

ITEM NO. 21



## REPORT TO COUNCIL City of Sacramento

915 I Street, Sacramento, CA 95814-2604  
www.CityofSacramento.org

**STAFF REPORT**  
**May 9, 2006**

Honorable Mayor and  
Members of the City Council and Redevelopment Agency

**Subject:** 2006 Oak Park Weed and Seed Grant Application

**Location/Council District:** Y Street on the north, City limits on the south, Highway 99 on the west, and Stockton Boulevard on the east (Attachment A) / Council District 5

**Recommendation:** 1) Adopt a resolution accepting and authorizing submission of the 5 year Oak Park Weed and Seed Grant application to the United States Department of Justice, and 2) adopt the attached Redevelopment Agency resolution, which authorizes the Executive Director of the Redevelopment Agency or her designee to:

- Appropriate \$30,000 of redevelopment funds to the Weed and Seed project; and
- Authorize the Agency to enter into a contract with NeighborWorks HomeOwnership Center, Sacramento Region to provide services and support for the strategy development work for the Oak Park Weed and Seed project prior to receiving grant funding support from the Department of Justice.

**Contact:** Tim Quintero, Area Director, Neighborhood Services, 808-2346; Albert Najera, Chief, Police Department, 808-0800; Anne Moore, Executive Director, Sacramento Housing and Redevelopment Agency 440-1311

**Presenter:** Tim Quintero, Area Director

**Department:** Neighborhood Services

**Division:** Area 3

**Organization No:** 3631

**Summary:**

On May 12, 2005, the City Council approved guidelines and a protocol for considering an area to be designated for a Weed and Seed Program. On October, 28, 2005 an application to recognize Oak Park for a Weed and Seed Program was submitted to the Department of Justice. On March, 16, 2006, notice was received that the City received this recognition. This notice allows the City to apply for the competitive Weed and Seed Grant funding. The City Council is being asked to accept the attached grant application to receive funding for five years for the Oak Park Weed and Seed Program, authorize submission to the Department of Justice, and approve the allocation of \$30,000 in Redevelopment Agency funds to support NeighborWorks HomeOwnership Center which will provide an interim program coordinator until the anticipated grant funding is received.

**Committee/Commission Action:** None.

**Background Information:**

The Weed and Seed Program is a community based multi-agency approach for law enforcement, crime prevention, and neighborhood restoration funded by the United States Department of Justice. The goals of Weed and Seed are to control crime, drug trafficking, and drug-related crime in designated high crime neighborhoods, and provide a safe environment free of crime and drug use for residents. Weeding activities focuses on law enforcement to eradicate criminals from the targeted neighborhood. Seeding emphasizes prevention, intervention, treatment, and the elimination of blighting conditions in the community through neighborhood revitalization activities. These activities include the enhancement and preservation of the neighborhoods, promotion of homeownership and home beautification programs, enhancement and beautification of major commercial corridors, and the promotion of new construction on vacant infill lots as identified in the grant application (Attachment C). Attachment B presents a graphic representation of key Weed and Seed Program components.

The City of Sacramento received a Weed and Seed grant from the United States Department of Justice in 2000. Based on the City's experience in administering the grant, and an interest to add new Weed and Seed areas, the City Council adopted on May 12, 2005, principles and a protocol to guide decision making by the City Council and City departments when making decisions about Weed and Seed proposals before final submittal for *Official Recognition* in the competitive grant funding process.

On October, 28, 2005, an application was submitted by NeighborWoks HomeOwnership Center Sacramento Region for *Official Recognition* of a Weed and Seed Program in Oak Park. On March, 16, 2006, the city

received this recognition from the Department of Justice. Attachment C is the grant application to receive funding for this Weed and Seed Program.

### **The Oak Park Weed and Seed Program and Grant Application**

The Oak Park Weed and Seed Program and Strategy was developed by a Steering Committee composed of the City Council member for District 5, City and County staff, and representatives of various groups that are active in the Oak Park neighborhood and community. In addition, residents of Oak Park were asked to participate in the development of this strategy. Four workshops were held and work focused on the following components: Law Enforcement; Community Oriented Policing; Prevention, Intervention and Treatment; and Neighborhood Restoration.

The strategy covers a five year time frame, and the operating principle is that existing resources will be utilized to the maximum extent possible rather than creating new organizations and systems that must be funded after the Weed and Seed designation ends. This strategy includes coordination and leveraging of local, State, and federal funds for Oak Park, in the Weed and Seed area. All leverage amounts reflect existing level of service which will be coordinated for greater efficiencies in meeting the common mission of improving the health, safety, and livability of Oak Park. The grant application (Attachment C) contains the specific goals, objectives, and actions for each component.

The interdependence of issues and the need for collaboration between agencies became evident during the strategic planning process. The Weed and Seed Steering Committee will provide the primary governance structure for ensuring coordination of Weed and Seed collaborative programs and linkages with other programs in the Weed and Seed area. Three working committees will be used to implement strategies for their area, e.g. law enforcement and community oriented policing; prevention, intervention and treatment; and neighborhood restoration. The day-to-day management of the program will be performed by a Weed and Seed Coordinator who will have an office in the neighborhood.

Finally, an additional coordination linkage is the designation of the Oak Park Community Center and the adjacent Multi-service Center as the Weed and Seed "Safe Haven." A "safe haven" is a location to organize and deliver an array of youth and adult oriented human services in a multi-service center setting. The Oak Park Community Center and the Multi-service Center provide an array of youth programs, social and health services, and space for community meetings.

In order to provide independent and objective administration and reporting of the use of federal funds, NeighborWorks for the Sacramento Region will serve as the fiscal agent for the Oak Park Weed and Seed Program. Annual evaluations of this program will be conducted as per the guidance provided by the Department of Justice. The evaluation will be independent from the Weed and Seed Program, and it

is anticipated that the resources of the California State University at Sacramento and University of California at Davis will be utilized for evaluations.

Prior to receiving the anticipated grant funding support from the Community Capacity Development Office of the U.S. Department of Justice, the NeighborWorks HomeOwnership Center, Sacramento Region is prepared to continue to provide services and support for the strategy development work for the Oak Park Weed and Seed project, including the preparation and submission of the Oak Park Weed and Seed application for grant funding. NeighborWorks has requested \$30,000 from the Redevelopment Agency to fund the continuation of these services including personnel, copying, mailing, supplies, and meeting/hospitality through September 30, 2006.

**Financial Considerations:**

The grant from the Department of Justice will total **\$975,000** over a five year period. For the first year, NeighborWorks will receive **\$175,000**, in which **\$92,700** will be spent for Weeding and **\$82,300** spent for Seeding activities as detailed in the grant. For Weeding Police will receive **\$28,300**, Code Enforcement **\$46,400**, and County Probation **\$18,000**. For Seeding the Oak Park Community Center receives **\$3,000**, Oak Park Multiservcie Center **\$9,600**, NeighborWorks **\$67,700** (salary for a site coordinator and other grant costs) and **\$2,000** for Evaluation Services

At the end of five years other services provided should equal or exceed \$875,000. The following City departments will be provided the following value of services for the first year in order to meet this goal:

|                       |   |
|-----------------------|---|
| Neighborhood Services | \$40,000 (up to 0.5 FTE)  |
| Police                | \$311,790 ( 2 FTE plus equipment)   |
| Code Enforcement      | \$570,000 (5.5 Code Enforcement Officers and Building Inspectors plus equipment)  |
| SHRA                  | \$ 3,630 ( portion of 1 FTE )   |
|                       | \$30,000 (one time funding grant to NeighborWorks HomeOwnership Center to support an interim on site coordinator and the preparation of the Weed and Seed official grant application) |
| Park and Recreation   | \$ 2,880 ( portion of 1 FTE)  |

These are existing resources that will be focused to support the Weed and Seed Grant. The number of FTE from these departments will vary given the type of work that is being conducted.

**Environmental Considerations:**

This report concerns administrative activities that will not have any significant effect on the environment and that do not constitute a "project" as defined by the California Environmental Quality Act (CEQA – Guidelines Sections 150601(b)(3); 153788(b).

**Policy Considerations:**

The Weed and Seed Program is consistent with City values for public safety, quality of life, and neighborhood engagement. In addition, this grant will also help achieve the City Council's strategic focus for sustainability and livability. The action recommended in this report is also consistent with the community development goals listed in the Oak Park Redevelopment Area 2005-2009 Implementation Plan. They include the elimination of blight through the enhancement and preservation of the neighborhoods, promotion of homeownership and home beautification programs, enhancement and beautification of major commercial corridors, and through the promotion of new construction on vacant lots.

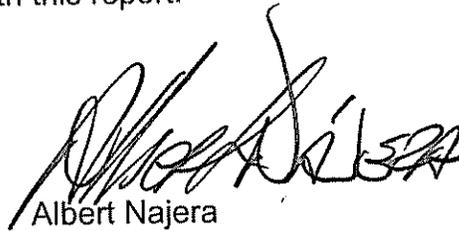
**Emerging Small Business Development (ESBD):**

No goods or services are being purchased with this report.

Respectfully submitted



Tim Quintero  
Area Director, Neighborhood Services



Albert Najera  
Chief, Sacramento Police Department



Anne Moore  
Executive Director, Sacramento Housing and Redevelopment Agency

Recommendation Approved:

  
for Ray Kerridge  
City Manager

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**RESOLUTION NO.**

**Adopted by the City of Sacramento**

Date

**RESOLUTION ACCEPTING AND DIRECTING STAFF TO SUBMIT THE OAK  
PARK WEED AND SEED GRANT APPLICATION**

**BACKGROUND**

- A. The Weed and Seed Program is a community based multi-agency approach to law enforcement, crime prevention, and neighborhood restoration funded by the United States Department of Justice; and
- B. The goals of the Weed and Seed Program are to control violent crime, drug trafficking, and drug-related crime in designated high crime neighborhoods, and provide a safe environment free of crime and drug use for residents after the grant ends; and
- C. The City Council of the City of Sacramento strives to improve and expand public safety, and exercise fiscal responsibility with a balanced and sustainable budget; and
- D. The City of Sacramento has received Official Recognition to submit a Weed and Seed grant to the Department of Justice; and
- E. The City is expected to maintain existing levels of service to the maximum extent possible in the areas of Police, Code Enforcement, Parks and Recreation, Neighborhood Services, and the Sacramento Housing and Redevelopment Agency.

**BASED ON THE FACTS SET FORTH IN THE BACKGROUND, THE CITY  
COUNCIL RESOLVES AS FOLLOWS:**

- Section 1. The City Council accept the Weed and Seed Grant application.
- Section 2. The City Council authorize the City Manager or his designee to submit this grant to the United States Department of Justice.
- Section 3. NeighborWorks will serve as the fiscal agent for this Weed and Seed Grant if federal funding is received, and the associated costs of such service will be reimbursed by the Weed and Seed Grant.

**RESOLUTION NO. 2006 -**

**Adopted by the Redevelopment Agency of the City of Sacramento**

on date of

**ALLOCATION OF \$30,000 TO NEIGHBORWORKS HOMEOWNERSHIP CENTER  
SACRAMENTO REGION TO PROVIDE SERVICE AND SUPPORT FOR THE  
STRATEGY DEVELOPMENT WORK FOR THE OAK PARK WEED AND SEED**

**BACKGROUND**

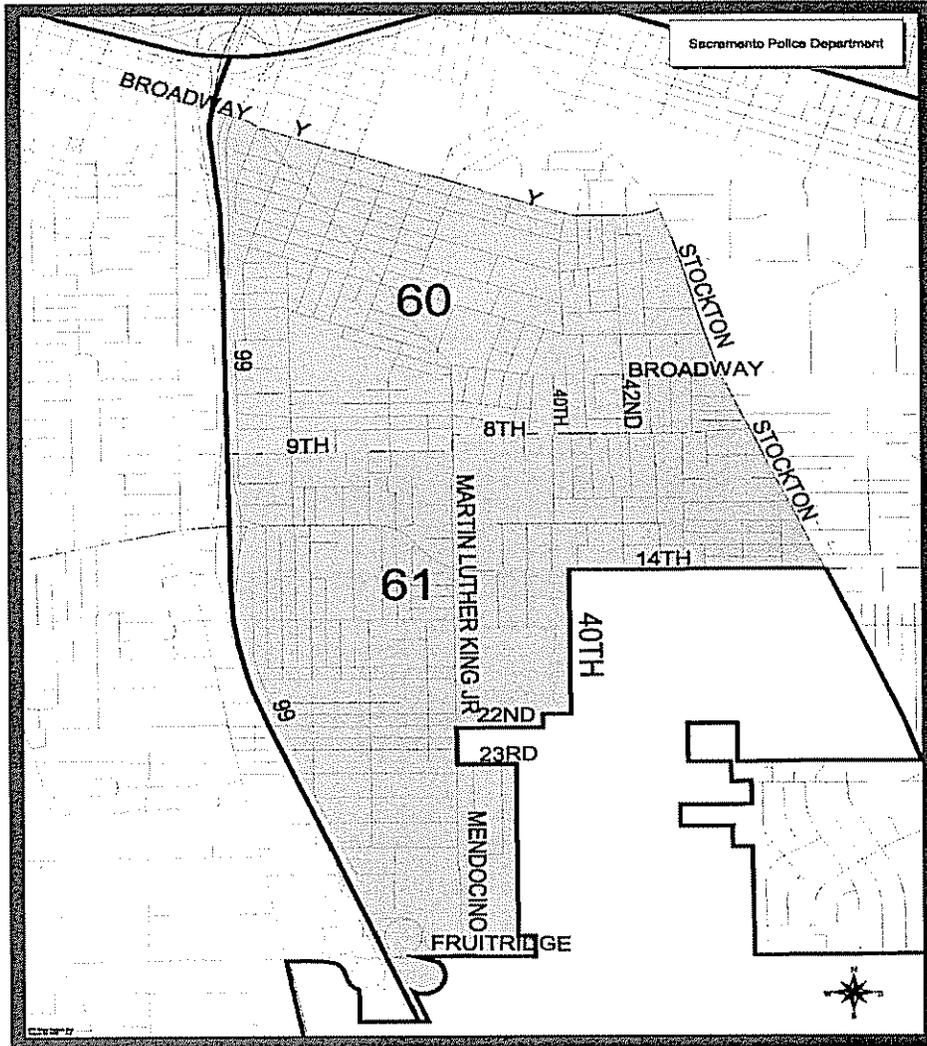
- A. The Weed and Seed Program is a community based multi-agency approach to crime prevention and neighborhood restoration funded by the United States Department of Justice; and
- B. The goals of the Weed and Seed Program are consistent with and further the goals of the Redevelopment Agency of the City of Sacramento ("Agency") to eliminate blight, enhance and preserve the neighborhoods, promote homeownership and home preservation, rehabilitation and enhancement of major commercial corridors, promote new construction on vacant lots, promote crime control, provide a safe environment for residents and revitalize the Oak Park community through neighborhood restoration; and
- D. The City of Sacramento (City) has received Official Recognition to submit a Weed and Seed grant to the Department of Justice; and
- F. The Agency is willing to allocate tax increment funding for the strategy development work for the Oak Park Weed and Seed project prior to receiving funding support from the Community Capacity Development Office (CCDO) of the U.S. Department of Justice.
- E. The Redevelopment Agency funding will not replace City funding of the activities but will be funding that is in excess of usual City funding.

