

**Meeting Date:** 7/19/2016

**Report Type:** Staff/Discussion

**Report ID:** 2016-00554

**Title:** Mayor's Gang Prevention and Intervention Task Force Year One Update

**Location:** Citywide

**Recommendation:** Receive and file.

**Contact:** Khaalid Muttaqi, Director, Gang Prevention and Intervention Taskforce, (916) 808-5380, Office of the City Manager

**Presenter:** Khaalid Muttaqi, Gang Prevention and Intervention Taskforce, (916) 808-5380, Office of the City Manager

**Department:** City Manager

**Division:** Executive Office

**Dept ID:** 02001011

**Attachments:**

- 1-Description/Analysis
- 2-List of Taskforce Grantees
- 3-Progress Report Template
- 4-Goals-Metrics
- 5-Taskforce Policy Committee Members
- 6-Taskforce Implementation Committee Members

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**City Attorney Review**

Approved as to Form  
Michael Fry  
7/14/2016 10:46:50 AM

**Approvals/Acknowledgements**

Department Director or Designee: Howard Chan - 7/13/2016 10:11:27 AM

## Description/Analysis

**Issue/Detail:** In June 2015 City Council authorized the restoration of the Mayor's Gang Prevention and Intervention Taskforce (Taskforce) and allocated \$1 million to address gang and youth violence prevention and intervention needs. The Taskforce is a collaborative effort involving City, community-based organizations, school districts, faith leaders, county government, and local law enforcement. The focus of this work is to intervene in the lives of youth to provide positive socialization opportunities as alternatives to criminal involvement and to deter them from other maladaptive behaviors. A key component of the Taskforce is to administer a grant program for non-profit community-based service providers in the following categories:

1. Life Skills
2. Workforce Readiness
3. Street Outreach/ Crisis Response
4. School-Based Support
5. Community Awareness
6. Family Support

On March 1, 2016 City Council approved funding awards totaling \$680,000 for the Taskforce grant program. Eighteen community-based service providers were awarded grants through December 31, 2016 serving all identified high-need neighborhoods. (Attachment 2).

The City has contracted with the Sacramento County Office of Education – Center for Student Assessment and Program Accountability (C-SAPA) to develop a comprehensive evaluation system and conduct quarterly analysis. Additionally, C-SAPA will collect and analyze school level academic data in accordance with Taskforce goals and metrics (Attachment 4). The results of the data analysis will be compiled into a final report and presented to Council in Spring 2017.

Taskforce committees have continued to meet throughout the past year to coordinate efforts and execute the adopted strategic framework. Steady progress has been made including the following accomplishments:

- Developed goals, metrics and a robust evaluation system to track outcomes
- Developed partnership with three school districts to implement GREAT (Gang Reduction Education and Training) evidence-based curriculum
- Partnered with USC School of Public Policy Sacramento Campus to conduct data-based study of community conditions in high-crime Sacramento neighborhoods
- Created new City grant making program to provide community-based services for high-risk youth and families

- Established executive-level Policy Committee comprised of 30 multi-disciplinary organizations (Attachment 5)
- Developed and submitted three federal grant applications to provide additional funding for Taskforce efforts

Progress is underway to develop a comprehensive five-year strategic plan combining the latest research on successful approaches to healthy youth development with specific strategies to serve gang-involved youth. Additionally, in September 2016 the Mayor's Gang Prevention and Intervention Taskforce will host a regional Gang Summit to facilitate a comprehensive understanding of best practices and solidify community-wide support for the effort to reduce gang and youth violence.

**Policy Considerations:** On September 15, 2015 City Council approved the Strategic Framework for the Taskforce. The establishment of the Taskforce is consistent with the City's vision to develop positive alternatives for youth and prevent youth crime and gang violence.

**Economic Impacts:** Not applicable

**Environmental Considerations:** Not applicable

**Sustainability:** Not applicable

**Commission/Committee Action:** Since the beginning of FY 2015/16 the Policy Committee and the Implementation Partners Committee have met regularly to execute the adopted strategic framework and develop measureable goals and metrics. The committees have also been instrumental in rating of grant applications, developing federal grant submissions and planning for the upcoming Gang Summit.

**Rationale for Recommendation:** The Mayor's Gang Prevention and Intervention Taskforce was re-established in 2015 in response to an increase in gang violence in the City of Sacramento. There is a shared understanding among all partner agencies that this is a problem that we cannot "arrest our way out of." Gangs are a community-wide problem thus requiring a community-wide response. Investing in our high-need youth, families and neighborhoods is part of a comprehensive public safety strategy and supports long term economic health of the City.

In order to have a real impact on this complex problem, stable funding and infrastructure is needed. The Taskforce grant program was developed to coordinate strategic investments in partnership with community-based service providers to provide support for high-risk youth and families in order to disrupt and prevent gang violence in our community.

