ▪ Objective: Increase the success of the City's strategy of encouraging infill through ongoing monitoring and appropriate modifications to the General Plan and related implementation efforts. 					X	The City will report to the City Council on the implementation of Housing Element and other General Plan programs in the Spring of 2014.

Table H 9-2 Housing Element 2013-2021 Programs						
Administration Implementation Programs	2013 - 2015	2016 - 2017	2018 - 2019	2020 - 2021	On-going	Status of Program
<p>16. The City shall encourage and facilitate transit-oriented affordable housing development in key locations by maintaining a webpage with a map of sites in transit priority areas, near services/amenities for TCAC scoring, and/or sites owned by the former redevelopment agency. City Staff shall also conduct a seminar with affordable housing developers to discuss these priority sites as well as promote new development standards and programs that help facilitate affordable housing.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.1.1; H-1.2.4 ▪ Responsible Department: Community Development ▪ Objective: Promote affordable housing near transit facilities by increasing awareness of available sites and regulatory incentives. 		X				The City is on track to complete this program by 2017.
<p>17. The City shall encourage infill development by reducing barriers through infrastructure improvements and assistance to ensure that adequate infrastructure is in place to serve higher density and mixed use development in key opportunity areas.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.2.1 ▪ Responsible Department: Community Development (primary); SHRA; Economic Development ▪ Objective: Encourage the production of infill units. 					X	Community Development staff continues to work with other city departments to coordinate CIP funding in priority infill areas. This includes an annual review of the capital improvement program for consistency with the general plan. This consistency review is presented to the Planning and Design Commission. The Commission's findings of general pan consistency are then reported to the Council during the adoption of the capital improvement program. More recently, staff has been working with the Department of Utilities, Public Works, and Economic Development to establish a process for identifying and prioritizing projects that will remove barriers to development.
<p>18. The City shall pursue grant funding, including the State Department of Housing and Community Development Housing-Related Parks Program, Community Design Grant Program, and other revenue sources to provide critical amenities/services in infill areas to promote complete neighborhoods. Examples include:</p> <ul style="list-style-type: none"> ▪ Park Improvements; ▪ Sidewalk widening, streetscape improvements and street lighting; and ▪ Other infrastructure improvements. ▪ Implements Which Policy(ies): H-2.3.6 ▪ Responsible Department: Community Development; Parks and Recreation ▪ Objective: Obtain grant funding to assist with infill development including amenities and services in infill areas. 					X	The City has submitted an application for a Housing-Related Parks Program grant for affordable housing production from 2010 to 2013 and anticipates funding substantial park improvements in all eight council districts.
<p>19. The City shall issue waivers for sewer and sanitation development fees for projects in which at least 10 percent are affordable to very low-income households.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.2.3 ▪ Responsible Department: Utilities ▪ Objective: Provide fee waivers for residential units annually. 					X	Through the Regional Sanitation Board's fee waiver and deferral program, SHRA provided fee waivers and deferrals to 138 affordable units in the City and County in 2010, 151 in 2011, 101 in 2012, and 190 in 2013.
<p>20. The City shall use sewer credits to assist with infill and affordable housing.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.2.3 ▪ Responsible Department: Economic Development; Sacramento Area Sanitation District ▪ Objective: Provide sewer credits annually. 					X	In 2013 the City issued 710 credits and created approximately 1487 jobs.

Table H 9-2 Housing Element 2013-2021 Programs						
Administration Implementation Programs	2013 - 2015	2016 - 2017	2018 - 2019	2020 - 2021	On-going	Status of Program
<p>21. The City shall provide water development fee waivers to residential infill projects.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.2.3 ▪ Responsible Department: Community Development, Utilities ▪ Objective: Provide water development fee waivers annually. 					X	In 2013 the City issued seven water development fee waivers.
<p>22. Through the Transit Oriented Development (TOD) Collaborative, the City shall coordinate with the Sacramento Area Council of Governments, Sacramento County, SHRA and other Agencies to develop funding sources and strategies to develop housing near transit.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.1.1; H-1.2.4; H-2.2.4 ▪ Responsible Department: Community Development, SHRA ▪ Objective: Facilitate housing development near transit facilities. 	X					SHRA as the recipient of a Sustainable Communities Initiative Challenge Grant convened an Equitable Transit Oriented Development (eTOD) Collaborative made up of regional partners (SACOG, RT, nonprofits, philanthropic organizations, lenders, and higher education) that meet bi-monthly. The Collaborative has developed the parameters for new funding sources and strategies to develop housing near transit and is moving towards the development of an implementation plan.
<p>23. The City shall apply for new and existing Federal, State and local funding sources, such as Proposition 1C funds, HELP, BEGIN, and MHSA.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.2.4 ▪ Responsible Department: SHRA (primary); Community Development ; Economic Development ▪ Objective: Seek a variety of funding to increase the supply of affordable housing. 					X	In 2013, the Agency began construction on the Ridgeway Hotel (22 units) and Washington Plaza (76 units), and Glen Ellen (35 units). These projects collectively leveraged bonds, tax credits, and had Agency assistance. Additionally the Agency approved funding for the Curtis Park Village project (91 units) and Sutterview Senior Apartments (77 units), both to be financed with 9 percent Low Income Housing Tax Credits (LIHTC).
<p>24. The City shall convene a working group made up of building industry and affordable housing experts to explore new funding sources for affordable housing, such as former redevelopment (boomerang) funds. City staff shall make recommendations to the City Council based on the working group meetings.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.2.4 ▪ Responsible Department: SHRA (primary); Community Development ▪ Objective: Identify potential new funding sources to support the development of affordable housing. 	X					The City is on track to complete this program by 2015.
<p>25. The City shall support applications for Tax Exempt Mortgage Revenue Bonds, Low Income Housing Tax Credits, State of California Multifamily Housing Program, other federal and state programs and local funding sources to assist affordable housing programs and projects. The SHRA website and Multifamily Lending guidelines include an inventory of available funding sources.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.2.4 ▪ Responsible Department: SHRA (primary); Community Development ; Economic Development ▪ Objective: Seek a variety of funding to increase the supply of affordable housing. 					X	In 2013 SHRA supported two projects that submitted applications for 9 percent Low Income Housing Tax Credit (LIHTC): Curtis Park Village (91 units) and Sutterview Senior Apartments (77 units). Additionally SHRA supported two projects that submitted applications to for 4 percent LIHTCs: Washington Plaza (76 units) and Glen Ellen (35 units).