**BASED ON THE FACTS SET FORTH IN THE BACKGROUND, THE  
REDEVELOPMENT AGENCY OF THE CITY OF SACRAMENTO RESOLVES AS  
FOLLOWS:**

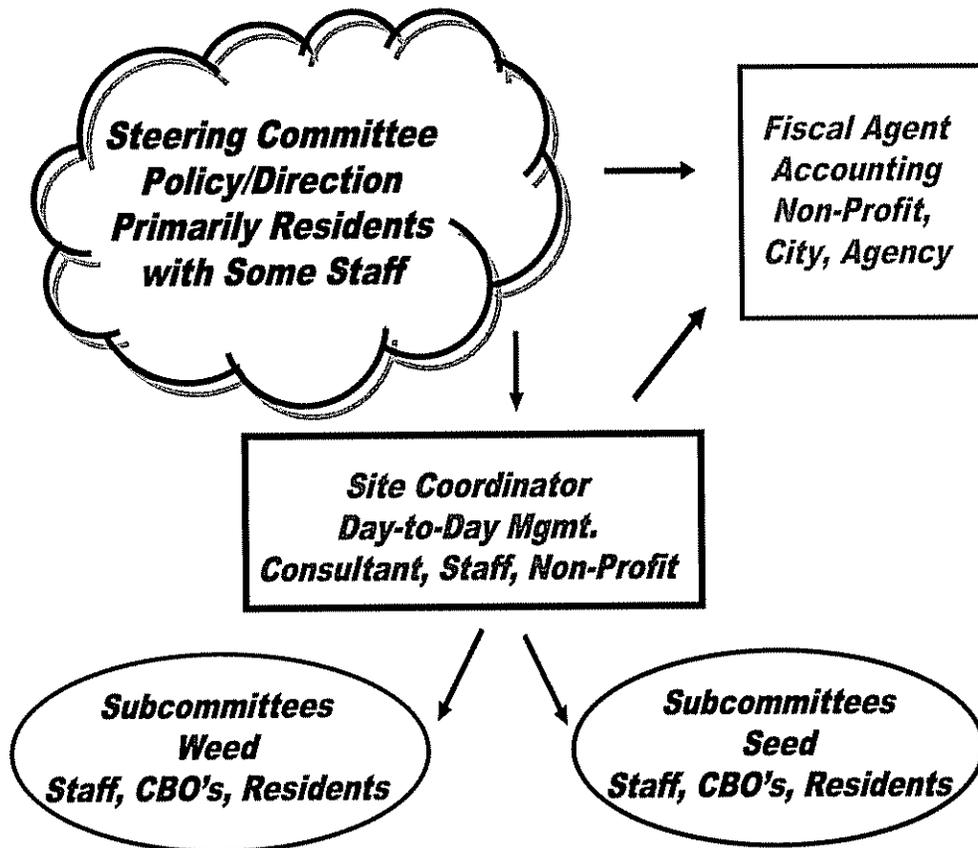
- Section 1. After due consideration of the facts presented, the findings, including the environmental findings regarding this action, as stated in this resolution and the staff report that accompanies this resolution, are approved.

- Section 2. The budget is amended to establish a fund for the Oak Park Weed and Seed project, and the Executive Director, or her designee, is authorized to transfer \$30,000 from the Oak Park Developers Assistance Fund to the Oak Park Weed and Seed Project.
- Section 3. The Executive Director, or her designee, is authorized to execute a contract in an amount not to exceed \$30,000 with NeighborWorks HomeOwnership Center Sacramento Region to provide services and support, as further defined in the staff report that accompanies this resolution, for the strategy development work for the Oak Park Weed and Seed project prior to receiving funding support from the CCDO, all in a form approved by Agency counsel.

ATTACHMENT A: OAK PARK WEED AND SEED AREA



**ATTACHMENT B: KEY WEED AND SEED COMPONENTS**



ATTACHMENT C



OAK PARK  
WEED AND SEED  
PROGRAM

SACRAMENTO, CALIFORNIA

COMPETITIVE FUNDING APPLICATION -  
New Site

Submitted by Sacramento Neighborhood Housing Services, Inc., dba  
NeighborWorks® HomeOwnership Center Sacramento Region  
to the United States Attorney's Office

## Section I. Statement of the Problem

### Narcotics and Drug Related Crimes

Narcotics crimes are one of the most prevalent and pressing issues in the Oak Park Weed and Seed area. As documented in Tables 2 and 3, over a four-year period (2001-2004), an average of 16% of all drug and narcotics crimes for the City of Sacramento occurred in Oak Park, yet the area comprises only 4.9% of the city's population. The most prevalent drugs in North Oak Park are crack cocaine, heroin, and marijuana. In South Oak Park methamphetamine is also prevalent.

Area gangs control most of Oak Park's drug sales. The target area has 12 active street gangs and there are approximately 400 validated gang members and associates. The Oak Park Bloods is the longstanding gang in North Oak Park, whose membership and structure continues to change. A significant reason for this is due to the success of law enforcement in arresting older gang members and obtaining longer sentences. As a result, an ongoing challenge for law enforcement is a trend toward younger and younger drug dealers, many in their teens, who have no probation or parole status, making detection and apprehension more difficult. South Oak Park has a growing problem with a number of violent Asian and Hispanic gang members, including rival Sureño and Norteño gangs. The Sureños originated in Southern California and are a target of violence by the established Norteño gang sets of Oak Park.

Other significant challenges cited by law enforcement in combating narcotic crimes include the manpower needed to repeatedly arrest the same people for sales and possession, including parolees, probationers, and chronic users. These issues have led the City of Sacramento Police Department (SPD) to seek new enforcement tools and strategies in an effort to combat this trend. The passage of state ballot initiative, Proposition 36, in 2000 appears to have contributed to this cycle. The purpose of the initiative was to offer treatment rather than incarceration to nonviolent drug offenders. However, as documented in a 2/27/06 *Sacramento Bee* investigative report, only about one-fourth of those ordered into treatment are graduating from the programs. As incarceration is not allowed until a third probation violation, offenders who do not show up to treatment programs have an extended time on the streets without any consequences.

Oak Park has a high concentration of parolees and persons on probation, and law enforcement reports that many remain part of the area's criminal activity. This is evidenced by the regular arrest of parolees or probationers during SPD's monthly Oak Park buy/bust operations. According to the Community Services Planning Council (CSPC), a local social services planning agency that compiles countywide and neighborhood statistical data, a 2003 review of County Probation caseloads reveals that in North and Central Oak Park, the rate of adult probationers is **three times** the county rate (Table 1). The rate of juveniles on probation in Oak Park is **two times** the county rate. Contributing factors to this high rate include the availability of affordable housing, absentee landlords interested in a "quick lease", strong family and gang affiliations, and the neighborhood's close proximity to the Central City and public transportation connections.

| Geographic Area                         | Rate Per 1000/ Persons of<br>Adult Probationers<br>(Ages 18 and over) | Rate Per 1000/ Persons of<br>Juvenile Probationers<br>(Ages 12-17) |
|---|---|--|
| North/Central Oak Park (Zip Code 95817) | 46.243  | 100.383  |
| South Oak Park (Zip Code 95820)         | 29.091  | 80.487   |
| County of Sacramento                    | 14.513  | 41.997   |

Source: Community Services Planning Council, County Probation Caseload statistics, January 2003

Finally, chronic drug users, many of them homeless transients or prostitutes, add to the cycle of arrests. There is a large chemically addicted homeless population who gravitate to the target area's main park, business corridors, and areas surrounding the ABC licensed mini-markets. They leave behind a significant public health problem of used hypodermic needles, crack pipes, and human excrement. There are few services that effectively assist this group of chronic users, and most arrests do not result in significant, or any jail time.

The target area's high incidence of prostitution is also largely the result of chronic drug use. Many of the women involved in prostitution activities are also homeless, HIV positive and/or have Hepatitis C. As detailed in Tables 2 and 3, Oak Park has some of the highest rates of prostitution arrests and incidences in the City of Sacramento. Between 2001 and 2004, **more than 22%** of all arrests in the City for prostitution and strolling occurred in Oak Park. Prostitution is highly visible on the major streets of Oak Park, and was identified as one of the most pressing needs by residents in the Weed and Seed strategic planning sessions. Additionally, prostitution has been identified by both the Stockton Boulevard Business Association and the Oak Park Business Association as a critical issue, which contributes to blighted conditions and economic disinvestment on these corridors. As with the homeless population, the issue of prostitution is exacerbated, as there are no coordinated services in Sacramento County to deal with the myriad of needs specific to women in prostitution.

There are a number of physical environmental factors that contribute to the target area's drug crimes, including blighted buildings, vacant lots and houses, and illegal dumping. Additionally, Oak Park has a 63% rate of tenant occupied housing, much of it single family dwellings run by absentee landlords or lacking any property management. In addition to providing favorable conditions for drug houses to flourish, these environmental factors provide numerous options, such as abandoned cars, for drug dealers to hide drugs, and for drug abuse and prostitution to take place. There are currently a number of efforts in Oak Park to address these issues, such as regular tow sweeps, community street sweeps, lighting surveys, and home ownership programs, however, the Steering Committee has determined that focusing additional building inspections and code enforcement efforts and in the target area would have broad economic development and crime prevention benefits.

The high prevalence of drugs and narcotics in Oak Park has had a broad, negative impact on community revitalization efforts. Within districts of Oak Park, Drug Free Zones have been active for nearly 10 years. They have identified "open air" drug dealing and prostitution as the most significant issues affecting the safety, livability, and image of their neighborhoods, and the primary factors that have created an unsafe environment for children and young people.

### Violent Crime

Tables 2 and 3 show that between 2001-2004, an average of **16%** of all homicides committed in the City of Sacramento occurred in Oak Park. Homicide rates are particularly high in South Oak Park. For example, in 2003, data from CSPC indicates that the rate of homicide there was **double** the rate of the county overall. In 2003, a homicide rate of .125/1000 was reported for South Oak Park as compared to the countywide average of .066. Although the causes of individual homicide cases vary, SPD confirms that the vast majority of homicides in the target area are drug and/or gang-related, or are committed under the influence of narcotics. In addition, during that same four-year period, Oak Park had a significant percentage of the city's violent crimes including an average of 8.7% of all rapes, 8% of all aggravated assaults, and 8% of all robberies.

**Table 2. Oak Park Weed and Seed Target Area Crime Statistics**

| Year/Type of Crime                           | WEED AND SEED AREA |      |      |      | CITY OF SACRAMENTO |      |      |      |      |       |
|--|--------------------|------|------|------|--------------------|------|------|------|------|-------|
|  | 2001               | 2002 | 2003 | 2004 | TOTAL              | 2001 | 2002 | 2003 | 2004 | TOTAL |
| Homicide                                     | 6                  | 8    | 5    | 7    | 26                 | 40   | 38   | 31   | 53   | 162   |
| Rape   | 20                 | 14   | 10   | 17   | 61                 | 183  | 162  | 168  | 191  | 704   |
| Aggravated Assault                           | 370                | 376  | 352  | 339  | 1437               | 4323 | 4397 | 4586 | 4649 | 17955 |
| Robbery                                      | 102                | 132  | 129  | 143  | 506                | 1316 | 1610 | 1528 | 1905 | 6359  |
| Drugs/Narcotics                              | 539                | 705  | 572  | 505  | 2321               | 3029 | 3728 | 4038 | 3403 | 14198 |
| <b>Additional Statistics on Prostitution</b> |                    |      |      |      |                    |      |      |      |      |       |
| Prostitution Actual Arrests 647 (b)          | 43                 | 72   | 54   | 76   | 245                | 247  | 233  | 255  | 364  | 1099  |
| Loitering for the Purposes of Prostitution   | 35                 | 30   | 22   | 30   | 117                | 113  | 101  | 122  | 174  | 510   |

**Table 3. Weed and Seed Area Percent of Total Crime Incidents (2001-2004) Compared to Population**

|                                      | Weed and Seed Area | Weed and Seed % of All City | City of Sacramento |
|--------------------------------------|--------------------|-----------------------------|--------------------|
| Population                           | 20,047             | 4.92%                       | 407,075            |
| Homicide                             | 26                 | 16.05%                      | 162                |
| Rape                                 | 61                 | 8.66%                       | 704                |
| Aggravated Assault                   | 1437               | 8.00%                       | 17955              |
| Robbery                              | 506                | 7.96%                       | 6359               |
| Drugs/Narcotics                      | 2321               | 16.35%                      | 14198              |
| Prostitution Arrests                 | 245                | 22.29%                      | 1099               |
| Strolling/Loitering for Prostitution | 117                | 22.94%                      | 510                |

Source: Sacramento Police Department, Compiled by: Tera Carson #0223, Sacramento Police Department, 916-277-6142. This information represented counts of crime reports from the RMS system, and not official numbers as reported for the Uniform Crime Report.