**Financial Considerations:** In June 2015 City Council allocated \$1million of Measure U funds for the Gang Prevention and Intervention Task Force. From these funds, \$680,000 was allotted for the purpose of the 2016 Taskforce Grant Program. On June 14, 2016 City Council approved as part of the FY2016/17 City Budget an increased amount totaling \$1.2 million from General Funds for the Gang Prevention and Intervention Taskforce project.

**Local Business Enterprise (LBE):** Not applicable

## 2016 Gang Prevention & Intervention Taskforce Grantees

Agency	Program Name	Description of Program	Target Area
<b>La Familia</b> lafcc.org	Project REAL: Responsibility, Experience, Attitude & Learning <b>\$48,000</b>	Provides case management, home visitation, workforce readiness and anger management to help participants avoid entrenchment in gang lifestyle.	<b>Lemon Hill/ Fruitridge, Oak Park</b>
<b>Boys and Girls Club</b> bgcsac.org	Great Futures: Triple Play Sports League <b>\$40,000</b>	Free organized sports league comprised of basketball, soccer and dodgeball. Youth develop life skills in a safe and supportive Club environment.	<b>Fruitridge/ Lemon Hill</b>
<b>The Hawk Institute</b> hawki5.communitysecurity.us	Leadership Academy <b>\$38,000</b>	Leadership Academy for at-risk young men of color and underserved male students. Provides college and career support as well as opportunities for community involvement and student leadership.	<b>Valley-Hi, Meadowview</b>
<b>Latino Leadership Council</b> latinoleadershipcouncil.org	Proyecto de Familias <b>\$35,000</b>	Provides Spanish-language family support services and home visits by bilingual / bicultural promotores who can help families access community-based services and resources.	<b>Natomas, Del Paso Heights</b>
<b>South Sacramento Christian Center</b>	Community Night Walks <b>\$25,000</b>	Provides training, recruitment and support for night walk activities, directing high-risk youth to resources and empowering the community to take a stance against gang violence.	<b>Valley-Hi, Stockton Blvd.</b>
<b>Campus Life Crossover</b> campuslifeconnection.org	Crossover Life Skills & Recreation <b>\$35,000</b>	Provides an after-school life skills and recreation program with culturally competent adult mentors to help at-risk young people with the development of character, confidence and responsibility.	<b>Del Paso Heights</b>
<b>East Bay Asian Youth Center (EBAYC)</b> ebayc.org	Juvenile Justice Case Management <b>\$38,000</b>	Provides culturally and linguistically-responsive one-to-one life skills mentoring and counseling services, personalized to each youth's needs and strengths.	<b>Meadowview, Lemon Hill</b>
<b>Robert's Family Development Center</b> robertsfdc.com	North Sacramento Community Coalition <b>\$25,000</b>	Responds to the needs of the community by strengthening relationships and increasing community ownership in order to create safety networks.	<b>Del Paso Heights</b>
<b>Sacramento Area Youth Speaks (SAYS)</b> says.ucdavis.edu	Esperanza Services <b>\$60,000</b>	Connects high-risk youth to higher education by using spoken word performance poetry as a teaching tool to increase student engagement and build critical literacy skills.	<b>Valley-Hi, McClatchy H.S., Del Paso Heights</b>

<b>Agency</b>	<b>Program Name</b>	<b>Description of Program</b>	<b>Target Area</b>
<b>Musical Instruments N Kids Hands (MINKH)</b>	Mobile Music Program <b>\$26,000</b>	Connects youth with professional music producers. Students will develop effective life skills, increase their knowledge of commercial music, and complete a digital musical recording project.	<b>Meadowview</b>
<b>Shoulder to Shoulder</b> teamsts.org	Mentoring for Urban Fatherless Youth <b>\$30,000</b>	Links positive male role models with urban fatherless boys, starting in 4th grade, alongside single mothers and grandmothers raising them, challenging our young men to take responsibility for their lives.	<b>Del Paso Heights</b>
<b>National Academic Youth Corp</b>	Y-Corp Entrepreneur Program <b>\$45,000</b>	Participants will be immersed in business acumen training. Teams of young entrepreneurs will plan and market their own small enterprise.	<b>Valley-Hi, Meadowview</b>
<b>Reading Partners</b> readingpartners.org/location/sacramento	One on One Reading Tutoring <b>\$45,000</b>	Supports low-income students to achieve reading proficiency through curriculum driven, one-on-one volunteer tutoring. Tutor relationships foster self-confidence and belief that education matters.	<b>Del Paso Heights</b>
<b>Fresh Producers</b> freshersacramento.com	Well Fed Fresher Sacramento <b>\$40,000</b>	A leadership and entrepreneurial program that develops workforce skills and economic empowerment. Trains teens and adults as Fresher Chefs for a "community meal plan".	<b>Valley-Hi</b>
<b>Always Knocking</b>	Street Outreach/Crisis Response <b>\$30,000</b>	Provides outreach for various hot spots and referrals to needed services. Crisis Team will monitor tension and respond to incidents.	<b>Oak Park, Meadowview</b>
<b>G.A.P. Gang Awareness &amp; Prevention</b> gapgangs.com	Inside-Out <b>\$30,000</b>	Foster relationships with incarcerated youth and provide mentoring and wrap around services when they exit juvenile hall in order to reduce recidivism.	<b>Citywide (Juvenile Hall)</b>
<b>Health Education Council</b> healtheducouncil.org	SHOP Project: Safety, Health, Opportunities & Prevention <b>\$60,000</b>	Community engagement activities to impart life skills, foster cognitive development, facilitate family support to build youth capacity to positively respond to conflict.	<b>Valley-Hi, Stockton Blvd.</b>
<b>Focus on Family</b> focusonfamilysacramento.com	Visual and Performing Arts Academy <b>\$30,000</b>	Arts focused program promoting cultural awareness, sense of efficacy, and social and emotional development.	<b>Meadowview</b>