Table H 9-2 Housing Element 2013-2021 Programs						
<i>Administration Implementation Programs</i>	<i>2013 - 2015</i>	<i>2016 - 2017</i>	<i>2018 - 2019</i>	<i>2020 - 2021</i>	<i>On- going</i>	<i>Status of Program</i>
<p>26. The City shall streamline the Housing Trust Fund Ordinance to apply the fees equally throughout the City and modify aspects of the ordinance that have proven to be ineffective over the years.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy: H-2.2.2; H-2.2.4 ▪ Responsible Department: Community Development; SHRA ▪ Objective: Amend the City Zoning Code to improve and clarify the implementation of the Housing Trust Fund and ensure economic competitiveness with surrounding jurisdictions. 		X				The City is on track to complete this program by 2015. Initial outreach will begin in the Summer of 2014.
<p>27. Each year the City shall evaluate the effectiveness of its development process streamlining efforts in order to ensure a high level of customer service.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.3.1, H-2.3.2 ▪ Responsible Department: Community Development ▪ Objective: Remain in the top 5 of Business Journal rankings for jurisdictions in the Sacramento Region that are considered the most development friendly. 					X	The Business Journal no longer ranks jurisdictions in the Sacramento Region to determine who is most development friendly. However, for each staff report to the Council, the author must describe the project's contribution to the City's economic development.
<p>28. The City shall continue to implement the preliminary review process whereby City staff and neighborhood groups provide comments and advise the applicant of policy and technical areas that need to be addressed prior to the formal application review. This is an existing program that helps to identify planning and community issues early in the process so that problems can be identified and addressed and processing time is shortened.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.2.5; H-2.3.3 ▪ Responsible Department: Community Development ▪ Objective: Streamline the development approval process through early identification of City and neighborhood concerns and feasible methods to address those concerns. 					X	The Community Development Department continued to implement the preliminary review process in 2013.

Table H 9-2 Housing Element 2013-2021 Programs

Administration Implementation Programs	2013 - 2015	2016 - 2017	2018 - 2019	2020 - 2021	On- going	Status of Program
<p>29. The City shall work with SAFCA and other responsible agencies to achieve increases in flood protection to the City and surrounding areas so that City and other land use agencies can proceed with development plans and meet Federal Emergency Management Agency (FEMA) and State requirements for flood protection in 100-year and 200-year flood plains, respectively. Actions include: (1) finishing Folsom Dam spillway modifications, and supporting and implementing subsequent raising of Folsom Dam; (2) finishing construction of improvements along the perimeter levee system protecting Natomas; (3) accomplishing improvements needed to meet FEMA levee accreditation requirements for lands in the Sacramento area protected by levees; and (4) supporting development and implementation of plans for progressively improving the level of flood protection in Sacramento area to 200-year urban level of protection. The City shall monitor flood risk in the city and, in 2017, shall analyze the impact of flooding on the City's ability to accommodate its share of the regional housing needs. If flooding is found to impact the City's ability to accommodate the remaining RHNA, the City shall strive to identify additional sites with residential development capacity that are not impacted by flood risk. The City shall report the findings of analysis to HCD in the 2017 Housing Element Annual Progress Report.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.3.4 ▪ Responsible Department: SAFCA (primary); Utilities ▪ Objective: Expedite the completion of improvements that will increase flood protection in the City and allow Sacramento to accommodate its share of regional housing needs. 					X	<p>Sacramento Area Flood Control Agency (SAFCA), with the support of the City of Sacramento and in cooperation with the U.S. Army Corps of Engineers (USACE), U.S. Bureau of Reclamation (USBR), and the Central Valley Flood Protection Board (CVFPB) are working toward progressively increasing the level of flood protection in the Sacramento area to 200-year flood protection from major rivers and streams.</p> <p>A new auxiliary spillway on Folsom Dam by USBR and USACE, in cooperation with CVFPB and SAFCA, is scheduled to be complete in 2017. The new auxiliary spillway will improve the ability to manage large flood events by allowing more water to be safely released earlier in a storm event and leaving more storage capacity in the reservoir to hold back the peak inflow when it arrives. Construction of up to a 3.5-foot raise of Folsom Dam also is being planned to increase flood storage capacity and further improve the ability to manage large flood events.</p> <p>Substantial improvements to Natomas levees have been constructed by SAFCA in cooperation with the State under the Department of Water Resources' Early Implementation Program. Further improvements to achieve 100-year and subsequently 200-year levels of flood protection is pending Congressional authorization and funding. It is expected that Congress will consider such authorization in early 2014. Once Congress authorizes Federal participation, USACE will take the lead in accomplishing the remaining levee work in cooperation with CVFPB and SAFCA.</p> <p>Plans for further improvements to levee systems protecting portions of northern and southern Sacramento to progressively increase the level of flood protection to the 200-year level for urban flood protection are being developed by SAFCA in cooperation with CVFPB and USACE. These plans are tentatively scheduled to be completed in 2015 and are expected to be presented in a General Reevaluation Report for consideration of authorization by Congress.</p> <p>SAFCA has evaluated the levee systems protecting portions of northern and southern Sacramento and determined that some further improvements to the levees are required to meet criteria established by Federal Emergency Management Agency for levee accreditation for the National Flood Insurance Program. SAFCA anticipates having enough information pertaining to the type of improvements needed, estimated cost and schedule in order to make a recommendation to its Board in early 2014. The Board will then decide whether or not to proceed with "early implementation" work. This will be based in part on the financial feasibility of constructing improvements ahead of USACE, absent Federal funding.</p> <p>The South Sacramento Streams project addresses flood protection for the south part of the City. USACE construction of the last reach of improvements along the creeks west of Franklin Blvd was completed in 2013. SAFCA in partnership with the City constructed improvements to Unionhouse Creek east of Franklin Blvd to Hwy 99 in 2012 without federal participation to provide 100-year level of protection in that local area. USACE, CVFPB and SAFCA are developing plans for flood control improvements on Florin Creek from Franklin Blvd east to Hwy 99, with construction of a detention basin tentatively scheduled for 2014 and channel improvements in 2015 contingent upon availability of funding.</p> <p>State law requires urban areas to have 200-year level of protection by July 2016 or adequate progress on construction of facilities that would achieve this level of protection by 2025. By July 2016, a city or county within the Sacramento-San Joaquin Valley is not to enter into a development agreement, or issue a permit for construction of a residence, or approve a tentative map for property located in a flood hazard zone in an urban area unless it finds that the property is protected by facilities that provide 200-year level of protection, it has placed conditions on the development that will ensure that the development is protected to 200-year level of protection, or the flood management agency is making adequate progress toward providing 200-year level of protection. SAFCA is working with other agencies and the City and counties to develop plans by 2015 for progressively increasing the level of flood protection in the Sacramento area to 200-year level for urban flood protection by 2025.</p>