Weed and Seed Grant

May 9, 2006

### **Resource Needs and Gaps in Services**

The current resource needs and gaps in services for the Oak Park Weed and Seed scope of work include:

#### **Law Enforcement**

- Increased coordination between local, county, state, and federal law enforcement efforts to reduce drug sales and violent crimes
- Improved drug-related prosecution, with a focus on repeat offenders
- Funding to expand parole and probation sweeps
- Expanded sweeps and new strategies to reduce prostitution activity
- Expanded environmental surveys and criminal, civil, and code enforcement to address problem properties
- Expanded curfew sweeps

#### **Community Oriented Policing**

- Expanded community outreach and resident involvement
- Additional training to expand residents' capacity to partner with law enforcement
- Increased training opportunities for businesses to effectively partner in law enforcement efforts
- Expanded and prioritized building inspections and code enforcement actions

#### **Prevention/Intervention/Treatment**

- Underutilized substance abuse programs
- Additional school-based after school and evening programs for teens
- Additional opportunities for families to participate in drug and alcohol free events
- New strategies for coordinating social services to assist prostitutes

#### **Neighborhood Restoration**

- Expanded tools and strategies to assist the Landlord Association
- Improved property maintenance standards
- Expanded clean-ups and development of vacant lots
- Increased opportunities for homeownership
- Improved engagement of youth in community improvement projects
- Improved physical appearance of commercial corridors and neighborhood gateways

#### **Coordination and Management**

- New strategies to retain and recognize community and resident involvement
- Improved methods for coordinating efforts between community groups and agencies
- Enhanced outreach, communication, and media strategies
- Improved public image for target area

## **Section 2. Program Design**

The Oak Park Weed and Seed site is embarking upon its 1st year of activities to support its five-year strategy.

**1. LAW ENFORCEMENT**

**Strategy Summary:** The overall objective of the law enforcement strategy is to achieve a comprehensive effort over a five-year period to significantly reduce the incidence of drug and violent crimes in the target area. The City of Sacramento Police Department (SPD) will lead weeding efforts through the aggressive reduction of drug sales, through increased prosecution; focused patrols; "hot spot," parole, and probation sweeps; and the elimination of problem properties. Law enforcement efforts will also focus on reducing high visibility prostitution activity and curfew sweeps.

**Goal 1: Reduce open-air drug sales at identified targeted locations in Oak Park.**

**Status:** Open-air drug sales have been identified by the Oak Park Drug Free Zones as one of the most significant issues impacting safety and livability in their neighborhoods. SPD currently coordinates a monthly buy/bust operation, but is seeking additional tools and strategies to more effectively impact drug sales. This goal is in the beginning stage.

| GOAL 1         | Activity/Task/Project   | Implementation Plan   | Outcome Measure  | Funding Support   |
|----------------|---|---|--|---|
| Objective 1:   | Increase drug related prosecutions on probationers and parolees, with specific emphasis on repeat offenders.  |   |  |   |
| <b>Status:</b> | SPD regularly arrests probationers and parolees as part of its monthly buy/bust operations, and is beginning to research codes and ordinances in other cities that will help increase prosecutions. This objective is in the beginning stage.   |   |  |   |
| <b>LE 1</b>    | SPD will research other jurisdictions to determine how loitering codes or ordinances are effective tools in eliminating open-air drug sales. SPD will meet with the City Attorney to discuss ordinance or code amendments to prosecute loitering or trespassing as it relates to drug dealing or solicitation for prostitution. | The project is scheduled for September 2006 through August 2007. SPD will implement this project. | Research on other jurisdictions completed. Meeting with City Attorney takes place and results in a review of current loitering or trespassing codes. | There are no costs associated with this project. The project will be accomplished through in-kind support from SPD. |
| Objective 2:   | Provide resource trainings and communication systems for the target community on Drug Prosecution.  |   |  |   |
| <b>Status:</b> | This objective was incorporated into the Community Policing Strategy under Goal 6.  |   |  |   |

| GOAL  | Activity/Task/Project   | Implementation Plan   | Outcome Measure   | Funding Support   |
|---|---|---|---|---|
| <p><b>Objective 3:</b> Increase and sustain communication with the U.S. Attorney's Office on drug and gun related cases in the Oak Park area.</p> <p><b>Status:</b> The Oak Park Weed and Seed partners have already begun to partner with the U.S. Attorney's Office on federal cases, and further development of publicity on successful cases will be a natural extension of that partnership. This objective is in the beginning stage.</p> | <p><b>LE 2</b></p> <p>SPD will work with the U.S. Attorney's office to develop and solicit increased publicity of successful Federal cases in Oak Park to help serve as a deterrent for future criminal activity.</p>   | <p>The project is scheduled for September 2006 through August 2007. SPD will collaborate with the U.S. Attorney's office to implement this project.</p> | <p>Increase in media coverage regarding successful crime suppression activities and jail sentences.</p> | <p>There are no costs associated with this project. The project will be accomplished through in-kind support from the U.S. Attorney's office and SPD.</p> |
|   | <p><b>Objective 4:</b> Sustain coordinated enforcement efforts by patrol, probation, parole, and POP in targeted locations.</p> <p><b>Status:</b> SPD currently coordinates efforts between its Problem Oriented Policing (POP) units and with other units, such as Probation, Parole, and ABC. Activities in this objective will enable even more focused efforts and coordination between units. This objective is midway to completion, but will be annually assessed to determine if additional efforts need to continue.</p> | <p>The project is scheduled for September 2006 through August 2007. SPD and Probation will implement this project.</p>                                  | <p>6 additional "hot spot" operations and ongoing bike patrols are undertaken.</p>                      | <p>The project cost totals \$37,139. Cost allocations include: 100% - Weed and Seed<br/>Budget Detail Section: G1, G2</p>                                 |

| GOAL 1  | Activity/Task/Project   | Implementation Plan   | Outcome Measure  | Funding Support   |
|---|---|---|--|---|
| LE 4  | SPD will focus on problematic Alcoholic Beverage Control (ABC) licensed establishments that serve as hubs for drug activities and other crime. SPD will coordinate abatement activities with ABC, neighborhood groups, and the City Attorney. | The project is scheduled for September 2006 through August 2007. SPD will implement this project. | 1 ABC sweep is undertaken.   | There are no costs associated with this project. The project will be accomplished through in-kind support from SPD. |
| Objective 5: Decrease Drug Sales and Promote Crime Prevention through Environmental Design (CPTED) of targeted locations.   |   |   |  |   |
| <b>Status:</b> All SPD officers involved with this objective have received CPTED training, and are currently able to survey only a limited number of new construction and existing properties compared to the need. SPD hopes to ultimately train and engage other community members to be able to do CPTED surveys. Therefore, this objective is in the beginning stage of completion. |   |   |  |   |
| LE 5  | SPD will conduct CPTED surveys of targeted locations and will develop recommendations to stakeholders concerning locations where changes can occur that will help to prevent crime.   | The project is scheduled for September 2006 through August 2007. SPD will implement this project. | 6 properties are surveyed with recommendations from the surveys incorporated into regular stakeholder reporting processes. | There are no costs associated with this project. The project will be accomplished through in-kind support from SPD. |

|  |
|--|
| <b>Goal 2: Reduce high visibility prostitution activity in targeted locations in Oak Park</b>  |
| <b>Status:</b> Between 2001 and 2004, more than 22% of all arrests in the City of Sacramento for prostitution and strolling occurred in Oak Park. This issue, along with open-air drug sales, is most commonly identified by target area residents and businesses as impacting the safety, livability, and image of their neighborhood and is a key factor in economic disinvestment. This goal is in the beginning stage. |

| GOAL 2   | Activity/Task/Project   | Implementation Plan  | Outcome Measure   | Funding Support  |
|--|---|--|---|--|
| <p><b>Objective 1: Continue and enhance the effectiveness of enforcement of 647B arrests to reduce prostitution in targeted areas.</b></p>   |   |  |   |  |
| <p><b>Status:</b> SPD has determined that due to the inapplicability of local loitering ordinances to prostitution, new strategies and tools will need to be researched and developed to assist law enforcement to have a real impact on this issue. This objective is in the beginning stage.</p> |   |  |   |  |
| LE 6   | <p>SPD will research effective strategies used by other jurisdictions to eradicate prostitution and will work to assist in the development of local law ordinances that will allow for civil and criminal prosecutions of misdemeanors.</p> | <p>The project is scheduled for September 2006 through August 2007. SPD will implement this project.</p> | <p>Research on new strategies identified. Appropriateness and effectiveness of new strategies assessed and recommendations presented to the Steering Committee and the City Attorney.</p> | <p>There are no costs associated with this project. The project will be accomplished through in-kind support from SPD.</p> |
| LE 7   | <p>SPD will increase proactive enforcement of "John" and prostitution codes through targeted stings in collaboration with Vice.</p>   | <p>The project is scheduled for September 2006 through August 2007. SPD will implement this project.</p> | <p>One "John," sting and two prostitute stings will be accomplished in collaboration with Vice.</p>   | <p>There are no costs associated with this project. The project will be accomplished through in-kind support from SPD.</p> |

|  |  |  |  |  |
|--|--|--|--|--|
| <p><b>Goal 3: Reduce and eliminate drug sales and use at identified problem residences.</b></p>  |  |  |  |  |
| <p><b>Status:</b> This goal was eliminated, as the objective was incorporated under Goal 6 in Community Policing.</p>                    |  |  |  |  |
| <p><b>Objective 1: Increased resident, business owner and landlord participation in information exchange on problem drug houses.</b></p> |  |  |  |  |
| <p><b>Status:</b> This Objective was moved to the Community Policing strategy, under Goal 6</p>  |  |  |  |  |

**Goal 4: Make Landlords More Accountable for Criminal Activity occurring on their property.**

**Status:** With 63% of Oak Park's housing units tenant-occupied, 66.5% of all housing consisting of single family units, and a high absentee landlord problem, landlords and property owners play a significant role in how much criminal activity occurs in the target area. There is strong community organizing around this issue and significant partnerships have been developed, however, the need for more code enforcement and building inspection support and the development of new strategies puts this goal in the beginning stage.

| GOAL 4  | Activity/Task/Project  | Implementation Plan  | Outcome Measure  | Funding Support   |
|---|--|--|--|---|
| <b>Objective 1: Increase Enforcement Actions Against Nuisance Landlords and Promote Accountability</b>  |  |  |  |   |
| <b>Status:</b> A necessary component in the prosecution of landlords who knowingly allow criminal activity on their property is proof of their knowledge of the activity. Weed and Seed enforcement partners are seeking better coordination to improve evidence needed for criminal prosecution. This objective is in the beginning stage. |  |  |  |   |
| <b>LE 8</b>   | SPD and the U.S. Attorney's office will work with McGeorge Law School to pilot new processes to aid in criminal prosecution of landlords or property owners who knowingly allow criminal activity on their property. Efforts will focus on developing letters to document knowledge of illegal drug activity, creating a centralized database that will document when notifying letters are sent by different jurisdictions, and implementation of new verification methods. | The project is scheduled for September 2006 through August 2007. SPD will collaborate with the U.S. Attorney's office and McGeorge Law School to implement this project. | Process and centralized filing system set up. Procedures for local, State and federal officers to copy notifications to central system. Ultimately, keep all neighborhood group "voluntary compliance" requests, arrest records by property address and other notifications that attest to Landlord negligence | There are no costs associated with this project. The project will be accomplished through in-kind support from SPD, U.S. Attorney's office and McGeorge Law School. |
| <b>LE 9</b>   | McGeorge Law School will work with the Law   | The project is   | One civil legal action   | There are no costs  |

| GOAL 4 | Activity/Task/Project  | Implementation Plan  | Outcome Measure  | Funding Support  |
|--------|--|--|--|--|
|        | Enforcement Committee and ACORN to identify, investigate, and support small claims actions by citizens by working with McGeorge Legal Clinic. Law students will identify civil cases that will have the maximum deterrent impact. ACORN will assist by going door-to-door to identify "plaintiffs" and witnesses and obtain affidavits | scheduled for September 2006 through August 2007. McGeorge Law School will collaborate with the Law Enforcement Committee and ACORN to implement this project. | will be undertaken.  | associated with this project. The project will be accomplished through in-kind support from McGeorge Law School, committee members, and ACORN. |
| LE 10  | Code Enforcement will coordinate with the City Attorney's office to hold accountable chronic code enforcement violators, particularly where criminal activity is occurring.  | The project is scheduled for September 2006 through August 2007. Code Enforcement will implement this project.   | Increase in the number of successful code enforcement remedies of problem properties. Target 15 major problem properties per year. | The project cost totals \$9,274. Cost allocations include: 100% - Weed and Seed Budget Detail Section: G3                                      |

**Goal 5: Increase parent awareness and accountability for young people.**  
**Status:** This Goal was originally under the Community Policing Strategies. SPD currently does regular curfew sweeps and the activities in this goal would make it possible to do additional, strategic sweeps to deter or diffuse potential juvenile crime, particularly related to gang activity. This goal is in the beginning stage

| GOAL 5 | Activity/Task/Project | Implementation Plan | Outcome Measure | Funding Support |
|--------|-----------------------|---------------------|-----------------|-----------------|
|--------|-----------------------|---------------------|-----------------|-----------------|

| GOAL 5       | Activity/Task/Project  | Implementation Plan  | Outcome Measure                         | Funding Support  |
|--------------|--|--|---|--|
| Objective 1: | <p><b>Promote curfew sweeps in the target area to serve as a deterrent for young people, and to raise parent accountability for youth.</b></p> <p><b>Status:</b> This activity is in the beginning stage. In the Official Recognition application, Objective 1 also included truancy sweeps. However, this has proven difficult to achieve at the two high schools in Oak Park. One school, Sacramento Charter High School is a private charter school and does not have a School Resource Officer or administrator focused on this issue. The other high school has a small enrollment (266 students) and is under consideration to be moved or closed. SPD will continue to conduct regular truancy sweeps for Hiram Johnson High School, which serves Oak Park, and will assess whether additional truancy activities there are needed for Weed and Seed in Year 2.</p> |  |   |  |
| LE 11        | <p>SPD and Probation will conduct two curfew sweeps per year in collaboration with Probation and neighborhood volunteers as a deterrent to juvenile crime.</p>   | <p>The project is scheduled for September 2006 through August 2007. SPD and Probation will implement this project.</p> | <p>Two curfew sweeps are conducted.</p> | <p>The project cost totals \$6,284. Cost allocations include: 100% - Weed and Seed Budget Detail Section: G2</p> |