**SECTION 1: PROJECT INFORMATION**

<b>Organization Name:</b>	<b>Prepared by:</b>
<b>Project Name:</b>	<b>Title:</b>
<b>Date Submitted:</b>	<b>Email:</b>
	<b>Phone:</b>
<b>Reporting Period Starts:</b>	<b>Reporting Period Ends:</b>

**SECTION 2: PROGRAM STATUS**

**A. Expenditure Status**

	1. Grant Award Amount:	
	2. Are city funds being expended as planned and on schedule?	
	3. Are matching funds being claimed as planned? (If applicable)	
	4. Are surplus funds anticipated?	
5. If you answered <b>No</b> to question 2. explain why and describe the plan to remedy expenditure status:		

**B. Target Populations Served**

Age Group	Number Served	Risk Factors	Number Served
Under age 13		At Risk	
Ages 13-17		High Risk	
Ages 18-24		Hard-core	
Over age 25		Total	
Total			

Demographics Served	Number Served	Geographic Area Served	Number Served
Asian		Valley Hi	
African American		Del Paso Heights	
American Indian		Meadowview	
Hispanic/Latino		Oak Park	
Pacific Islander		Fruitridge/ Lemon Hill	
White		Other (Specify): _____	
Other/Unknown			
Total			

**C. Problem Identification & Resolution**

Describe any problems the project encountered during this reporting period (Note: Consider things that impact or may potentially impact project effectiveness or project outcomes. Consider all program areas including administration, delivery of services, rate of referrals, participant enrollment, etc. Indicate the steps to resolve these problems.)

**D. Proposed Changes**

Describe any proposed changes to the program within the next reporting period.

**E. Outcomes**

Describe progress towards outcomes/goals identified in your Scope of Work. Be Specific. (Include additional attachments if needed.)

**SECTION 3 :PROGRAMMING**

Report the following data for **each** of the program service components supported by the GPIT Grant.

<b>1. Service Area Addressed</b>		<b>(Select one that applies most)</b>
<u>Program Description</u>	<input type="radio"/> School Based Support <input type="radio"/> Workforce Readiness <input type="radio"/> Family Support <input type="radio"/> Life Skills/ Cognitive Development <input type="radio"/> Street Outreach/ Crisis Response <input type="radio"/> Community Awareness	
A. How many service hours have been provided during this reporting period <b>for this component?</b>		
B. How many individuals entered the program during the reporting period?		
C. How many individuals left the program during the reporting period?		
D. What is the number of participants that successfully completed the program during the reporting period?		
<b>2. Service Area Addressed</b>		<b>(Select one that applies most)</b>
<u>Project Activity Description</u>	<input type="radio"/> School Based Support <input type="radio"/> Workforce Readiness <input type="radio"/> Family Support <input type="radio"/> Life Skills/ Cognitive Development <input type="radio"/> Street Outreach/ Crisis Response <input type="radio"/> Community Awareness	
A. How many service hours have been provided during this reporting period <b>for this component?</b>		
B. How many individuals entered the program during the reporting period?		
C. How many individuals left the program during the reporting period?		
D. What is the number of participants that successfully completed the program during the reporting period?		
<b>3. Service Area Addressed</b>		<b>(Select one that applies most)</b>
<u>Project Activity Description</u>	<input type="radio"/> School Based Support <input type="radio"/> Workforce Readiness <input type="radio"/> Family Support <input type="radio"/> Life Skills/ Cognitive Development <input type="radio"/> Street Outreach/ Crisis Response <input type="radio"/> Community Awareness	
A. How many service hours have been provided during this reporting period <b>for this component?</b>		
B. How many individuals entered the program during the reporting period?		
C. How many individuals left the program during the reporting period?		
D. What is the number of participants that successfully completed the program during the reporting period?		