Table H 9-2 Housing Element 2013-2021 Programs						
Administration Implementation Programs	2013 - 2015	2016 - 2017	2018 - 2019	2020 - 2021	On-going	Status of Program
<p>30. The City shall prepare a study recommending new financing options to provide for infrastructure in infill areas. New sources of financing could include state and federal grants, the General Fund, the use of impact fees, bond measures, and financing sources.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.3.6 ▪ Responsible Department: Community Development (primary), SHRA ▪ Objective: Address infrastructure improvement needs in advance of, or concurrent with, new development in key opportunity areas. 			X			The City is on track to complete this program by 2019.
<p>31. The City shall implement the Asset Repositioning of the City's public housing units through acquisition and rehabilitating Housing Authority properties. These activities will be implemented through a joint venture between the nonprofit organization established by the Housing Authority and an established non-profit developer. Projects will utilize a combination of mortgage revenue bonds, low income housing tax credits, and gap financing from SHRA's funding resources to ensure no net loss of ELI units.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-3.1.1; H-3.2.9 ▪ Responsible Department: SHRA ▪ Objective: Ensure the on-going viability of the City's public housing through strategic investment and rehabilitation, increasing the supply of affordable and mixed-income housing with no net loss of ELI. 					X	As a result of on-going reductions in capital and operating funding from the US Department of Housing and Urban Development (HUD), the City adopted the Asset Repositioning Study in July 2007. This study set the stage for the implementation of a proactive strategy to "reposition" SHRA's public housing units to reduce dependence HUD and eliminate capital and operating deficits. One of the guiding principles of this strategy was a "no net loss" policy. On March 9, 2010, the Council approved the actions for rehabilitation of the property located at 626 I Street. In 2011 construction began on the significant rehabilitation of the 108 units at 626 I Street which received a \$10 million grant from HUD's American Recovery Reinvestment Act (ARRA). ARRA funding leveraged additional sources for the significant rehabilitation resulting in 108 affordable units and three floors of commercial space. On August 10, 2010, the Council approved the actions for the disposition of the second set of properties under this strategy - the Capitol Terrace, Comstock, and Sierra Vista Apartments senior downtown high-rise properties. In 2011 the PHA applied to HUD for the disposition of the 242 units from public housing. The Agency received approval from HUD for this disposition approval, with a commitment from HUD for 100% project based vouchers in place of the public housing operating subsidy, the annual contributions contract (ACC rent, ensuring no net loss of ELI units when the properties are "repositioned". To date the Washington Plaza project (76 unit) has been disposed and is undergoing renovation and Sutterview Senior Apartments (77 units) is awaiting an allocation of 9 percent tax credit and will be renovated as soon as the funding has been secured.
<p>32. The City shall continue to implement the Single Room Occupancy (SRO) ordinance, ensuring no net loss of Downtown SRO units and providing funding and other resources for the rehabilitation of existing SRO units and the construction of new SRO units in the City.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-3.1.1 ▪ Responsible Department: SHRA (primary); Community Development ▪ Objective: Construct and rehabilitate SROs and ensure no net loss of existing SRO units downtown. 					X	The City adopted the SRO strategy in 2006, with a goal of no further loss of SRO units downtown and in building new and rehabilitating existing SRO units. Since adoption of the ordinance, 32 SRO units have been rehabilitated at the YWCA, 74 new SRO units were completed at the former Budget Inn Motel now known as Boulevard Court, the 104 SRO units at the Hotel Berry are currently under renovation, and construction of the 150 unit 7th and H project is complete. In 2013 renovations commenced on the 22 units at the Ridgeway Hotel.
<p>33. The City shall use available housing resources, including project based rental subsidies, such as local Housing Choice Vouchers, federal Housing Assistance Payment vouchers, and state Mental Health Services Act Vouchers for the provision of housing for extremely low-income households.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-3.1.1 ▪ Responsible Department: SHRA ▪ Objective: Ensure the availability and choice of housing for extremely low-income households. 					X	SHRA, in its role as the Housing Authority for both the City and County of Sacramento, administers approximately 11,500 Housing Choice Vouchers. Housing Choice Vouchers cover the portion of fair market rent above the tenant's share which is set at approximately 30% of their income. The average annual household income for the Housing Choice Vouchers is \$13,972.

Table H 9-2 Housing Element 2013-2021 Programs						
Administration Implementation Programs	2013 - 2015	2016 - 2017	2018 - 2019	2020 - 2021	On- going	Status of Program
<p>34. The City shall continue to provide assistance to senior affordable housing projects.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-3.2.1 ▪ Responsible Department: SHRA ▪ Objective: Use housing resources to construct new affordable senior units and rehabilitate/preserve additional affordable senior units. 					X	SHRA continues to support new construction and rehabilitation of senior apartments throughout the City. In 2013 the Agency approved funding for the Curtis Park Village project (91 units) a senior new construction project in the former Curtis Park Railyards.
<p>35. Over the next five years, the City shall work with service providers to improve linkages between emergency shelters, transitional housing and supportive services.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-3.2.6 ▪ Responsible Department: SHRA (primary); Sacramento Steps Forward; DHA; and Community Development ▪ Objective: Increase numbers of referrals of homeless and formerly homeless to service providers. 					X	Through Sacramento Steps Forward, SHRA, the City, and the County all work together to provide a range of services for homeless families and individuals. The County "continuum of care" (CoC) model covers an array of services from prevention and services to housing. In 2010, the Board of Supervisors conceptually approved a homeless sustainability plan based on a new public-private Homeless Continuum of Care (CoC) structure that includes the County of Sacramento, the City of Sacramento, other jurisdictions, and private sector partners. Since that time, a new nonprofit - the Sacramento Steps Forward Nonprofit Corporation (SSF), has incorporated. In July of 2011 the transition of the CoC from the County Department of Human Assistance (DHA) to the SSF became effective. The final grant transition from the DHA to SSF is scheduled to occur in 2014.
<p>36. The City shall provide funding and other resources for permanent supportive housing located both in leased units and affordable housing developments.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-3.2.3 ▪ Responsible Department: SHRA ▪ Objective: Provide funding for permanent supportive housing, developing new units. 					X	Please see Program 37 for information regarding permanent supportive housing units and leased housing units developed under the 10 Year Plan to End Chronic Homelessness.
<p>37. The City shall implement the Ten Year Plan to End Chronic Homelessness, including the "Housing First" strategy. Focuses of the "Housing First" strategy include:</p> <ul style="list-style-type: none"> ▪ Providing support for permanent housing that offers disabled homeless individuals a home without expecting them to have resolved their addictions or mental health problems. ▪ Providing supportive services and treatment in such housing to assist tenants return to health and ability to stay housed. ▪ Implements Which Policy(ies): H-3.2.3 ▪ Responsible Department: Sacramento Steps Forward (primary), SHRA; Community Development ▪ Objective: Provide support for permanent supportive housing and services related to the development of new permanent supportive housing units and units through leasing. 					X	Sacramento's City Council and County Board of Supervisors adopted the Ten Year Plan in fall of 2006, calling for providing permanent supportive housing for all of Sacramento's chronically homeless population. In 2010, the City, County, and SHRA began the transition of the CoC to SSF. In addition, SHRA was involved in a number of projects and activities that advanced supportive housing activities. For example: the Keys to Hope program provides lease assistance in scattered sites throughout Sacramento County to chronically homeless individuals. In addition, several supportive housing projects have been approved and constructed including Colonia San Martin, MLK Village, YWCA, Mutual at Highlands, Boulevard Ct., Hotel Berry, VOA Living Center, and 7th and H. Collectively these project increase the number of newly developed permanent supporting housing units to 427.
<p>38. Through the McGeorge School of Law Mediation Center, the City shall provide fair housing assistance and dispute resolution services in order to resolve tenant and neighborhood conflicts.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-3.2.7 ▪ Responsible Department: McGeorge School of Law Mediation Center; SHRA; Code Enforcement ▪ Objective: Provide fair housing assistance and dispute resolution services to residents. 					X	SHRA in partnership with the McGeorge School of Law refers residents with fair housing concerns to the McGeorge School of Law Mediation Center (Mediation Center). The Mediation Center will respond to resident concerns by either enrolling residents and landlords into mediation services or will refer residents to the appropriate resources to best handle their identified concerns.