**2. COMMUNITY ORIENTED POLICING**

**Strategy Summary:** The overall objective of the Community Oriented Policing strategy is to coordinate with community residents and neighborhood resources over a five-year period to significantly reduce the incidence of drug and violent crimes in the target area. The City of Sacramento Police Department will lead weeding efforts through expanded community outreach and resident involvement, new communication efforts, resident training to encourage involvement, and prioritization of code enforcement efforts.

|   |   |   |   |
|---|---|---|---|
| <b>Goal 6: Increase resident involvement and training in methods of community oriented policing and problem solving</b>   |   |   |   |
| <b>Status:</b> Since the mid-1990's, SPD and the Oak Park Neighborhood Association have organized Cops and Coffee, a monthly forum for residents and law enforcement resulting from the principles of Community Oriented Policing techniques. However, the need to maintain and further develop of this forum puts this goal pathway to completion. |   |   |   |
| <b>GOAL 6</b>   | <b>Activity/Task/Project</b>  | <b>Implementation Plan</b>  | <b>Outcome Measure</b>  |
|   | Increase participation in the monthly Cops and Coffee, Drug Free Zones, the Neighborhood Response Teams or the Oak Park Neighborhood Association. In particular, outreach to under-represented areas of Oak Park or groups. |   | Funding Support   |
| <b>Status:</b> Despite the monthly success of Cops and Coffee, the changing demographics of Oak Park, particularly in regards to new immigrant populations such as Hmong and Mien, puts this objective at the beginning stage to completion.  |   |   |   |
| <b>COP 1</b>  | SPD will pilot bringing the current Cops & Coffee format to one different venue in Oak Park in an effort to engage additional target area residents.  | The project is scheduled for September 2006 through August 2007. SPD will implement this project. | One additional Cops and Coffee forum is organized at a new venue in the target area.<br><br>There are no costs associated with this project. The project will be accomplished through in-kind support from SPD. |

| GOAL 6   | Activity/Task/Project   | Implementation Plan   | Outcome Measure   | Funding Support   |
|--|---|---|---|---|
| COP 2  | SPD and the Law Enforcement Committee will work with Oak Park Neighborhood Association (OPNA) to present an annual report as part of Cops and Coffee on outcomes for the first year of Weed and Seed. | The project is scheduled for September 2006 through August 2007. SPD will work with OPNA to implement this project. | Annual report is presented to the community during Cops and Coffee.             | There are no costs associated with this project. The project will be accomplished through in-kind support from SPD. |
| COP 3  | SPD will enhance communication with target area residents through participation in National Night Out.  | The project is scheduled for September 2006 through August 2007. SPD will implement this project.                   | SPD will support and attend 5 neighborhood-organized National Night Out events. | There are no costs associated with this project. The project will be accomplished through in-kind support from SPD. |
| Objective 2: Provide resource trainings for the target community   |   |   |   |   |
| <b>Status:</b> Both the city's Neighborhood Services and SPD have resident trainings that have already been developed, but are not regularly presented in the target area. Therefore, this objective is partway to completion. |   |   |   |   |
| COP 4  | The City of Sacramento Neighborhood Services will provide a resident training on law enforcement in collaboration with Code Enforcement on resources in the target community.                         | The project is scheduled for September 2006 through August 2007. Neighborhood Services will implement this project. | One training is provided to at least 15 target area residents.                  | The project cost totals \$2,318. Cost allocations include:<br>100% - Weed and Seed<br>Budget Detail Section:<br>G3  |

| GOAL 6   | Activity/Task/Project  | Implementation Plan  | Outcome Measure  | Funding Support  |
|--|--|--|--|--|
| COP 5  | SPD will work with OPNA to provide a problem solving/SARA model training to target area residents.   | The project, originally a Year 2 activity, is scheduled for September 2006 through August 2007. SPD will implement this project. | One problem solving training will be provided for at least 10 target area residents. | There are no costs associated with this project. The project will be accomplished through in-kind support from SPD.  |
| Objective 3: Provide resource trainings and communication systems for the target community on Drug Prosecution   |  |  |  |  |
| <b>Status:</b> This Objective was moved from the Law Enforcement strategy, Goal 1. During its current Cops and Coffee forums, SPD receives regular questions from target area residents and businesses concerning the District Attorney's operations. A status report on Weed and Seed has already become part of the information SPD's provides during Cops and Coffee, and the report will broaden as additional activities are launched. This objective is partway to completion. |  |  |  |  |
| COP 6  | OPNA will create a forum during Cops and Coffee for the District Attorney's (DA's) office to present on how target area residents and businesses can access the D.A.'s office and processes. | The project is scheduled for September 2006 through August 2007. OPNA will implement this project.                               | One presentation by the DA's office takes place during Cops and Coffee.              | There are no costs associated with this project. The project will be accomplished through in-kind support from OPNA. |
| COP 7  | SPD will provide monthly reports to target area residents, community groups, and businesses on problem solving efforts in Oak Park during Cops and Coffee.                                   | The project is scheduled for September 2006 through August 2007. SPD will implement this project.                                | Monthly reports are provided during Cops and Coffee.                                 | There are no costs associated with this project. The project will be accomplished through in-kind support from SPD.  |
| Objective 4: Increased resident, business owner and landlord participation in information exchange on problem drug houses and prostitution activity.   |  |  |  |  |
| <b>Status:</b> This objective was moved from the Law Enforcement strategy, Goal 3. SPD regularly attends target area business association  |  |  |  |  |

| GOAL 6 | Activity/Task/Project  | Implementation Plan   | Outcome Measure   | Funding Support   |
|--------|--|---|---|---|
|        | meetings and will identify opportunities for their assistance as the activities related to the reduction of target area prostitution are underway. |   |   |   |
| COP 8  | SPD will work to continue to engage the involvement of target area businesses associations to assist in reducing prostitution (647B) activity.     | The project is scheduled for September 2006 through August 2007. SPD will implement this project. | SPD will attend monthly meetings of the Oak Park Business Association and the Stockton Blvd Business Association to maintain regular and effective communication with target area businesses. | There are no costs associated with this project. The project will be accomplished through in-kind support from SPD. |

**Goal 7: Develop methods for the community and law enforcement to set priorities and achieve resolution on the highest priority cases.**  
**Status:** The monthly Cops and Coffee already provides a forum for the community to work with SPD in identifying critical issues and SPD reports back on any resolutions achieved. However, strategies for prioritizing and reporting back on code enforcement efforts are still needed. Therefore, this goal is partway to completion.

| GOAL 7 | Activity/Task/Project   | Implementation Plan  | Outcome Measure                               | Funding Support   |
|--------|---|--|---|---|
|        | Objective 1: Proactively identify problem properties for Code Enforcement action by the City through the NRT and coordination with Cops and Coffee. |  |   |   |
|        | <b>Status:</b> This objective is in the beginning stage.  |  |   |   |
| COP 9  | Monthly the Area 3 Neighborhood Response Team (NRT) will meet with Code Enforcement to establish the highest priorities for action.                 | The project is scheduled for September 2006 through August 2007. | 40 additional resolved cases achieved through | The project cost totals \$27,822. Cost allocations include: |

| GOAL 7  | Activity/Task/Project   | Implementation Plan   | Outcome Measure   | Funding Support  |
|---|---|---|---|--|
| COP 10  | Code Enforcement will provide a quarterly report on the progress of cases at Cops and Coffee and to the Steering Committee, and will identify cases that are closed so new priority cases can be added. | Code Enforcement will work with the NRT to implement this project. The project is scheduled for September 2006 through August 2007. Code Enforcement will implement this project. | code enforcement and building inspections. Quarterly progress reports are provided at Cops and Coffee and to the Steering Committee | 100% - Weed and Seed Budget Detail Section: G3<br>The project cost totals \$4,637. Cost allocations include:<br>100% - Weed and Seed Budget Detail Section: G3 |
| COP 11  | Work with the Mc George School of Law, NRT and OPNA to develop a letter requesting Voluntary Compliance to reduce enforcement caseloads.  | The project is scheduled for September 2006 through August 2007. Code Enforcement will implement this project.  | Letter is developed and piloted in 5 cases to determine effectiveness.  | The project cost totals \$2,319. Cost allocations include:<br>100%-Weed and Seed Budget Detail Section: G3   |
| Objective 2: Assist the City Police Department in Prioritizing Enforcement Actions and Identifying "Hot Spots"  |   |   |   |  |
| <b>Status:</b> This objective has been omitted as it repeats community engagement strategies in Goal 6.   |   |   |   |  |
| Goal 7 (Now Goal 5): Increase parent awareness and accountability for young people.   |   |   |   |  |
| <b>Status:</b> This Goal and Objective have been moved to the Law Enforcement strategy, and are now Goal 5.   |   |   |   |  |
| Objective 1: Promote truancy and curfew sweeps in the target area to serve as a deterrent for young people, and to raise parent accountability for youth. |   |   |   |  |
| <b>Status:</b> See above.   |   |   |   |  |

**3. PREVENTION, INTERVENTION, AND TREATMENT**

- **Strategy Summary:** The overall objective of the Prevention, Intervention, and Treatment Strategy is to initiate significant reduction in drug and alcohol use in the target area over a five-year period. Efforts will include expanding awareness of existing underutilized substance abuse programs, creating new programs for target area teens, providing opportunities for families to participate in drug and alcohol free events, and researching strategies for social services to assist women in prostitution.

|  |  |
|--|--|
| <b>Goal 8: To decrease drug and alcohol use in Oak Park</b>  |  |
| <b>Status:</b> Nearly 11% of Sacramento County Alcohol and Drug Treatment Clients in 2003 reside in Oak Park's two zip codes (95817 and 95820), according to the most recent zip code indicator data available from CSPC. This goal is in the beginning stage. |  |

| <b>GOAL 8</b>  | <b>Activity/Task/Project</b>   | <b>Implementation Plan</b>  | <b>Outcome Measure</b>  | <b>Funding Support</b>  |
|--|--|---|---|---|
| Objective 1: To increase participation in existing prevention, treatment and recovery programs by 10% per year.  |  |   |   |   |
| <b>Status:</b> In an effort to maximize existing resources and promote collaboration, the Prevention, Intervention, Treatment, and Recreation (PITR) Committee has voted to combine with the existing Oak Park Neighborhood Association Social Services Committee. |  |   |   |   |
| <b>PI</b>  | PITR Committee members will research, gather, and assess available prevention, treatment, and recovery resources, and determine their access and availability. Information will be combined with research developed by the Neighborhood Restoration (NR) Committee and utilized to update an Oak Park Quick Reference Directory, which will be translated and printed for distribution to target area residents. | The project is scheduled for September 2006 through August 2007. The PITR and NR Committees will be responsible for research on resources and the Oak Park Neighborhood Multiservice Center (OPNMC) will provide clerical support, translation and printing | 5,000 Quick Reference Directories will be printed with updated information and translated into three languages. | The project cost totals \$12,590. Cost allocations include:<br>0% - Weed and Seed and 100% Alcohol and Drug Advisory Board funding to OPNMC.<br><br>Budget Detail Section - N/A |

| GOAL 8 | Activity/Task/Project   | Implementation Plan   | Outcome Measure   | Funding Support   |
|--------|---|---|---|---|
| P2     | PIIR Committee members will explore with prevention, treatment and recovery program providers and residents whether there are missing auxiliary services such as translation, childcare, and transportation, which keep target area residents from accessing services.                      | for the resource directory.<br>The project is scheduled for September 2006 through August 2007. PIIR Committee members will implement this project.               | Assessment of need for auxiliary services is completed and utilized for the planning of the 2 <sup>nd</sup> year Weed and Seed scope of work. | There are no costs associated with this project. The project will be accomplished through in-kind support from committee members. |
| P3     | NeighborWorks <sup>®</sup> will work with the PIIR Committee to research existing materials on prevention, treatment and recovery programs and develop a plan for a public information media campaign to target area residents about accessing these programs.                              | The project is scheduled for September 2006 through August 2007. NeighborWorks <sup>®</sup> will implement this project in collaboration with the PIIR Committee. | Contract files that include pictures of posters and samples of other media products.  | There are no costs associated with this project. The project will be accomplished through in-kind support from committee members. |
| P4     | The PIIR Committee will provide support to and assist in promoting anti-drug and alcohol free community events in the target area. Events will take place at the Oak Park Community Center Safe Haven and will include weekly Friday Late Night programs for teen and monthly Family Nites. | The project is scheduled for September 2006 through August 2007. The Oak Park Community Center will implement the project.  | Weekly Friday Late Night Programs will serve up to 40 teens per week. Monthly Family Nite event will engage up to 30 families a month.        | The project cost totals \$3,000. Cost allocations include: 100% - Weed and Seed<br>Budget Detail Section: G3                      |
| P5     | YouthWORKS, a new year round after school program, will be implemented at Sacramento High School, serving a total of 50 students, 2 hours a day, Monday through Friday. The   | The project is scheduled for September 2006 through August 2007. Oak Park Neighborhood  | Contract files which document the number of youth served through the  | The project cost totals \$100,000. Cost allocations include: 8% - Weed and Seed   |

| GOAL 8 | Activity/Task/Project  | Implementation Plan  | Outcome Measure   | Funding Support   |
|--------|--|--|---|---|
|        | <p>program will use SAMSHA model Life Skills Training curriculum that is designed to reduce substance abuse by helping students to develop a range of resiliency and life skills. The program will also offer tutoring and recreation activities and students will participate in three anti-drug campaigns.</p> | <p>Multiservice Center will implement this project.</p>  | <p>after school program.</p>  | <p>92% - funding awarded to OPNMC<br/><br/>Budget Detail Section: G2</p>  |
| P6     | <p>The PITR Committee will work with OPNMC to research, document, and promote other activities for youth during out of school hours in the monthly Oak Park Network Newsletter</p>   | <p>The project is scheduled for September 2006 through August 2007. The PITR Committee will work with Oak Park Neighborhood Multiservice Center to implement this project.</p> | <p>Youth after school activities are compiled and promoted quarterly in the newsletter.</p> | <p>The project cost totals \$1,800. Cost allocations include:<br/>22% - Weed and Seed<br/>78% - funding awarded to OPNMC<br/><br/>Budget Detail Section: H7</p>           |
| P7     | <p>The PITR Committee will coordinate dissemination of drug and alcohol treatment resource materials at the monthly mandatory probation/parolee meetings to reach this specific target population.</p>   | <p>The project is scheduled for September 2006 through August 2007. The PITR Committee will work with Oak Park Neighborhood Multiservice Center to implement this project.</p> | <p>Files of providers who present at the monthly probation/parolee meetings.</p>            | <p>The project cost totals \$500. Cost allocations include:<br/>0% - Weed and Seed<br/>100% - funding awarded to OPNMC<br/><br/>Budget Detail Section: Not applicable</p> |
| P8     | <p>The PITR Committee will increase connections and referrals to prevention, treatment and</p>   | <p>The project is scheduled for September 2006</p>   | <p>Information on available prevention.</p>   | <p>The project cost totals \$1,800. Cost</p>  |

| GOAL 8 | Activity/Task/Project   | Implementation Plan   | Outcome Measure  | Funding Support  |
|--------|---|---|--|--|
|        | recovery support programs through the coordination of cross-promotion of these programs in the Oak Park Network News. | through August 2007. The PITR Committee will work with Oak Park Neighborhood Multifiservice Center to implement this project. | treatment, and recovery programs is compiled and promoted quarterly in the newsletter. | allocations include: 22% - Weed and Seed 78% - funding awarded to OPNMC<br><br>Budget Detail Section: H7 |