**SECTION 4: ADDITIONAL INFORMATION**

**Success Stories & Highlights**

What significant successes has the project achieved during the current reporting period. (Note: Include additional attachments as needed. You may submit corresponding photos, media articles, etc. as attachments.) *Please state that you authorize the City to use and publish photos.*

**Use this section to report any other important information about your project that was not covered in the sections above.**

**SECTION 5: DATA COLLECTION TOOLS**

Submit all data collection tools you are currently using for this program. (This may include intake forms, assessments, surveys, referral forms, etc.)

**Submit evaluation, reports, and attachments via email to: [mneuburger@scoe.net](mailto:mneuburger@scoe.net)  
If you have questions please contact: Dr. Melissa Neuburger  
(916) 228-2575**

**Date received:**

# Goal: Intervention

Decrease gang-involved crime rate by at least 25%  
by 2020

## Metrics:

- Decrease the number of self-identified, gang-affiliated students in 9<sup>th</sup> grade within the target areas.
  - *Measured by the California Healthy Kids Survey.*
- Decrease juvenile violent felony arrests
  - *Measured by SPD/Sac Sheriff/Probation*
- Decrease gang-involved firearm assaults
  - *Measured by SPD/Sac Sheriff*

## Crime Percent Change

	<b>2012-2014 Avg</b>	<b>2015</b>	<b>% Change</b>
Homicide	29	41	<b>41%</b>
Firearm Assault	180	234	<b>30%</b>
Drive-by	150	196	<b>31%</b>
Gun Possession	987	1242	<b>26%</b>
Prostitution	54	44	<b>-19%</b>
Drug Sale	742	837	<b>13%</b>

# Goal: Prevention

Increase academic achievement at all schools in target neighborhoods

## Indicators:

- Increase 3rd grade reading proficiency rates in targeted elementary schools
  - *Measured by CA Department of Education*
- Increase the number and effectiveness of gang prevention programs for school-aged youth in target areas
  - *Measured by Taskforce evaluation system*
- Decrease suspension rates at targeted schools
  - *Measured by CA Department of Education*

**Mayor's Gang Prevention and Intervention Task Force  
City of Sacramento**

**Kevin Johnson**  
Mayor  
*City of Sacramento*

**Rick Jennings, II**  
Vice Mayor,  
*City of Sacramento*

**Jay Schenirer**  
Councilmember,  
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**John Shirey**  
City Manager  
*City of Sacramento*

**Samuel Somers**  
Police Chief  
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Police Department*

**Chris Conlin**  
Director  
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City of Sacramento*

**Steven Webb**  
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**Kimberly Key**  
Chief Executive Officer  
*Boys and Girls Club of  
Greater Sacramento*

**David Gordon**  
Superintendent  
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Office of Education*

**Jose Banda**  
Superintendent  
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Innovation, Research  
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**Cecil Duke**  
Asst. Superintendent,  
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**Phil Serna**  
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**Lee Seale**  
Chief Probation Officer  
*County of Sacramento*

**Scott Jones**  
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*County of Sacramento  
Sheriff's Department*

**Anne Marie Schubert**  
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*County of Sacramento*

**Paulino Durán**  
Chief Public Defender  
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*Kaiser Permanente*

**Kathy Kossick**  
Executive Director  
*Sacramento  
Employment and  
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(SETA)*

**Stacy Boulware**  
Judge  
*County of Sacramento  
Superior Court*

**Kevin McCormick**  
Judge  
*County of Sacramento  
Superior Court*

**Ann Edwards**  
Director  
*Department of Human  
Assistance*

**Cathy Rodriguez**  
Executive Director  
*Hispanic Chamber of  
Commerce*

**David Demers**  
Chief Executive Officer  
*Sacramento Regional  
Conservation Corps*

**Sistah Pat  
RoundtreeRivers**  
*Area Congregations  
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**Christine Tien**  
*The California  
Endowment*

## Implementation Partners Committee

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Pastor  
*Church of God in Christ*

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Assistant City Manager  
*City of Sacramento*

**Michael Craft**

Sr Deputy Probation Officer,  
Adult Field Gang Suppression  
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**Azizza Davis-Goines**

President  
*Sacramento Black  
Chamber of Commerce*

**Nina Delgadillo**

Coordinator of School Safety  
*Sacramento City Unified School District*

**Cecil Duke**

Asst. Supt., Student Services & Safety  
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*County of Sacramento, Sheriff's  
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**Sylvia Fort**

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*County of Sacramento*

**Greg King**

CEO/Founder  
*Always Knocking*

**Pat Fong Kushida**

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*Sacramento Asian Pacific  
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