Table H 9-2 Housing Element 2013-2021 Programs						
Administration Implementation Programs	2013 - 2015	2016 - 2017	2018 - 2019	2020 - 2021	On-going	Status of Program
<p>39. The City shall encourage the preservation of regulated affordable rental developments that are converting to market rate. The City will continue to implement the City's Preservation Ordinance, which requires notification to SHRA of proposed conversion of affordable units, and allows SHRA priority to work with affordable developers to preserve such projects. SHRA shall continue to provide financial assistance, as available, and technical assistance, as needed to aid in the preservation of at-risk units, and shall reach out to non-profit and other affordable housing developers that have the capacity to preserve at-risk units. In addition, the City will ensure compliance with the "no net loss" provisions of the adopted Housing Authority Repositioning Strategy, ensuring that, during rehabilitation and revitalization of public housing properties, there is no net loss of units affordable to extremely low income families.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-4.3 ▪ Responsible Department: SHRA ▪ Objective: Assist in the preservation of privately owned affordable housing units and public housing units. 					X	In 2004, the City Council adopted a Housing Preservation Ordinance aimed at preserving federally subsidized projects at-risk of conversion to market rate. SHRA has been the lead Agency implementing the ordinance. In addition, the Agency has provided low-cost financing to preserve a number of at-risk projects since 2004 but financed no preservation projects in 2013.
<p>40. The City and SHRA shall seek to preserve, convert, and/or rehabilitate privately owned multifamily rental housing to assure its ongoing affordability for lower-income residents.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-4.2 ▪ Responsible Department: SHRA ▪ Objective: Assist in the preservation, conversion, and/rehabilitation of multifamily rental housing. 					X	In 2013 the Agency commenced construction on the Ridgeway Hotel (22 units), a formerly boarded and vacant SRO in downtown. The completed units will be affordable to very low and low income tenants.
<p>41. The City shall continue to implement the citywide Rental Housing Inspection Program (RHIP) where building inspectors inspect rental properties for interior and exterior code violations and issue corrective notices.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-4.1; H-1.2.3 ▪ Responsible Department: Community Development ▪ Objective: Improve the quality of rental housing in the city. 					X	<p>The Rental Housing Inspection Program, now in its sixth year, continues to inspect newly registered rental properties and has commenced random audit inspections of existing, self-certified rental properties. A total of 4,343 initial inspections were performed:</p> <ul style="list-style-type: none"> ▪ Batched billing and payment update processes are up and running. ▪ Batch scanning process as part of City's Content Management Project has allowed inspectors to develop paperless case files, start and finish job duties in the field. ▪ Inspectors use a mobile web-based inspection application with performance reporting capability. ▪ 6th year Top-3-corrections were: 702 Faulty or Improperly Installed Water Heaters, 680 unsafe/faulty front entry doors, 676 cases of faulty wiring. ▪ 80% of the identified rental property is registered; staff send a reminder notice, warning notice, and if necessary, send administrative penalties to owners of rental properties that are occupied and not registered.
<p>42. The City shall modify the Condominium Conversion Ordinance to make the process and regulations clearer to staff, applicants, and affected tenants, while maintaining a similar level of oversight in order to avoid adverse impacts to the rental stock and tenants.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-4.6 ▪ Responsible Department: Community Development ▪ Objective: Encourage the development of a variety of housing types by making the Condominium Conversion Ordinance easier to understand, administer, and use by developers. 			X			The City is on track to complete this program by 2019.

Table H 9-2 Housing Element 2013-2021 Programs						
Administration Implementation Programs	2013 - 2015	2016 - 2017	2018 - 2019	2020 - 2021	On-going	Status of Program
<p>43. The City shall continue to apply for homebuyer assistance programs from the State's Housing and Community Development Department, the California Housing Finance Agency and the California Debt Limit Allocation Committee. These programs currently include the following: CalHome First-time Homebuyer Mortgage Assistance Program (CalHome), Building Equity and Growth in Neighborhoods Program (BEGIN), and Mortgage Credit Certificate Program (MCC).</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-6.2 ▪ Responsible Department: SHRA (primary); Community Development ▪ Objective: Promote the development of single-family units in infill areas. 					X	SHRA continues to provide homeownership assistance programs within targeted areas of the City to low- and moderate-income households. In 2013, SHRA provided down payment assistance in the City to 27 households using the BEGIN and CalHome First-Time Homebuyer programs, and additionally provided MCCs to 15 homebuyers in the City.
<p>44. The City shall provide grants for low and very low income residents with grants for emergency repairs and/or accessibility modifications to their homes.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-4.1; H-6.2 ▪ Responsible Department: SHRA ▪ Objective: Assist in the rehabilitation of low- and very low-income single-family homes. 					X	SHRA, through a subrecipient agreement with Rebuilding Together Sacramento, continues to assist low- and very low-income City residents with grants for emergency repairs and/or accessibility modifications to their homes. In 2013, 101 City residents were assisted.
<p>45. The City shall establish a fee deferral program for affordable housing to defer fees to certificate of occupancy, recognizing the complexities and time needed to complete an affordable housing development.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-2.2.3 ▪ Responsible Department: Community Development ▪ Objective: Extend fee deferral period for affordable housing development. 	X					The City is on track to complete this program by 2015.
<p>46. The City shall establish a Responsible Banking Ordinance that would require banks that receive City deposits to report mortgage lending practices, small business lending, and other investments in the community. The ordinance shall in no way restrict the investment activities of the City Treasurer or the Administration, Investment and Fiscal Management Board.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-1.3.7 ▪ Responsible Department: City Treasurer (Primary), Community Development, Economic Development, SHRA ▪ Objective: Promote responsible lending and investment in the City. 		X				The City is on track to complete this program by 2017.
<p>47. The City shall work with the Alta Regional Center to implement an outreach program that informs families within the City on housing and services available for persons with developmental disabilities. The program could include the development of an informational brochure, including information on services on the City's website, and providing housing-related training for individuals/families through workshops.</p> <ul style="list-style-type: none"> ▪ Implements Which Policy(ies): H-3.2.2 ▪ Responsible Department: SHRA, Community Development ▪ Objective: Inform families of housing and services available for persons with developmental disabilities. 			X			The City is on track to complete this program by 2019.