**Goal 9: To decrease prostitution on the streets of Oak Park**

**Status:** Target area residents and businesses identify prostitution as one of the top issues impacting the safety, livability, and image of their neighborhood. However, to effectively reduce the incidence of prostitution, many women in prostitution need help addressing issues, such as drug addiction, that keep them from seeking alternatives. There are currently no local social service programs that specifically address the needs of women in prostitution, and new models and strategies are needed to develop such services. This goal is in the beginning stage.

| GOAL 9  | Activity/Task/Project  | Implementation Plan                         | Outcome Measure                                      | Funding Support  |
|---|--|---|--|--|
| Objective 1: To reduce street prostitution in the two highest offending areas of Oak Park (e.g. Broadway and Stockton Boulevard) by providing participants with alternatives.   |  |   |  |  |
| <b>Status:</b> Two groups in the target area have each been working to identify effective strategies for assisting women in prostitution, one through law enforcement and also through the PITR Committee. Efforts are now being made to collaborate on identifying what the best community strategy will be. |  |   |  |  |
| P9  | The PITR Committee will work with the Law Enforcement Committee to research, gather, and assess information about new approaches | The project is scheduled for September 2006 | Summary of programs explored and recommendations for | There are no costs associated with this project. The project |

| <b>GOAL 9</b> | <b>Activity/Task/Project</b>   | <b>Implementation Plan</b>   | <b>Outcome Measure</b>   | <b>Funding Support</b>  |
|---------------|--|--|--|---|
|               | and programs such as the Standing Against Global Exploitation (SAGE) program in San Francisco and other programs.  | through August 2007. The PITR Committee will work with the Law Enforcement Committee to implement this project.  | replication reported to the Steering Committee, as documented in meeting minutes.                              | will be accomplished through in-kind support from committee members.  |
| <b>P10</b>    | The PITR Committee will work with social services agencies and the Police Department to develop a referral program for services for persons arrested for prostitution. | The project is scheduled for September 2006 through August 2007. The PITR Committee will implement this project. | Social services referral flyers and referral network established. Number of flyers distributed/referrals made. | There are no costs associated with this project. The project will be accomplished through in-kind support from committee members. |

**Goal 10: Properties are well maintained and landlords have zero tolerance for criminal activity.**

**Status:** This Goal and Objective were moved to the Prevention, Intervention, and Treatment Strategy and is still Goal 10.

Objective 1: Create a Landlord Association to Serve as a Positive Leadership Model for other Landlords

**4. NEIGHBORHOOD RESTORATION**

**Strategy Summary:** The overall objective of the Neighborhood Restoration Strategy is to improve the overall condition of the target area to expand opportunities over a five-year period for the community to thrive. Activities will include creating a stronger Landlord Association, improving property standards and the neighborhood housing stock; expanding efforts to clean-up and develop vacant lots, providing varied resources to increase homeownership; developing new ways to engage youth in community improvement efforts; and expanding opportunities for economic development through the physical improvement of the commercial corridors and neighborhood gateways.

**Goal 10: Properties are well maintained and landlords have zero tolerance for criminal activity.**

**Status:** This goal was moved from the Prevention, Intervention, and Treatment Strategy. With a 63% rate of tenant-occupied housing in the target area, responsible property management is critical to deter criminal activity. Currently, there are a number of efforts to address the poor maintenance and management of properties, but they could be better coordinated. Therefore, this goal is in the beginning stage.

| GOAL 10      | Activity/Task/Project  | Implementation Plan  | Outcome Measure  | Funding Support   |
|--------------|--|--|--|---|
| Objective 1: | Create a Landlord Association to Serve as a Positive Leadership Model for other Landlords  |  |  |   |
| Status:      | This objective was moved from the Prevention, Intervention and Treatment Strategy. The existing Landlord Association is loosely organized and needs new tools to recruit and retain members. This objective is in the beginning stage. |  |  |   |
| NR 1         | The Neighborhood Restoration Committee will research and develop structures and systems to assist a new or the existing Landlord Association so that it is a stronger source of support and information to absentee landlords.         | The project is scheduled for September 2006 through August 2007. The Neighborhood Restoration Committee will | Effective and relevant structures and systems are researched and identified. | There are no costs associated with this project. The project will be accomplished through in-kind support from committee members. |

| GOAL 10 | Activity/Task/Project  | Implementation Plan  | Outcome Measure   | Funding Support   |
|---------|--|--|---|---|
| NR 2    | The Neighborhood Restoration Committee will work with OPNMC to develop and distribute new Landlord Welcome Packets to encourage responsible ownership. Packets will include materials on neighborhood standards for responsible ownership; letters from DA and US Attorney; information on property management companies, security companies, local attorneys, repairmen and contractors; a hand-out on how to run criminal histories of applicants; booklets from Sacramento Fair Housing commission; a Sacramento directory of services; and sample leases with anti-drug language | implement this project.<br>The project is scheduled for September 2006 through August 2007. The Neighborhood Restoration Committee will work with OPNMC to implement this project. | Landlord Welcome Packet is developed and distributed to 10 new landlords. | The project costs are \$10,030. Cost allocations include: 0% - Weed and Seed, 100% - Alcohol and Drug Advisory Board funds awarded to OPNMC.<br><br>Budget Detail Section: not applicable |

**Goal 11: The Oak Park neighborhood is a safe, family friendly, and well-maintained living environment.**  
**Status:** Oak Park has a significant number of long-term, committed, and involved residents who are committed to neighborhood revitalization efforts. The site is at the beginning stage for achieving this goal.

| GOAL 11             | Activity/Task/Project   | Implementation Plan | Outcome Measure | Funding Support |
|---------------------|---|---------------------|-----------------|-----------------|
| <b>Objective 1:</b> | Increase property maintenance standards to improve the existing housing stock in the Oak Park neighborhood.   |                     |                 |                 |
| <b>Status:</b>      | The Neighborhood Restoration Committee has begun researching and cataloging existing home beautification and maintenance programs, and is participating in the beginning planning for a Home Improvement Fair. The site is at the beginning stage for achieving this objective. |                     |                 |                 |

| GOAL 11 | Activity/Task/Project  | Implementation Plan  | Outcome Measure   | Funding Support   |
|---------|--|--|---|---|
| NR 3    | The Neighborhood Restoration Committee will research and catalogue existing home beautification and home maintenance programs available.   | The project is scheduled for September 2006 through August 2007. The Neighborhood Restoration Committee will implement this project.                                 | Details on home beautification and rehabilitation programs is researched and presented as a written report to the Steering Committee, as documented in meeting minutes. | There are no costs associated with this project. The project will be accomplished through in-kind support from committee members. |
| NR 4    | The Neighborhood Restoration Committee will help cross-promote existing housing programs geared toward maintenance and beautification, such as home rehabilitation programs, at a minimum of six Oak Park community events.  | The project, originally a Year 2 activity, is scheduled for September 2006 through August 2007. The Neighborhood Restoration Committee will implement this project.  | Materials distributed at six community events   | The project cost totals \$250. Cost allocations include:<br>100%- Weed and Seed<br><br>Budget Detail Section:<br>E3               |
| NR 5    | The Neighborhood Restoration Committee will work with existing agencies, local businesses, and the business associations to co-sponsor an Oak Park Home Improvement Fair that will provide residents with an array of home improvement and landscaping workshops, resources, and events. | The project, originally a Year 3 activity, is scheduled for May 2007. The Neighborhood Restoration Committee will work in partnership with SHRA, NeighborWorks®, and | One-day Home Improvement Fair will be offered to residents in the Oak Park area.  | The project cost totals \$250. Cost allocations include:<br>100%- Weed and Seed<br><br>Budget Detail Section:<br>H7               |

| GOAL 11        | Activity/Task/Project   | Implementation Plan  | Outcome Measure  | Funding Support   |
|----------------|---|--|--|---|
|                |   | Oak Park Neighborhood and Business Association to implement this project.  |  |   |
| Objective 2:   | Encourage restoration and/or construction of vacant infill lots in the Oak Park neighborhood.   |  |  |   |
| <b>Status:</b> | The Neighborhood Restoration Committee has begun to partner with an existing community group that organizes a monthly "2nd Saturday" neighborhood cleanups to help build on their efforts and provide new visibility and community support. Committee members are also developing a recruitment plan to expand the committee membership to ensure broad community involvement in their efforts. The site is at the beginning stage for achieving this objective, but has made significant early progress. |  |  |   |
| <b>NR 6</b>    | The Neighborhood Restoration Committee will provide support and assist in the promotion and coordination of monthly 2 <sup>nd</sup> Saturday community clean-ups throughout Oak Park, including clean up of vacant lots.  | The project is scheduled for September 2006 through August 2007. The Neighborhood Restoration Committee will work in partnership with 2 <sup>nd</sup> Saturday community organizers to implement this project. | Annually, ten "2nd Saturday" cleanup days are organized with a count of participants documented. | The project cost is estimated at \$3,700. Cost allocations include:<br>68% - Weed and Seed<br>32% - Oak Park Business Association sponsorship<br><br>Budget Detail Section:<br>H1, H3 |

**Goal 12: The Oak Park neighborhood is a stable environment with stakeholders and residents invested in the area through homeownership or other means.**

**Status:** NeighborWorks<sup>®</sup> located in Oak Park, currently provides regular homeownership and fiscal management classes to target area resident. The site is at the beginning stage for achieving this goal.

| GOAL 12  | Activity/Task/Project   | Implementation Plan  | Outcome Measure   | Funding Support   |
|--|---|--|---|---|
| <p>Objective 1: Provide opportunities to increase homeownership within the Oak Park neighborhood.</p>  |   |  |   |   |
| <p><b>Status:</b> The Neighborhood Restoration Committee has already begun researching and cataloging existing home ownership programs. The site is at the beginning stage for achieving this objective.</p> |   |  |   |   |
| NR 7   | <p>Neighborhood Restoration Committee will research and catalog existing programs to assist in the evaluation of needed housing programs, gaps, and program duplication</p>                           | <p>The project is scheduled for September 2006 through August 2007. The Neighborhood Restoration Committee will implement this project.</p>          | <p>Details on housing programs is researched and presented as a written report to the Steering Committee, as documented in meeting minutes.</p>   | <p>There are no costs associated with this project. The project will be accomplished through in-kind support from committee members.</p>                            |
| NR 8   | <p>The Steering Committee will promote available home loan and home maintenance counseling classes and sponsor ten target area residents in NeighborWorks® classes to expand their participation.</p> | <p>The project, originally a Year 2-3 activity, is scheduled for September 2006 through August 2007. NeighborWorks® will implement this project.</p> | <p>10 Oak Park residents will participate in the classes. Survey class graduates within one year of class completion to determine if they were successful in purchasing a home, and if it was in the target area.</p> | <p>The project costs are estimated at \$2,250. Cost allocations include:<br/>11% - Weed and Seed<br/>89% - NeighborWorks<br/><br/>Budget Detail Section:<br/>H2</p> |

**Goal 13: Young people respect their neighborhood, and are engaged in maintaining a safe, clean environment**

**Status:** Law enforcement reports an alarming trend of increasingly younger youth getting involved in gang activity and drug sales in the target area. There is a significant need to develop youth engagement strategies to counter this trend. The site is at the beginning stage for achieving this goal.

| GOAL 13      | Activity/Task/Project   | Implementation Plan  | Outcome Measure   | Funding Support   |
|--------------|---|--|---|---|
|              |   | Objective 1: Engage young people, particularly at risk youth, in community service projects to improve the neighborhood.   |   |   |
|              |   | <b>Status:</b> The Neighborhood Restoration Committee has begun identifying sources of information on community service projects. The site is at the beginning stage for achieving this objective. |   |   |
| <b>NR 9</b>  | The Neighborhood Restoration Committee will work with the Neighborhood Accountability Board (NAB), which serves first time youth offenders, to identify community service opportunities in the target area to engage NAB youth. | The project is scheduled for September 2006 through August 2007. The Neighborhood Restoration Committee will implement this project.   | NAB youth participate in five community service projects identified by the Neighborhood Restoration Committee.  | There are no costs associated with this project. The project will be accomplished through in-kind support from committee members. |
| <b>NR 10</b> | The Neighborhood Restoration Committee will research and catalogue youth community service opportunities.   | The project is scheduled for September 2006 through August 2007, with annual updates. The Neighborhood Restoration Committee will implement this project.  | Details on youth community service opportunities is researched and presented as a written report to the Steering Committee, as documented in meeting minutes. | There are no costs associated with this project. The project will be accomplished through in-kind support from committee members. |
| <b>NR 11</b> | The Neighborhood Restoration Committee will   | The project is   | Details on  | There are no costs  |

| GOAL 13 | Activity/Task/Project   | Implementation Plan  | Outcome Measure  | Funding Support  |
|---------|---|--|--|--|
|         | research and catalogue a list of community service projects, which assist in beautifying the neighborhood such as park, alley and vacant lot clean-ups. | scheduled for September 2006 through August 2007, with annual updates. The Neighborhood Restoration Committee will implement this project. | community service opportunities is researched and presented as a written report to the Steering Committee, as documented in meeting minutes. Information is also promoted to youth community service agencies. | associated with this project. The project will be accomplished through in-kind support from committee members. |