City Profile

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	2005	2006	2007	2008	2009	2010	2011	2012	2013
1. Total Population									
U.S. Census - American Community Survey	445,287	438,246	451,404	457,849	466,685	467,503	472,169	475,524	469,864
2. Diversity: Percent population by ethnicity/race									
	Total								
a. Hispanic or Latino	111,559	104,641	110,669	109,787	117,035	124,461	127,590	132,097	132,097
	25.05%	24.52%	24.52%	23.98%	25.1%	26.9%	27.0%	27.0%	27.8%
b. White	160,599	172,653	169,053	174,667	176,586	165,610	150,748	160,464	160,464
	36.07%	37.45%	37.45%	38.15%	37.8%	35.4%	31.9%	31.9%	33.7%
c. Black or African American	71,452	60,002	61,141	63,068	61,696	61,976	60,288	66,589	66,589
	16.05%	13.69%	13.54%	13.77%	13.2%	13.3%	12.8%	12.8%	14.0%
d. American Indian/Alaska Native	3,871	4,015	2,795	2,964	2,521	3,432	3,232	988	988
	0.87%	0.92%	0.62%	0.65%	0.5%	0.7%	0.7%	0.2%	0.2%
e. Asian	80,307	74,301	83,300	84,304	84,092	84,556	98,599	85,693	85,693
	18.03%	16.95%	18.45%	18.41%	18.0%	18.1%	20.9%	20.9%	18.0%
f. Hawaiian/Pacific Islander	3,867	6,083	5,841	4,873	5,695	4,177	5,451	6,729	6,729
	0.87%	1.39%	1.29%	1.06%	1.2%	0.9%	1.2%	1.2%	1.4%
g. Some Other Race Alone	1,236	2,179	2,082	1,988	2,514	731	942	1,020	1,020
	0.28%	0.50%	0.46%	0.43%	0.5%	0.2%	0.2%	0.2%	0.2%
h. Two or more races/Other	12,396	14,372	16,523	15,742	16,546	22,560	25,319	21,944	21,944
	2.78%	3.28%	3.66%	3.44%	3.5%	4.8%	5.4%	5.4%	4.6%
						100.0%	100.3%	100.1%	99.9%
3. Median Household Income									
Actual	\$44,867	\$46,055	\$49,849	\$50,958	\$47,107	\$46,731	\$47,908	\$48,546	\$55,846
Per Capita	\$22,841	\$23,886	\$25,536	\$25,313	\$24,471	\$24,142	\$23,585	\$24,882	\$25,645

Citywide Economy

	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
1. Total Annual Revenue (In Millions)						
Property Tax*	126	129.3	124.2	116	115.6	112.6
Sales Tax	66.3	60.6	56.3	58.1	60.4	63.8
Hotel tax (TOT)	3.5	3.2	2.8	3.1	3.1	3.3
Utility User Tax	57.4	57.8	58.6	58.9	58.7	59
*The Property Tax number consists of Current Secured, Current Unsecured and Property Tax in-lieu of VLF.						
	4Q06-4Q07	4Q08-4Q09	4Q09-4Q10	4Q10-4Q11	4Q11-4Q12	4Q12-4Q13
2. Sales Tax - Restaurants and Bars** (In Millions)						
	7.8	8	7.5	7.8	8.1	Not available until late March, 2014
** The Sales Tax number for "Restaurants" consists of the following:						
Fast Food Restaurants						
Restaurants including alcohol sales						
Restaurants with on-line sales						
Hotel Food Sales						
Hotel Food/Bar Sales						
Club Food/Bar Sales						

Economic Diversity

	2005	2006	2007	2008	2009	2010	2011	2012	2013
1. City of Sacramento Unemployment Rate	5.9%	5.6%	6.4%	8.4%	13.3%	14.8%	14.1%	9.5%	8.9%
2. Educational Attainment									
<i>Population over 25 yrs old</i>	283,176	284,104	292,350	298,448	302,663	300,055	300,724	307,778	
No HS Degree	57,171	55,226	56,396	54,301	57,845	26,479	31,384	29,172	
HS Degree	54,703	64,228	69,378	63,169	58,318	62,200	60,578	63,824	
Some College	69,068	60,464	61,909	70,847	70,760	75,124	73,542	75,443	
Associates Degree	22,639	20,094	20,108	23,655	25,239	23,409	25,368	27,402	
Bachelors Degree	52,842	57,889	54,972	58,083	62,087	54,186	54,323	57,785	
Graduate/Professional Degree	26,753	26,203	29,587	28,393	28,414	30,221	31,571	32,318	
Percent of HS graduates or higher			80.7%	81.8%	80.9%	81.7%	81.6%	83.4%	
Percent Bachelor's degree or higher			28.9%	29.0%	29.9%	28.1%	28.6%	29.3%	
3. Growth in selected industry sectors (County)									
Health Care & Social Assistance	53,700	56,400	58,800	60,200	44,333	134,284	137,557	136,710	
Manufacturing	30,900	25,000	24,000	22,700	20,600	35,357	32,779	34,948	
Financial services	45,300	45,900	42,800	39,900	37,000	41,920	41,169	46,704	
Information technology	15,500	15,300	15,500	15,000	14,100	12,303	13,937	10,880	
Construction	45,700	43,700	41,000	34,400	26,600	36,186	35,683	38,014	
Government (Federal, State and Local)	158,400	163,100	169,100	171,700	172,000	71,394	69,656	63,727	
4. Growth in selected industry sectors (City)									
Educational Services, health care, and social assistance	35,954	36,196	42,636	46,627	44,333	41,228	45,225	49,748	
Manufacturing	10,545	11,715	9,219	13,416	9,828	9,766	9,514	10,507	
Financial, insurance, real estate, rental, leasing	15,301	15,426	16,007	14,361	14,317	11,795	10,433	12,799	
Information technology	5,300	6,405	6,605	6,335	6,182	3,885	5,533	4,479	
Construction	15,915	15,938	14,729	14,827	10,548	9,321	10,628	9,997	
Public Administration	24,493	22,971	23,009	24,485	27,302	25,537	24,582	23,763	

Vibrant Central City

	2005	2006	2007	2008	2009	2010	2011	2012	2013
1. Number of New Housing Units in Central City									
New Housing	17	315	58	461	33	413	124	199	212
2. Asking Rents for Central City									
	\$954	\$1,096	\$1,143	\$1,101	\$1,124			\$1,025	
3. Total annual attendance at major arts and cultural venues									
Crocker Art Museum (Fiscal Year)				103,383	132,271	92,442	250,021	286,573	
Sacramento Theater Company (Season: October through May)	34,398	34,704	32,817	32,848	31,517	27,051	28,196	29,623	23,704
Convention Center Complex = Memorial Auditorium, Convention Center, Community Center Theater (FY)				863,759	863,770	779,388	917,771 (428 Events)	797,216 (391 Events)	645,217 (369 Events)
California Music Theatre - Music Circus	143,196	132,586	136,936	137,515	107,973	99,167	90,278	95,405	
California Music Theatre - Broadway Sacramento						149,907	126,860	163,860	
Farmers Market at Cesar Chavez Park				4,000	3,000 -3,500 week	N/A	N/A	3,500-4000	3,500-4000
Friday Night Concerts in the park				67,003	68,948	60,148	49,924	65,506	67,219

Infill Development Redevelopment

	2009	2010	2011	2012	2013
1. New Development					
Total New Housing Units	555	420	166	205	431
New Housing Units in Shovel Ready Priority Areas (Tier 1 and 2)	104	298	109	132	338
Total Non Residential (sq. ft)	910,656	226,302	95,484	152,258	187,021
New non-residential development in Shovel Ready Priority Areas (Tier 1 and 2)	704,606	89,825	70,866	65,523	184,967

Complete Neighborhoods

	2005	2006	2007	2008	2009	2010	2011	2012	2013
1. Percentage owner-occupied single family units	52.8%	52.0%	52.4%	50.1%	48.0%	49.4%	48.2%	47.6%	
2. Overall residential density within 1/2 mile of LRT stations					FY 2009/2010 7.58 residents/acre				8.17
3. Number of acres of parkland per 1,000 population									
Total acres				2,261.3	2,266.8	2,277.80	2,278.8	2,278.8	
Total population				457,849	466,685	466,488	472,169	475,524	
Acres per 1,000 population				4.94	4.86	4.88	4.82	4.82	
4. Total acres of parkland added					5.5 acres	11 acres	1.3 acres	0	0
5. Number of neighborhoods with 6 or more amenities					FY 2009/2010 51.64%				43.41%
6. Child care: number of licensed child care facilities in a CP per 1,000 residents									
Family Child Care				2,342		2222		1802	
Per 1,000 population				0.51		0.5		0.4	
Child Care Center				481		501		472	
Per 1,000 population				1.05		1.1		1.0	
7. Number of certified farmers markets				9	9	10	10	11	11

Historic Preservation

	2009	2010	2011	2012	2013
1. Building Permits located in:					
Historic Districts					50
Non Historic Districts					1,081
2. Percentage of City Acreage Surveyed					
Total Acreage with a Completed Historic Survey					8.42%
					5,370

Housing Affordability and Diversity

	2005	2006	2007	2008	2009	2010	2011	2012	2013
1. Percentage of homes that are affordable to median income families									
Median Household Income	\$44,867	\$46,055	\$49,849	\$50,958	\$47,107	\$46,731	\$47,908	\$48,546	\$55,846
Median Price of Home	\$341,400	\$339,500	\$300,000	\$291,400	\$250,300	\$236,100	\$208,500	210,200	\$234,900
Price/Income Ratio	7.61	7.37	6.02	5.72	5.31	4.54	3.92	3.71	4.21
2. Number of households that spend more than 30 percent of income on rent									
	35,162	32,082	38,499	40,888	50,846	48,328	47,423	51,392	
3. Production of affordable housing units by type									
Extremely Low Income (ELI)	0	0	53	1	0	78	140	9	12
Very Low Income (VLI)	578	410	125	106	24	108	118	103	104
Low Income (LI)	431	345	346	707	100	54	7	222	148
Moderate Income (MOD)	473	684	920	900	42	25	4	18	34
Total	1,482	1,439	1,444	1,714	166	265	269	352	298
4. Number of foreclosures									
		513	2,819	6,232	4,165	3,781	3,225	1,720	

Mobility and Transportation Choices

	2005	2006	2007	2008	2009	2010	2011	2012
1. Mode split for trips								
Auto	89.9%	89.9%	89.9%	89.5%	89.6%	89.3%	88.7%	89.1%
Transit	3.9%	3.9%	3.9%	3.9%	3.7%	3.9%	4.1%	3.9%
Bike/Walk	5.2%	5.3%	5.3%	5.6%	5.7%	5.7%	5.5%	5.8%
2. Vehicle Miles Traveled								
Household-generated weekday VMT	6,454,000	6,449,000	6,489,000	6,518,000	6,431,000	6,298,000	6,337,940	6,452,097
Weekday VMT per capita	14.50	14.40	14.2	14	13.8	13.5	13.5	13.7

Public Safety

	2007	2008	2009	2010	2011	2012	2013
1. Number of crimes reported under FBI Uniform Crime Report (UCR) by type							
Violent Crime	5,128	4,660	4,165	4,110	3,354	3,522	3,137
Property Crime	24,399	22,499	21,001	20,148	18,563	19,964	17,980
2. Average response times for police							
Priority 1		4:07	3:17	2:07	1:52	3:24	3:31
Priority 2		6:50	7:15	8:16	9:48	8:34	8:44
Priority 3		8:51	8:50	9:39	9:25	9:51	10:15
3. Average response times for fire			5:08	5:11	5:14	5:37	TBD
4. Total number of citizens who have participated in city sponsored disaster preparedness education	3948	4644	4403	7103	4163	4644	5490
5. Percentage of city with at least 100-year protection		18.5%	18.3%	18.3%	18.3%	TBD	TBD

Energy, Water, and Waste

	2005	2006	2007	2008	2009	2010	2011	2012	2013
1. Residential electricity and natural gas consumption									
<i>Electricity (kWh)</i>									
Citywide	1,307,297,646	1,356,424,402	1,330,221,618	1,349,787,559	1,362,496,399	1,305,190,938	1,343,895,669	1,358,478,558	1,366,613,213
Per Capita	2,748	2,961	2,851	2,845	2,832				
Per Household	7,745	8,016	7,808	7,731	7,689				
<i>Natural Gas (Therms)</i>									
Citywide	65,698,581	68,259,079	67,943,491	67,186,096	69,892,661	69,351,154	1,201,779	1,083,858	
Per Capita	138	149	146	142	145				
Per Household	389	403	399	385	394				
2. Non-residential electricity and natural gas consumption									
<i>Electricity (kwh)</i>									
Citywide	2,319,281,156	2,471,710,797	2,478,886,777	2,480,335,739	2,411,768,200	2,350,426,391	2,345,773,832	2,329,432,563	2,303,415,077
<i>Natural Gas (Therms)</i>									
Citywide	61,998,270	66,372,188	66,976,990	68,521,938	65,559,751	69,024,231	Not available yet	Not available yet	
3. PV installations and installed capacity (rooftop)									
Cumulative Number of Photovoltaic Installations	176	201	252	343	414	489	624	219	272
New PV installations									
Cumulative Installed capacity	2,426	2,497	2,736	3,181	3,842	7,072	7,814	2,980	4,286
4. Percentage of electricity use from renewable sources in SMUD's service area									
	13%	15%	16%	20%	20%	22% (projected)	22% (projected)	25% (projected)	
5. Water usage									
Per capita		283 gal/day (FY05/06)	295 gal/day (FY06/07)	290 gal/day (FY07/08)	239 gal/day (FY08/09)	207 gal/day (FY09/10)	207 gal/day (FY10/11)	217 gal/day (FY10/11)	218 GPCD (FY 12/13)
Number of meters installed		638	2,001	2,221	1,982	20,800			
% completed to date	2%	2%	4%	6%	25%	29%	34%	47%	51%
6. Tons of solid waste									
Reporting-Year Disposal Amount (tons)	666,799	574,711	515,079	477,253	423,325	429,462.00	427,980.13	401,445.54	Not available until June 2014

Energy, Water, and Waste

Calculated Disposal Rate (CDR) lbs/capita/day (Note: Target is 6.9)	unknown	unknown	6	5.5	4.8	5	5	4.7	Not available until June 2014
Calculated Disposal Rate (CDR) lbs/employee/day (Note: Target is 10.8)	unknown	unknown	9.3	8.5	7.7	9	8.1	7.6	Not available until June 2014
7. Recycling Volume (tons diverted)									
Type									
Residential Curbside Green	86,449	80,259	71,199	78,265	73,751	78,544	68,388	72,213	
Hazardous	unknown	unknown	381	371	384	383	456	N/A	
Electronic	unknown	unknown	unknown	128	136	152	143	N/A	
User						50			
Residential Recycling	36,978	37,265	40,665	39,662	37,502	36,916	35,258	35,088	
Commercial Recycling	2,827	2,273	2,564	2,591	2,375	1,944	1,198	No Data (Sac City getting out of commercial recycling)	