**Goal 14: Oak Park commercial corridors and gateways are clean, neatly landscaped, and viewed as a nice place to work.**

**Status:** The site is at the beginning stage for achieving this goal.

| GOAL 14   | Activity/Task/Project   | Implementation Plan | Outcome Measure | Funding Support |
|---|---|---------------------|-----------------|-----------------|
|   | Objective 1: Through collaboration with the Oak Park and Stockton Boulevard Business Associations and Property Based Improvement Districts, undertake clean up and beautification strategies. |                     |                 |                 |
| <p><b>Status:</b> There are a number of businesses and buildings in the target area that would likely qualify for revitalization, but either do not know about the program, or do not understand how to access it. Additionally, committee members report that area residents and businesses have ongoing questions about plans for economic development and how they can support those activities. Additionally, there is an opportunity to further engage target area residents and businesses through a regular "2nd Saturday" group who organizes a monthly clean-up effort in the target area. However, this group is small and would grow significantly with additional support. The site is at the beginning stage for achieving this objective.</p> |   |                     |                 |                 |

| GOAL 14 | Activity/Task/Project  | Implementation Plan   | Outcome Measure  | Funding Support   |
|---------|--|---|--|---|
| NR 12   | In coordination with the Property Based Improvement Districts (PBIDs) and Business Associations, the Neighborhood Restoration Committee will assist in identifying blighted properties that would benefit from the City Façade Rebate program and SHRA's Commercial Revitalization Program and help to promote those programs to target area businesses. | The project is scheduled for September 2006 through August 2007, with annual updates. The Neighborhood Restoration Committee will collaborate with SHRA and the City of Sacramento to implement this project. | Identification of and physical improvement of one blighted commercial property a year.                         | The project costs are estimated at \$5,000-\$50,000, depending on the level of grant funding the property owner qualifies for. Cost allocations include:<br>0% - Weed and Seed, 100%-SHRA Budget Detail Section; not applicable |
| NR 13   | In collaboration with the PBIDs and SHRA's Redevelopment Advisory Committee, the Neighborhood Restoration Committee will host a forum to update and inform target area residents and business on current economic development plans for Oak Park.  | The project is scheduled for September 2006 through August 2007. The Neighborhood Restoration Committee will collaborate with the PBIDs, and SHRA to implement this project.                                  | One economic development forum is organized, with participation logged and reported to the Steering Committee. | There are no costs associated with this project. The project will be accomplished through in-kind support from committee members.   |
| NR 14   | The Neighborhood Restoration Committee will work with the Oak Park Business Association to define the critical neighborhood gateways, and to coordinate cleanups along Oak Park's gateways and commercial corridors.   | The project is scheduled for September 2006 through August 2007, with annual updates.   | Critical neighborhood gateways are determined, as documented in a report to the Steering                       | There are no costs associated with this project. The project will be accomplished   |

| GOAL 14 | Activity/Task/Project | Implementation Plan  | Outcome Measure  | Funding Support  |
|---------|-----------------------|--|--|--|
|         |                       | <p>The Neighborhood Restoration Committee will collaborate with SHRA and the City of Sacramento to implement this project.</p> | <p>Committee. A minimum of two clean-ups will be focused on gateways and commercial corridors.</p> | <p>through in-kind support from committee members. Clean-up costs are identified under Goal 11. Objective 2, NR 6.</p> |

**5. COORDINATION AND MANAGEMENT**

**Strategy Summary:** The overall objective of the Coordination and Management Strategy is to grow and sustain resident involvement and community collaborations over the five-year period with the goal of achieving expanded and coordinated community improvement efforts. Activities will include developing strategies to retain and recognize community and resident involvement, improving methods for coordinating efforts between community groups and agencies, enhancing outreach and communication strategies, and developing an improved public image for the target area.

|  |  |
|--|--|
| <b>Goal 15: Residents and law enforcement officers and others who make sustained positive contributions to Oak Park receive special recognition.</b>   |  |
| <b>Status:</b> A number of individuals helped to create the Weed and Seed initiative out of their commitment to the community and a desire to foster community improvements. Many have dedicated hours of their personal time and other resources, much of which is reflected in this application. Therefore, this goal is in the beginning stage. |  |

| GOAL 15   | Activity/Task/Project   | Implementation Plan  | Outcome Measure  | Funding Support  |
|---|---|--|--|--|
| <b>Objective 1: Develop a Weed and Seed Recognition Program</b>         |   |  |  |  |
| <b>Status:</b> This objective is in the beginning stage of development. |   |  |  |  |
| <b>CM 1</b>   | The Steering Committee will develop a Recognition Program and method for nomination of outstanding Weeders and Seeders. | The project is scheduled for September 2006 through August 2007. The Steering Committee will implement this project. | Retention of volunteers and committee members annually assessed. | There are no costs associated with this project. The project will be accomplished through the development of community sponsorships. |
| <b>CM 2</b>   | The Steering Committee will annually present  | Originally scheduled   | Award ceremony   | There are no costs   |

| GOAL 15 | Activity/Task/Project           | Implementation Plan  | Outcome Measure       | Funding Support   |
|---------|---------------------------------|--|-----------------------|---|
|         | awards for outstanding service. | to start in Year 2, the project is scheduled for September 2006 through August 2007. The Steering Committee will implement this project. | materials and photos. | associated with this project. The project will be accomplished through the development of community sponsorships. |

**Goal 16: Oak Park is a well-networked neighborhood, which maximizes linkages and uses process or technologies to reduce duplication and workload for community leaders.**

**Status:** A regular concern expressed from individuals and community groups involved in the planning for Official Recognition was that there are a number of services in the target area which could be better linked to reduce the development of similar programming. This goal is in the beginning stage.

| GOAL 16   | Activity/Task/Project  | Implementation Plan   | Outcome Measure  | Funding Support   |
|---|--|---|--|---|
| <p><b>Objective 1:</b> Develop a shared community action database of members, contact numbers and resource agencies.</p> <p><b>Status:</b> Project Help has created an initial resource guide, which will be a helpful starting point for this community action database. This objective is in the beginning stage.</p> |  |   |  |   |
| <p><b>CM 3</b></p>  | <p>The Steering Committee will coordinate meetings with leaders of groups to get agreement on the development of shared community action database and any restrictions on use.</p> | <p>The project is scheduled for September 2006 through August 2007. The Steering Committee will implement this project.</p> | <p>Development of shared database and dissemination to all participating groups.</p> | <p>There are no costs associated with this project. The project will be accomplished through in-kind support from committee</p> |

| GOAL 16   | Activity/Task/Project   | Implementation Plan   | Outcome Measure   | Funding Support   |
|---|---|---|---|---|
| <p>Objective 2: Develop new methods of outreach and sustained communication</p>   |   |   |   |   |
| <p><b>Status:</b> As a new initiative in Oak Park, community engagement strategies are vital for developing ongoing resident support that will sustain efforts in the future.</p> |   |   |   |   |
| <b>CM 4</b>   | <p>The Steering Committee will implement methods to enhance outreach and communication. This will include the development of a Weed and Seed website, inclusion of Weed and Seed information in the Oak Park Network News, and development of a community information flyer</p> | <p>The project is scheduled for September 2006 through August 2007. The Steering Committee will implement this project.</p> | <p>Outreach methods are developed and implemented.</p>                              | <p>The project costs are estimated at \$2,650. Cost allocations include: 100% - Weed and Seed Budget Detail Section: H4, H5, H6</p> |
| <b>CM 5</b>   | <p>The Steering Committee will assist in promoting events with other groups (e.g., job and health fairs) in the Oak Park area to help advertise the Weed and Seed initiative, local resources, and to increase community working relationships.</p>                             | <p>The project is scheduled for September 2006 through August 2007. The Steering Committee will implement this project.</p> | <p>Annually, the Steering Committee will assist in promoting two events a year.</p> | <p>The project costs are estimated at \$872. Cost allocations include: 100% - Weed and Seed Budget Detail Section: H7</p>           |

|  |   |
|--|---|
| <p><b>Goal 17: Change the image of Oak Park as a "crime ridden" area or victimized neighborhood, to a strong active community with engaged and effective leadership.</b></p> | <p><b>Status:</b> With four homicides in the last 5-6 weeks in Oak Park, there have been regular reminders to the public about criminal activity in the target area. However, there are also significant and creative efforts underway to revitalize the community, which also need to be publicized. Therefore, this goal is in the beginning stage.</p> |
|--|---|

| GOAL 17  | Activity/Task/Project  | Implementation Plan   | Outcome Measure   | Funding Support  |
|--|--|---|---|--|
| <p><b>Objective 1: Undertake regular reporting and, if appropriate, publicity regarding positive community oriented policing, code enforcement and law enforcement results to improve the image of Oak Park.</b></p>   |  |   |   |  |
| <p><b>Status:</b> Regular promotion of positive activities in Oak Park are intended to help recruit new community volunteers, encourage target area residents, and assist with economic redevelopment efforts. This objective is in the beginning stage.</p> |  |   |   |  |
| <p><b>CM 6</b></p>   | <p>The Steering Committee will prepare a quarterly Weed and Seed Press Release that summarizes the success of the program.</p>           | <p>The project is scheduled for September 2006 through August 2007. The Steering Committee will implement this project.</p> | <p>Quarterly press release sent out. Number of positive press articles (or other media events) which cover successful resolution of issues in Oak Park.</p> | <p>There are no costs associated with this project. The project will be accomplished through in-kind support from committee members.</p> |
| <p><b>CM 7</b></p>   | <p>The Steering Committee will set up a subcommittee to promote a positive image of the Oak Park Community through public relations.</p> | <p>The project is scheduled for September 2006 through August 2007. The Steering Committee will implement this project.</p> | <p>Increase in positive media broadcasts and publications.</p>  | <p>There are no costs associated with this project. The project will be accomplished through in-kind support from committee members.</p> |

## **Section 3. Management and Organizational Capabilities**

### **A. THE ROLE AND RESPONSIBILITY OF THE FISCAL AGENCY**

NeighborWorks® HomeOwnership Center Sacramento Region was selected by the Steering Committee to be the Fiscal Agent for the Oak Park Weed and Seed program. NeighborWorks® has a qualified administrative and accounting staff that is familiar with use of federal funds and compliance requirements. NeighborWorks® will also be responsible for employing and supervising the Site Coordinator. NeighborWorks® Board of Directors will work with the Weed and Seed Steering Committee to monitor fiscal and programmatic compliance with the requirements of the Weed and Seed grant.

The City of Sacramento Police Department was initially named in the Official Recognition application as the fiscal agent for Weed and Seed. However, after the application was submitted, they determined that they were unable to perform the task due to personnel constraints.

### **B. THE ROLE AND RESPONSIBILITY OF THE STEERING COMMITTEE**

The Steering Committee is the primary body governing the activities of the Oak Park Weed and Seed initiative and will coordinate the strategies of all four committees and ensure effective and integrated implementation of the scope of work. Specific roles of the Steering Committee during the first year include:

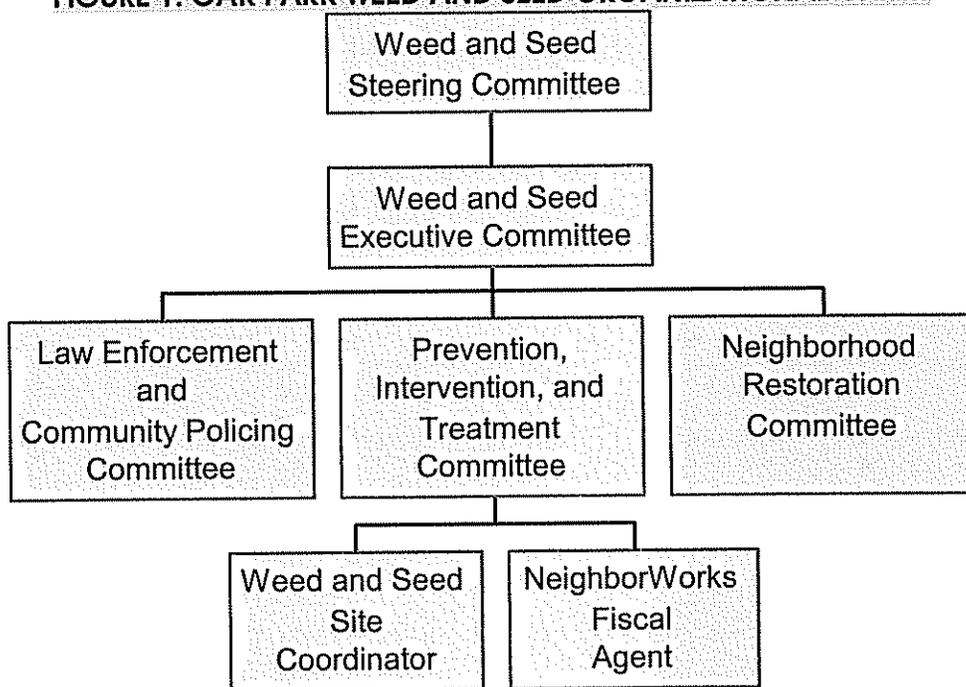
- Developing the job specification and recruitment for a Weed and Seed Site Coordinator;
- Participation in the interviewing and selection of the Site Coordinator;
- Confirmation or appointment of the Site Coordinator;
- Monitor Committees for their progress in implementing their specific scope of work activities and ensure completion of the Coordination and Management Strategies;
- Developing a Request for Proposals for Weed and Seed Evaluation Services from local academic institutions;
- Reviewing and evaluating Evaluation Team proposals and making the final selection;
- Refining the evaluation method;
- Develop necessary policies and procedures and provide overall guidance and coordination of the program;
- Monitor Weed and Seed budget expenditures;
- Review and ensure timely completion of all required reports to the U.S. Department of Justice Community Capacity Development Office
- Annually develop and approve the Scope of Work.