Carbon Footprint Air Quality

	2005	2006	2007	2008	2009	2010	2011	2012	2013
1. Carbon dioxide emissions (in metric tons carbon dioxide equivalents)	78,584 MTCO ₂ e (Source 2005 GHG Inventory)								
2. City operations (includes fugitive landfill gas emissions)	78,584 MTCO ₂ e (Source: 2005 GHG Inventory)	See below	79,160 MTCO ₂ e (Source: California Climate Action Registry)	75,826 MTCO ₂ e (Source: California Climate Action Registry)	69,213 MTCO ₂ e (Source: California Climate Action Registry)	TBD	TBD		
3. City operations (Does not include fugitive landfill gas emissions)"	60,980 MTCO ₂ e (Source: California Climate Action Registry)	58,331 MTCO ₂ e (Source: California Climate Action Registry)	See above	See above	See above	TBD	TBD		
4. City of Sacramento (MT CO ₂ e)	4,553,051 MTCO ₂ e (Source 2005 GHG Inventory)	unknown	unknown	unknown	unknown	unknown	unknown		
5. City of Sacramento per capita (MT CO ₂ e)	9.9	unknown	unknown	unknown	unknown	unknown	unknown		
6. Peaked Number of days Sacramento County exceeds Federal and State 8-hour air-quality standards	36	43	18	56	40	23	44	49	
7. Peaked Number of Days the Sacramento Metropolitan area exceeds Federal and State 8-hour air-quality standards	53	74	38	56	42	23	45	49	

Equity

	2006	2007	2008	2009	2010	2011	2012	2013
1. Percentage of residents below poverty level	15.4%	14.3%	16.1%	19.2%	21.5%	23%	23.4%	
2. Sacramento County High school dropout rates	12.7%	23.5%	21.4%	23.3%	17.5%	20.2%	13.9%	
3. Percentage of local high school graduates who completed all courses required for admission to UC and CSU systems	FY 05/06 34.6%	FY 06/07 31.3%	FY 07/08 31.5%	FY 08/09 29.4%	FY 09/10 32.4%	FY 10/11 33.8%	FY 11/12 37.4%	FY 12/13
4. Percentage of homeless persons of total county population		0%	19%	20%		16%		17%
5. Number of subsidized school lunches	53,889	49,262	62,018	64,500	128,789	130,962	132,962	

Civic Engagement and Government Services

	2006	2007	2008	2009	2010	2011	2012	2013
1. Voter turnout (Local Election)								
Total registered city voters	193,770		216,220					220,263
Total ballots cast	110,535		169,488					
Turnout percentage	57.04%		78.39%					
2. Number of volunteer hours per year								
	303,158	325,111	322,281	358,362	390,533	353,641	319,420	344,162

Community Plan Updates

Description

One of the key General Plan implementation measures is to bring focus to existing neighborhoods by updating the Community Plans. The emphasis of the updates will be to provide education about planning issues, assess the needs of residents and businesses, prepare pre-development work, and enable continuous participation. Key components to the updates will include:

- Education (Mini-Planning Academy). The updates will include an educational component to inform the citizens how to get involved in city processes and to understand how the city is changing and how desirable development, particularly infill, is important for the city's overall success.
- Assets and Needs Assessment. Each neighborhood's assets and needs will be identified. The assessments will include a planning level analysis of infrastructure and public service gaps.
- Action Plan. An action plan will be developed to address concerns and prioritize need-based projects. The action plan may include measures such as economic development, infrastructure, urban design, zoning and site-specific solutions that will be incorporated into the General Plan Implementation Program.
- Continuous Participation. One staff member would be assigned to manage the community plan update and to serve as a point of contact after the update is completed.

Objectives of Community Plan Updates

- Educate the community to better participate in city processes on issues that affect their neighborhood.
- Build understanding and support for infill development.
- Keep the General Plan relevant to current and future needs.
- Provide an outreach structure for city leaders, developers and businesses for outreach to local neighborhoods.
- Facilitate interdepartmental communication both during and after updates.
- Provide city leaders with an opportunity to work with existing neighborhoods.
- Coach citizens to be more active in efforts to improve their neighborhood.

Potential Implementation Measures in Community Plan Action Plans

- Conduct infrastructure studies.
- Rezone key properties.
- Updated maps and graphics.
- Amend community plan goals and policies.
- Identify on-going implementation measures.

Priority Community Plan Updates

2014 through 2020 (in order)

1. Central City
2. Fruitridge/Broadway
3. North Natomas

2021-2030

The ranking of updates for the remaining community plans will be assessed at a future date.

- Arden Arcade
- East Sacramento
- Land Park
- North Sacramento
- Pocket
- South Area
- South Natomas

Factors in Priority Ranking

- Projected growth between 2008 and 2020 (based in 2035 General Plan Draft Technical Background Report)
- Year the existing community plan was adopted
- Shovel Ready Tier 1 sites areas in the community plan area

Please see the following page for a summary of the factors used in prioritizing community plan updates.

Community Plan Updates – Proposed Priority Matrix

Community Plan Area	Year Adopted	2008-2020 Projected Growth		Tier 1 Shovel-Ready Area
		Dwelling Units	Employment	
2014-2020 Priority Updates (In Order)				
Central City	1980	9,314	6,642	Yes
Fruitridge Broadway	1963/1965	2,631	3,966	Yes
North Natomas	1994	5,835	6,489	No
2020-2035 Future Updates (Priority order to be determined at a later date)				
Arden Arcade	1965	367	752	Yes
East Sacramento	1963	447	1,495	Yes
Land Park	1963/1965	1,000	134	No
North Sacramento	1984	1,889	711	No
Pocket	1979	189	51	No
South Area	2008	4,036	2,089	Yes
South Natomas	1988	1,051	1,967	No

Fiscal Year 2014/15 Long Range Planning Work Program

PROGRAMMED TASKS

Project	Start Date	End Date	Overview	Need/Impetus	Priority
Mixed Income Housing Ordinance	Nov. 2013	April 2014	Update to the existing mixed income ordinance to apply citywide, including infill areas.	Implementation measure for the 2013 Housing Element	H
Annual Report	Nov. 2014	April 2014	Annual report to Council regarding the status of implementation of the 2030 General Plan. Includes supporting data and survey results.	This is an implementation measure of the 2030 General Plan.	H
CIP Consistency Review	Jan. 2014	May 2014	Annual review of the CIP program to ensure consistency with the 2030 General Plan.	Required by state law.	H
Upper Land Park/Marina Vista/Alder Grove	Jan. 2014	May 2014	Plan for the repositioning of SHRA public housing sites and the surrounding Upper Land Park / Broadway Area.	Initiated by SHRA. CDD staff will play a supporting role in the planning of this area: preparing background report & staffing Neighborhood Task Force.	H
Planning Academy	April 2014	May 2014	Citizen planning academy to educate the public about the costs and benefits of smart growth development.	Implementation measure for the 2030 General Plan.	M
Fairbairn WTP Annexation to SASD	Oct. 2013	June 2014	Annexation initiated by Council (by Resolution) on February 11. Scheduled for LAFCo hearing May 7.	Request from SRCSD as condition of continued wastewater service.	M
Comprehensive Flooplain Management Plan/Corrective Action Plan Implementation	Jan. 2014	Jun. 2014	Ordinance requiring a 200 year level of flood protection. Required within one year after completion of General Plan Update	Required per the FEMA Corrective Action Plan (CAP) for the Natomas Basin.	H
Drive Thru Ordinance	Jan. 2014	July 2014	Update drive thru regulations to improve site design and use review process.	Existing regulations provide a "one size fits all" approach.	M
Solid Waste Ordinance	Jan. 2014	Dec. 2014	Update to the Solid Waste Restricted (SWR) ordinances regulating the location of solid waste facilities in the Power Inn area.	Requested by the Power Inn Alliance	H
Aspen 1 Annexation	Jan. 2014	July 2014	Ongoing negotiations re: City /County/Metro Fire Tax Exchange Agreement.	Tax Exchange agreement is a required exhibit for annexation.	M
Planning and Development Code Update - Title 16 to Title 17	Jan 2014	Aug 2014	Migration of subdivision code language from Title 16 to Title 17 for ease of use by staff and developers.	Implementation measure for the 2030 General Plan.	