### **C. ORGANIZATIONAL CHART**

Figure 1 is the organizational chart for the Oak Park Weed and Seed initiative. NeighborWorks® Executive Director supervises the Site Coordinator in consultation with the Weed and Seed Steering Committee and serves as a voting member on the Steering Committee and the Executive Committee. The Site Coordinator is responsible for managing the Weed and Seed initiative, which includes coordinating the efforts of residents, community partners, committee members and the evaluators to ensure that the

annual scope of work is accomplished within specified budgets, and progress is measured and documented.

**FIGURE 1: OAK PARK WEED AND SEED ORGANIZATIONAL CHART**



**D. DESCRIPTION OF THE PROCESS BY WHICH A PROGRAM IS CHOSEN TO BE FUNDED**

The Oak Park Weed and Seed Steering Committee has established the following process for determining funding. After receiving official notification of the award of Weed and Seed grant funding, the Steering Committee will release a Request for Proposals (RFP) to local academic institutions for a contract to provide evaluation services. The framework for these services will be based on the guidance of the “Weed and Seed Implementation Manual” and on the benchmark information supplied in the 2005 Official Recognition manual, both prepared by the DOJ Community Capacity Development Office.

The Steering Committee will release the RFP within 60 days of receiving notification of funding and will allow proposors at least 30 days to respond to the RFP. Technical assistance will be provided to proposors, if needed. A review team made up of Steering Committee members will rank the proposals based on criteria approved by the Steering Committee and will make recommendations to the Steering Committee. Upon ratification by the Steering Committee, NeighborWorks® will award the evaluation contract, with the requirement that the evaluator complete the scope of work by the end of the program year.

**Section 4. Coordination**

**THE FEDERAL ROLE**

There are past and current Organized Crime and Drug Enforcement Task Force (OCDETF) activities associated with the Weed and Seed area. The Assistant United States Attorney, Anne Pings, who is responsible for those prosecutions, is an active and voting member of the Steering Committee, which will ensure follow-through, and

continuity of these efforts. For example, long-term federal investigations typically lead to the discovery of buildings and houses where larger quantities of drugs are stored, manufactured, and sold. In addition to pursuing forfeitures of real property, the federal agencies can work hand-in-hand with those components of the Weed and Seed program targeting absentee landlords who promote and condone the drug activity.

The Oak Park Weed and Seed initiative is also closely coordinating with the United States Drug Enforcement Administration (DEA). Active exploration for a Weed and Seed site began after the take-down of an intensive operation by the DEA, which resulted in the arrest and prosecution of 58 drug dealers in Oak Park, including some with firearms, most with gang affiliation, and all with prior convictions. Currently, the DEA, along with local agencies and the Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF) task force funded partly through Project Safe Neighborhoods, continues to devote attention to the Weed and Seed area. DEA Assistant Special Agent Gordon Taylor also serves as a voting member on the Weed and Seed Steering Committee.

### **COLLABORATIONS**

Oak Park did qualify for and apply for **Enterprise Community (EC)** status but was not selected. The Strategic Plan prepared for the Oak Park South Sacramento EZ/EC application contemplated use of Weed and Seed funds as one of the complimentary programs.

The Sacramento Police Department has received several grants through the Department of Justice's (DOJ) **Project Safe Neighborhoods** program, to enhance their ability to apprehend and effectively prosecute violent offenders with firearms. The DOJ grants have been used to fund ATF task force overtime, to fund crime-mapping initiatives, hire a fingerprint examiner for gun cases, and to hire a criminalist to examine forensic ballistic evidence through the National Ballistic Information Network (NIBIN). The Oak Park Weed and Seed area has some of the most significant rates of crime addressed by the Sacramento Police Department's DOJ grant, and it can be assumed the area is a focus of the grant activities.

The Oak Park Neighborhood Multiservice Center's Prevention Policy Board is a recipient of a U.S. Department of Health and Human Services Substance Abuse and Mental Health Services Administration (**SAMHSA Drug Free Communities Grant**). Initially funded in 2001, this drug free coalition is in its fifth year of funding. During this time, it has developed a 43rd Street Task Force to clean up an 8-block area in Oak Park; helped support the formation of the Oak Park Neighborhood Association; supported local Drug Free Zones in the annual Drug Free Multicultural Parade/Event; and implemented after-school programs at the Oak Park Community. This year, the two after-school programs will be implementing three new drug prevention programs: the "Don't Be a Dragonmouth" anti-smoking puppet show for elementary school students; the Toke'n Awards anti-marijuana campaign for high school students; and the Parents Who Host Lose the Most.

Additionally, the Mexican American Alcoholism Program (MAAP) also has an active **SAMHSA** grant to fund a variety of services throughout the City of Sacramento. One of

the subcontractors under the grant, Harm Reduction Services, maintains its office and provides direct services in the Oak Park area. The services provided include direct medical services, parole coordination, case management for drug-users with HIV/AIDS, as well as referral and advocacy services.

Pivotal to the success of the Oak Park Weed and Seed initiative is the achievement of better coordination between the target area's services. Therefore, the Strategic Plan includes multiple components for ensuring continued partnership and outreach, as well as a fifth strategy component, Coordination and Management, which focuses on expanding and retaining broad community involvement and maximizing existing resources.

Finally, the substance of the Strategic Plan and Steering Committee is resident participation. It is recognized that effective and sustained resident participation is achieved by training residents in essential skills from conducting meetings to mediation skills. In addition to serving on the committees, residents will be encouraged and well recognized for their commitment and participation as a Steering Committee member. It is the goal of the Steering Committee that the Weed and Seed initiative be resident led and driven.

Table 4 includes the list of current collaborations among agencies, organizations, residents, and non-profits, Steering Committee members, and other community stakeholders.

| <b>TABLE 4. OAK PARK WEED AND SEED – CURRENT COLLABORATIONS</b> |                              |  |                             |                           |
|---|------------------------------|--|-----------------------------|---------------------------|
| <b>Participating Agency/Entity</b>                              | <b>Representative</b>        | <b>Activities that contribute to the achievement of Weed and Seed goals and objectives</b>               | <b>Funding Contribution</b> | <b>In-kind Resources</b>  |
| 4 <sup>th</sup> Avenue Drug Free Zone                           | Rich McCalla                 | Coordinate community support for anti-drug activities.   | \$0                         | Steering Committee Member |
| ACORN   | Edgar Hilbert                | Community outreach and organizing.   | \$0                         | Steering Committee Member |
| Christian Brothers High School                                  | Brother James Riordan        | Support youth engagement activities.   | \$0                         | Steering Committee Member |
| City of Sacramento, Neighborhood Services Department, Area 3    | Tim Quintero                 | Coordinate city services in the target area.   | \$0                         | Steering Committee Member |
| City of Sacramento, Office of the Mayor and City Council        | Councilmember Lauren Hammond | Coordinate efforts with the City of Sacramento.  | \$0                         | Steering Committee Member |
| City of Sacramento Police Department                            | Sergeant Susan Feenstra      | Serves as lead agency to implement and coordinate all Law Enforcement and Community Policing activities. | \$0                         | Steering Committee Member |

| <b>TABLE 4. OAK PARK WEED AND SEED – CURRENT COLLABORATIONS</b>   |                       |  |                             |  |
|---|-----------------------|--|-----------------------------|--|
| <b>Participating Agency/Entity</b>                                | <b>Representative</b> | <b>Activities that contribute to the achievement of Weed and Seed goals and objectives</b>   | <b>Funding Contribution</b> | <b>In-kind Resources</b>   |
| County of Sacramento Probation Department                         | Marty Matsuda         | Coordinate "seeding" activities with probation and gang unit.  | \$0                         | Steering Committee Member  |
| Harm Reduction Services   | Peter Simpson         | SAMSA subcontractor. Provides counseling and services to current substance abusers as well as direct medical services, parole coordination, case management for drug-users with HIV/AIDS, and referral and advocacy services.  | \$0                         | Prevention, Intervention, and Treatment Committee Member.                |
| McGeorge School of Law  | Joe Dhillon           | Support restoration, prevention, intervention, and policing strategies through the supervised involvement of law students and members of the faculty and staff. The support will include involvement with the neighborhood clean up activities and specialized support of efforts to establish the legal predicates for prosecution of those responsible for problem properties. | \$0                         | Steering Committee Member  |
| Neighbors Building Village  | M. Delphine LeDoux    | Volunteer group of target area residents will work with POP officers and property owners to address code and safety issues.  | \$0                         | Steering Committee Member<br>Chair of Neighborhood Restoration Committee |
| NeighborWorks <sup>®</sup> HomeOwnership Center Sacramento Region | Pam Canada            | Serves as Fiscal Agent for the Weed and Seed initiative and will hire the Site Coordinator. Provides home ownership counseling, first time homebuyer programs, and sponsors housing rehabilitation and community clean-up programs.  | \$0                         | Steering Committee Member  |
| New St Bethel Church  | Pastor Terrell Jones  | Provides after school programs and other social services in Oak Park.  | \$0                         | Steering Committee Member  |

| <b>TABLE 4. OAK PARK WEED AND SEED – CURRENT COLLABORATIONS</b> |                       |   |                             |   |
|---|-----------------------|---|-----------------------------|---|
| <b>Participating Agency/Entity</b>                              | <b>Representative</b> | <b>Activities that contribute to the achievement of Weed and Seed goals and objectives</b>  | <b>Funding Contribution</b> | <b>In-kind Resources</b>  |
| Oak Park Business Association                                   | Richard Green         | Collaborate on law enforcement and economic redevelopment activities.   | \$0                         |   |
| Oak Park Community Center                                       | DeDee Cornelius       | Provides space for a variety of public meetings; Collaborating with the Oak Park Multi-service Center to serve as the Weed and Seed "Safe Haven."   | \$0                         | Steering Committee Member<br>Safe Haven site  |
| Oak Park Drug Free Zone (DFZ) Council                           | Tom Sumpter           | Coordinate community support for anti-drug activities.  | \$0                         | Steering Committee Member   |
| Oak Park Neighborhood Multiservice Center                       | Marilyn McGinnis      | Provides services to connect the community with prevention and treatment resources, including testing for sexually transmitted diseases, alcohol and drug counseling, anger management groups, depression groups, mental health counseling, parent education, YouthWORKS after school programs and operates a Drug Free Communities coalition. Collaborating with the Oak Park Community Center to serve as the Weed and Seed "Safe Haven." | \$22,620                    | Steering Committee Member<br>Chair of Prevention, Intervention, and Treatment Committee |
| The Oak Park Neighborhood Association (OPNA)                    | Joany Titherington    | Share data and information about crime and other activity in the neighborhood. Hosts the monthly Cops and Coffee and other outreach events.   | \$0                         | Steering Committee Member   |
| Oak Park United Against Slum Landlords (OPUS)                   | Tim Boyd              | Assist in development and follow through of landlord voluntary compliance letter.   | \$0                         | Steering Committee Member   |
| The Oak Park Redevelopment Advisory Committee (RAC)             | Sandy Redmond         | Local citizen advisory board that will provide input on priorities for community development activities.  | \$0                         | Steering Committee Member   |
| Sacramento Housing and Redevelopment Agency (SHRA)              | Chris Pahule          | Investment of redevelopment funds for the Oak Park area to support economic revitalization  | \$30,000                    | Steering Committee Member   |

| <b>TABLE 4. OAK PARK WEED AND SEED – CURRENT COLLABORATIONS</b> |                       |   |                             |   |
|---|-----------------------|---|-----------------------------|---|
| <b>Participating Agency/Entity</b>                              | <b>Representative</b> | <b>Activities that contribute to the achievement of Weed and Seed goals and objectives</b>  | <b>Funding Contribution</b> | <b>In-kind Resources</b>  |
|   |                       | efforts along major commercial strips and in the surrounding areas  |                             |   |
| St. Paul M.B.C.   | Minister Kevin Brown  | Provides community food pantry, clothing closet, mediation assistance, youth mentoring and after school programs, annual youth conference, voter education program, emergency economic aid, community meeting rooms, job board, short-term family counseling, 12 step program, and are completing a Family Life Center. | \$0                         | Steering Committee Member                                       |
| Stockton Boulevard Partnership                                  | Richard Green         | Collaborate on law enforcement and economic redevelopment activities.   | \$0                         | Supporting development of pilot program to reduce prostitution. |
| U.S. Attorney's Office  | Anne Pings            | Federal investigation and prosecution of short-term drug and firearm offenses; long-term investigation of gang and other organized crime. Participation in Steering Committee meetings.   | \$0                         | Steering Committee Member                                       |

**Steering Committee Membership**

Table 5 lists the current Oak Park Weed and Seed Steering Committee Members and what each member is contributing to help accomplish the Weed and Seed strategy.

**TABLE 5. OAK PARK WEED AND SEED STEERING COMMITTEE MEMBERSHIP**

| <b>Name</b>  |             | <b>Title</b>             | <b>Organizational Affiliation</b>                    | <b>Contribution to furthering Weed and Seed Strategy</b>                           |
|--------------|-------------|--------------------------|--|--|
| <b>First</b> | <b>Last</b> |                          |  |  |
| Lauren       | Hammond     | Councilmember District 5 | City of Sacramento, Office of Mayor and City Council | of LOCAL GOVERNMENT Law Enforcement Committee Coordination with City of Sacramento |
| Tim          | Quintero    | Area 3                   | City   | of LOCAL GOVERNMENT  |

**TABLE 5. OAK PARK WEED AND SEED STEERING COMMITTEE MEMBERSHIP**

| Name        |              | Title              | Organizational Affiliation                          | Contribution to furthering Weed and Seed Strategy   |
|-------------|--------------|--------------------|---|---|
| First       | Last         |                    |   |   |
|             |              | Director           | Sacramento, Neighborhood Service Department, Area 3 | Neighborhood Restoration Committee<br>Coordinate city services in target area.                                    |
| Chris       | Pahule       | Sr. Planner        | Sacramento Housing and Redevelopment Agency (SHRA)  | LOCAL GOVERNMENT Neighborhood Restoration Committee<br>Manages target area redevelopment funds.                   |
| Anne        | Pings        | Assistant Attorney | US Department of Justice                            | USAO Law Enforcement Committee<br>Coordinates federal investigations and prosecutions.                            |
| Susan       | Feenstra     | Lieutenant         | Sacramento Police Department                        | LOCAL LAW ENFORCEMENT Law Enforcement Committee<br>Coordinate "weeding" activities.                               |
| Marty       | Matsuda      | Supervisor         | County of Sacramento Probation Department           | LOCAL LAW ENFORCEMENT Law Enforcement Committee<br>Coordinate "weeding" activities with gang and probation units. |
| Rich        | McCalla*     | Organizer          | 4 <sup>th</sup> Avenue Drug Free Zone (DFZ)         | RESIDENT Law Enforcement Committee<br>Liaison with DFZ  |
| Tom         | Sumpster*    | Organizer          | Oak Park Drug Free Zone Council                     | RESIDENT Law Enforcement Committee<br>Liaison with DFZ and Cops and Coffee  |
| M. Delphine | LeDoux*      | Organizer          | Neighbors Building Village (NBV)                    | RESIDENT Chair of Neighborhood Restoration Committee<br>Liaison with NBV  |
| Tim         | Boyd*        | Board Member       | OPUS/Oak Park Neighborhood Association (OPNA)       | RESIDENT Law Enforcement Committee<br>Coordinate community anti-crime efforts                                     |
| Joany       | Titherington | Board              | Oak Park  | RESIDENT  |

**TABLE 5. OAK PARK WEED AND SEED STEERING COMMITTEE MEMBERSHIP**

| Name    |           | Title              | Organizational Affiliation                    | Contribution to furthering Weed and Seed Strategy  |
|---------|-----------|--------------------|---|--|
| First   | Last      |                    |   |  |
|         | *         | Member             | Neighborhood Association                      | Prevention Committee Liaison to OPNA   |
| Edgar   | Hilbert*  | Organizer          | ACORN   | RESIDENT<br>Law Enforcement Committee<br>Community organizing  |
| Sandy   | Redmond   | Board Member       | Redevelopment Advisory Committee              | BUSINESS<br>Neighborhood Restoration Committee<br>Management of target area redevelopment activities   |
| Pam     | Canada    | Executive Director | NeighborWorks <sup>®</sup> Sacramento Region  | CBO-HOUSING<br>Fiscal agent and coordinating organization. Provides homebuyer and housing rehabilitation services.                               |
| Marilyn | McGinnis  | Director           | Oak Park Multi Service Center                 | SOCIAL SERVICE<br>Prevention Committee Chair and Safe Haven Co-Coordinator<br>Coordination with target area drug and alcohol prevention programs |
| DeDee   | Cornelius | Director           | Oak Park Community Center, City of Sacramento | PARKS AND RECREATION<br>Prevention Committee and Safe Haven Co-Coordinator<br>Coordination with drug-free community events                       |
| Terrell | Jones     | Pastor             | New St. Bethel Church                         | FAITH BASED<br>Prevention Committee<br>Collaboration with community services   |
| Kevin   | Brown     | Minister           | St Paul M.B.C.                                | FAITH BASED<br>Neighborhood Restoration Committee<br>Collaboration with community services   |
| Joe     | Dhillon   | Educator           | McGeorge School of Law                        | EDUCATION<br>Neighborhood Restoration Committee<br>Support to community clean-ups and pilot to increase  |

**TABLE 5. OAK PARK WEED AND SEED STEERING COMMITTEE MEMBERSHIP**

| Name          |            | Title                   | Organizational Affiliation      | Contribution to furthering Weed and Seed Strategy  |
|---------------|------------|-------------------------|---------------------------------|--|
| First         | Last       |                         |                                 |  |
| Brother James | Riordan    | Administrator           | Christian Brothers School       | prosecution of problem landowners.<br>EDUCATION<br>Prevention Committee<br>Coordinating on youth engagement strategies |
| Gordon        | Taylor     | Assistant Special Agent | Drug Enforcement Administration | DEA<br>Law Enforcement Committee   |
| Al            | Williamson | Project Manager         | St. HOPE<br>OPBA                | <u>BUSINESS/EDUCATION</u><br>Coordinating on economic development activities   |

**Section 5. Evaluation**

The Oak Park Weed and Seed Steering Committee intends to contract evaluation services from one of two local academic institutions, either California State University at Sacramento (CSUS) or the University of California at Davis (UCD). Both schools are near the Weed and Seed site, and both have assisted in evaluation process for other local programs in the region. In particular, CSUS has an excellent School of Social Work at both the graduate and undergraduate levels and also has a Criminal Justice Planning Department. Similarly, UCD has a well-regarded school in Community Development.

The framework for evaluation of the Oak Park Weed and Seed Program is based on the guidance of the “Weed and Seed Implementation Manual” prepared by the DOJ Community Capacity Development Office (CDCO) and on the benchmark information supplied in the 2005 Official Recognition Guidelines also published by DOJ, CDCO. Table 6 provides examples of the key inputs, activities, outputs and outcomes that will be included in the evaluation.

**TABLE 6. OAK PARK WEED AND SEED EXAMPLE EVALUATION INPUTS AND OUTCOMES**

|                    | Inputs   | Activities  | Outputs   | Outcomes   |
|--------------------|--|---|---|--|
| Coordination       | Site Coordinator<br>Volunteer Hours<br>Office Budget                       | Coordination of Steering Committee and Working Committees | Training Sessions                                     | Improved community relations and networking among groups. Timely implementation of the Strategic Plan tasks  |
| Law Enforcement    | Hours of County Probation assigned to Probation Sweeps, and Curfew Sweeps. | Coordination with School District, Police, and Probation  | Number of Probation Sweeps<br>Number of Curfew Sweeps | Reduction in crimes committed by youth. Increased parent accountability for youth and reduction in serious crimes committed by persons on probation. |
| Community Oriented | Numbers of Meetings between  | Cops and Coffee, Drug Free Zones.                         | Increase in resident                                  | Increased cooperation between  |

**TABLE 6. OAK PARK WEED AND SEED EXAMPLE EVALUATION INPUTS AND OUTCOMES**

|   | <b>Inputs</b>  | <b>Activities</b>   | <b>Outputs</b>  | <b>Outcomes</b>   |
|---|--|---|---|---|
| Policing                                | Residents and Enforcement Officers   |   | mobilization. Number of Resident Leader training sessions.  | residents and police to problem solve community safety issues. Community safety increased as measured by both crime rate and resident perception. Reduction in drug use |
| Prevention, Intervention, and Treatment | Existing substance Abuse and Affiliated Recovery or Support Programs identified and linked to the program  | Catalogue services. Outreach to existing services. Linking to set up referral systems to services. Training of probation/parole officers on services. | Increased access and use of substance abuse programs  |   |
| Neighborhood Restoration                | Sacramento Housing and Redevelopment Housing Rehabilitation Programs, NeighborWorks® First Time Home Buyer Training Programs; Case management as a HUD certified Local Housing Counseling Agency (LHCA) and local clean-up activities. | Marketing and outreach regarding programs. Pre-purchase homebuyer education and Post purchase education. Organizing block and vacant lot clean-ups.   | Number of homes or properties repaired or improved. Pre and Post New Homebuyer Purchase trainings and survey results. | Cleaner, safer environment. Increase in pride in property through increased maintenance or increased homeownership rates.   |

**Reporting**

The Oak Park Weed and Seed Steering Committee will work with the chosen educational institution to further develop and refine the evaluation. The contract will include requirements for an annual progress report, with a full evaluation completed at the conclusion of the five years.

Each committee will assist in the development of required progress reports by developing a written update on the scope of work it is assigned to complete. The Site Coordinator will compile these progress reports in collaboration with committee chairs. The Steering Committee will review and approve all progress reports prior to their submission to the Community Capacity Development Office.

**Monitoring Progress**

Committees and the Steering Committee will track their progress on the scope of work through:

- Regular quarterly progress reports by committees to Steering Committee
- Regular budget expenditure reports to the Steering Committee
- Regular reports on grant progress at Cops and Coffee and target area business association meetings

### Assessing the Strategy

For the annual evaluation report, the Steering Committee will monitor progress through a review of both tasks accomplished and a review of actual outputs or measurable outcomes.

### Process and Developmental Outcomes

- Functioning of Steering Committee and Committees
- Hiring of Site Coordinator
- Types of coordination activity
- Weed and Seed Participant Survey
- Debriefing Sessions

### Measurable Outcomes

Primary sources of this information include:

- Police Crime Statistics for Sectors 60 and 61
- Calls for Service and Incidence Reports
- Meeting minutes and attendance rosters for the Steering Committees and Sub committees.
- Sacramento Housing and Redevelopment Agency (SHRA) and NeighborWorks® loan and grant application records for property purchase or improvement.
- Number and Type of Homebuyer Training Sessions and Attendance
- Pre and Post Training Surveys
- Resource catalogues produced and distributed
- Numbers of Stings, Date, Time, Arrests and other information.
- Number of Curfew Sweeps Date, Time, Number of Pick-ups.

### Qualitative Analysis of Results

Reliance on crime statistics alone does not necessarily provide an accurate assessment of the effectiveness of the program. For example, with increased Community Oriented Policing, calls for service and hence arrests often increase. Is this increase a result of increased crime in the neighborhood or increased effectiveness in reporting and suppressing crime? For these reasons, the evaluation program will also incorporate debriefing sessions and correlate other trends occurring in the area at the time to help understand changes in crime statistics. Annual evaluations will also enable the Steering Committee to assess the effectiveness of the strategy and make mid-course adjustments as necessary to better attain the outcomes.

## Section 6. Sustainability

The principles of Sustainability and Leveraging for the Oak Park Weed and Seed are:

**1. Work with Existing Resources More Effectively through Coordination and Collaboration**

The Oak Park Weed and Seed Program has specifically been based on coordination of existing levels of service for more effectiveness, and capacity and relationship building between Weed and Seed Partners. As noted in the Community Needs Assessment, Oak Park has had a long history of State and federally funded programs beginning with the War on Poverty Programs. Many of the programs and initiatives of the early State and federal programs ceased when the funding ended. As such, the Oak Park Weed and Seed Strategy utilizes existing resources to the maximum extent possible rather than creating new organizations and systems that must be funded after the Weed and Seed designation ends.

**2. Minimize the Number of New Organizations or Programs Created – Evolve and Tailor Existing Efforts for Success**

No new organizations other than the Weed and Seed Steering Committee (comprised of resident representatives of existing organizations) and the Weed and Seed Work Committees will be created. Rather new relationships, connections and working agreements will be engendered through coordination.

**3. Maximize Use of the Existing Community Based Volunteer Infrastructure**

The Oak Park Weed and Seed Strategy has an extensive network of volunteers through the following partner organizations:

- Drug Free Zone Council
- Cops and Coffee Network
- Oak Park Neighborhood Association
- Oak Park Neighborhood Accountability Board
- Oak Park Business Association
- Oak Park Multi Service Center
- Oak Park Community Center
- McGeorge School of Law
- NeighborWorks® HOC Sacramento Region
- Neighbors Building Village
- Faith Based Partners

The Weed and Seed Strategies stress outreach, training and recognition components to engage, and sustain volunteers, and to recognize outstanding service and achievement. Through the development of neighborhood contacts, interests and skills database (included in the strategy) coordination and outreach to community volunteers will be facilitated and automated. Multiple training opportunities are included in the strategy to keep new volunteers up to date and to refresh the skills and approaches of longer-term community leaders. Whenever feasible, "training the trainer" programs will be set up so that training is endemic to the community.

In addition where training resources are available to support the sustainability of existing groups the Weed and Seed Program will seek these out. Currently for example, the

Drug Free Zone Council and Cops and Coffee are sustainable organizations based on fireworks sales and other volunteer activities. Both the Stockton Boulevard and the Oak Park Business Associations has formed assessment districts known as Property Based Improvement Districts to support and sustain their operations. These locally initiated sustainability strategies will be reinforced and supported by the Weed and Seed training components.

#### **4. Target and Leverage Resources for Impact.**

The Oak Park Weed and Seed Strategy includes coordination and leveraging of \$2,378,300 in the first year in local, State and Federal funds for the Oak Park Weed and Seed area. All leverage amounts reflect existing levels of service, which will be coordinated for greater efficiencies in meeting the common mission of improving the health, safety and livability of Oak Park. Following are anticipated leveraged funds for each strategy area:

##### ***Law Enforcement***

City of Sacramento Police Department provides 2 POP officers. The annual cost of each officer with vehicles and equipment is an estimated contribution of **\$ 311,790.**

##### ***Code Enforcement***

City of Sacramento 2.5 Code Enforcement Officers and 3 Building Inspectors at an estimated annual cost for personnel and equipment of **\$570,000.**

##### ***Prevention, Intervention and Treatment Services***

Oak Park Multi Services Center administrative budget to oversee combined services in the greater Oak Park Area for health, mental health, case management, counseling and youth development services of in excess **\$750,000** a year

##### ***Neighborhood Restoration Services***

Sacramento Housing and Redevelopment Agency provides approximately **\$500,000** a year for Economic Development and Commercial Revitalization, Housing Programs for Oak Park and Planning Support for Oak Park funded through Oak Park Tax Increments. Additionally, they are dedicating **\$3,630** in staffing to support Weed and Seed committees and activities. The City of Sacramento Neighborhood Services is providing **\$40,000** in staffing support to support strategy implementation and city Parks and Recreation is providing **\$2,880** in staffing and space to support the Safe Haven at the Oak Park Community Center. An additional **\$200,000** is estimated to be leveraged through NeighborWorks® HomeOwnership Center services.