PROGRAMMED TASKS

Project	Start Date	End Date	Overview	Need/Impetus	Priority
2035 General Plan Update	May 2012	Dec. 2014	5 year update to the 2030 General Plan	The update keeps the plan relevant and maintains the adequacy of the MEIR for purposes of tiering future projects.	H
Executive Airport Master Plan	Jan. 2014	Dec 2014	Review of draft Master Plan. Residential through the fence plan. Runway Safety Area modification.	Sacramento County initiated plan update	M
Housing Trust Fund	June 2014	Dec 2014	Update to existing housing trust fund fee.	Implementation measure for the 2013 Housing Element	H
Working Group to Identify New Funding Sources	June 2014	Dec 2014	The City shall convene a working group made up of building industry and affordable housing experts to explore new funding sources for affordable housing, such as former redevelopment (boomerang) funds. City staff shall make recommendations to the City Council based on the working group meetings.	Implementation measure for the 2013 Housing Element	
Fee Deferral Program	Jan. 2015	May 2015	The City shall establish a fee deferral program for affordable housing to defer fees to certificate of occupancy, recognizing the complexities and time needed to complete an affordable housing development.	Implementation measure for the 2013 Housing Element	
Community Plan Updates	July 2014	June 2015	Update existing community plans (one plan at a time). Would include identification of issues and assets for each community plan area.	Implementation measure for the 2030 General Plan.	H
Metro Fire Sphere of Influence (SOI)/Natomas	Nov. 2013	July 2015	Metro Fire initiated a Sphere of Influence (SOI) amendment request; LAFCo anticipates hearings in Fall 2014. City considering response. Potential impacts on City budget & fire protection services in Natomas area.	Metro Fire initiated Sphere of Influence (SOI) amendment	M
Development Impact Fee Study	Jan. 2014	July 2015	Comprehensive update of impact fees; Phase 1 frames policy issues for Council direction.	Implementation measure for the 2030 General Plan.	H
Natomas Implementation	Jan. 2014	July 2015	Track status of development applications and help facilitate review and approvals	Pending approval of A99 Flood Zone will remove development restrictions.	H
Housing Element Annual Report/Periodic Reporting [GS]	Jan 2014	July 2015	A State-mandated annual report to Council on the City's housing production as well as the City's progress in implementing Housing Element programs.	Implementation measure for the 2013 Housing Element	M

PROGRAMMED TASKS

Project	Start Date	End Date	Overview	Need/Impetus	Priority
Counter Duty/Current Planning Support	Jan. 2014	July 2015	Provide back-up and lunch hour counter service. Answer questions and provided needed research to Current Planning inquiries.		M
Administrative Time	Jan. 2014	July 2015	Training, meetings, public inquiries, etc.		M
Regional Resources for Affordable Housing	June 2014	Dec 2015	The City shall engage the Sacramento Area Council of Governments and other regional entities to develop a regional plan to pool local funding and staff capacity together in order to develop affordable, transit-oriented development in key locations in the region.	Implementation measure for the 2013 Housing Element	M
Flood Ordinance (Implementing SB5)	Jan. 2015	Dec. 2015	Ordinance requiring a 200 year level of flood protection. Required within one year after completion of General Plan Update	Required pursuant to state law (SB5 and AB162)	H

Unprogrammed Tasks

Citywide Urban Design Guidelines (including energy efficiency and CPTED) [JM]	TBD	TBD	Creathion of a citywide set of design guidelines to increase project consistency, streamline review time, incorporate water and energy efficiency standards and address "crime prevention through environmental design" (CPTED).	Implementation measure for the 2030 General Plan.	M
PDC Graphics	TBD	TBD	Add graphics to adopted Planning and Development Code to provide clarity and ease of use.	Implementation measure for the 2030 General Plan.	M
Planning Academy 2015	TBD	TBD	Citizen planning academy to educate the public about the costs and benefits of smart growth development.	Implementation measure for the 2030 General Plan.	M
Misc. Rezones (suffixes, ag, other)	TBD	TBD	Delete unused suffixes from zone designations. These suffixes no longer exist.	Implementation measure for the 2030 General Plan.	L
Urban Ag. Ordinance	TBD	TBD	Amend the PDC to facilitate urban farming and sale of farm products, including both residential and commercial zones.	Implementation measure of the 2035 General Plan	M

Total Programmed Tasks FTE	7
Total Unprogrammed Tasks FTE	1.25
Total Long Range Tasks FTE	8.25

RESOLUTION NO.

Adopted by the Sacramento City Council

**APPROVING THE ESTABLISHMENT OF SHOVEL
READY SITES PROGRAM (I21001300) AND
THE TRANSFER OF FUNDING FROM THE
SHOVEL READY SITES PROGRAM
(D21001300) TO FUND THE COMMUNITY
PLAN UPDATES PROGRAM (I22400100) AND
SHOVEL-READY SITES PROGRAM (I21001300)**

BACKGROUND

- A. Resolutions 2008-424, 2009-528, 2009-629 transferred funds to the Shovel Ready Sites Program (D21001300) for various projects including the Technology Village Specific Plan (the Sacramento Center for Innovation), Downtown Development Strategy, the Florin Corridor area, the 65th Street Financing District, and the Northeast Line Master Plan.
- B. The Florin Road Corridor project, Downtown Development Strategy, and Northeast Line Master Plan have been completed; the 65th Street Financing Plan is in progress; the Technology Village Specific Plan (now called the Sacramento Center for Innovation) is in its implementation stage.
- C. The Community Plan updates are a priority implementation measure in the 2030 General Plan.
- D. Available funds in the Shovel Ready Sites Program are sufficient to initiate the Community Plan Updates Program.
- E. It has been determined that the Shovel Ready Sites Program (D21001300) is better defined as a multi-year operating project (MYOP).

BASED ON THE FACTS SET FORTH IN THE BACKGROUND, THE CITY COUNCIL RESOLVES AS FOLLOWS:

- Section 1. The Shovel Ready Sites Program (D21001300) be closed and its remaining funds be transferred two multi-year operating projects as follows:

- a. Community Plan Updates Program: Re-open the existing Community Plan Update Program (I22400100) and transfer \$269,649 from D21001300 to I22400100.
- b. Shovel-Ready Sites Program: Establish a MYOP Shovel-Ready Sites Program as I21001300, and transfer the remaining funding in D21001300, estimated at \$143,303, to I21001300 to fund the remaining Shovel-Ready Sites Program work.