REPORT TO PLANNING COMMISSION City of Sacramento

915 I Street, Sacramento, CA 95814-2671

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STAFF REPORT
December 9, 2010

To: Members of the Planning Commission

Subject: 2030 General Plan Annual Report (LR10-007)

Location/Council District: Citywide

Recommendation: Receive and Comment

Contact: Teresa Haenggi, Associate Planner, (916) 808-7554; Tom Pace, Long Range Planning Manager, (916) 808-6848

Description/Analysis

Issue: The 2030 General Plan was adopted by the City Council in March 2009, and set a new direction for the future of Sacramento. Part IV of the General Plan provides an action strategy for implementation of the Plan, how to measure its success, and calls for the development of an annual report on the plan's progress. This year's report focuses on projects that will lay the groundwork for the City's economic recovery, including:

- River District Specific Plan,
- Florin Road Corridor Plan,
- Northeast Line Implementation Plan,
- Innovation & Technology Village, and
- Recent rezones and zoning code amendments.

In the coming years, economic and environmental sustainability will be advanced by completing plans for the Swanston Station/Arden Fair/Point West/Cal Expo area; a planned comprehensive update of the zoning code and related development regulations; and the ongoing Green Building Task Force and Climate Action Plan. Meanwhile, in fiscal year 2012, staff will begin scoping for the 5-year update to the general plan, and the update work will continue in FY 2013, with completion in FY 2014.

Policy Considerations: The 2030 General Plan includes an implementation measure to develop an annual report to monitor the implementation of the goals and policies of the General Plan. This report implements that measure.

Environmental Considerations:

California Environmental Quality Act (CEQA): No action is being proposed for this report, and it is not defined as a project under CEQA Section 15061 (b)(3): The activity is covered by the general rule that CEQA applies only to projects which have the potential for causing a significant effect on the environment.

Sustainability Considerations: The 2030 General Plan contains several principles, goals, and policies that address sustainability. The annual report monitors the implementation of the sustainability goals and policies.

Commission/Committee Action: The Planning Commission will review the 2030 General Plan Annual Report on December 9, 2010.

Rationale for Recommendation: The 2030 General Plan was approved by Council on March 3, 2009. The new General Plan calls for an annual report to the Planning Commission and Council on the progress made towards achieving its vision and goals. In assessing this progress, staff and city leaders can highlight accomplishments, identify areas of underperformance, and develop an action plan for the upcoming year. The annual reports will ensure the General Plan continues to be a living document that is responsive to the City's short-term interests and needs while addressing its long term priorities and values.

Financial Considerations: There are no direct financial considerations associated with this report.

Emerging Small Business Development (ESBD): The purchase of goods or services is not associated with this report.

Respectfully submitted by: Teresa Haenggi

TERESA HAENGGI
Associate Planner

Recommendation Approved:

THOMAS PACE
Long Range Planning Manager

Attachment: 2030 General Plan Annual Report

1 Executive Summary .....pg. 4
2. Community Survey .....pg. 8
3. Livability Index.....pg. 18
Exhibit A: Livability Index Data Matrix .....pg. 25
4. Implementation Program .....pg. 45
Exhibit A: Implementation Matrix.....pg. 47
5. 2009 Development Activity.....pg. 71
6. General Plan Amendments Analysis.....pg. 79

2030 GENERAL PLAN ANNUAL REPORT (2010)
EXECUTIVE SUMMARY

The Guiding Vision of the 2030 General Plan is that...

Sacramento will be the most livable city in America

The 2030 General Plan was adopted by the City Council on March 3, 2009, and set a new direction for the future of Sacramento. The General Plan was shaped by extensive outreach to residents, business, developers, and decision-makers. It was based on the city's Smart Growth Principles and the Council adopted Vision and Guiding Principles for the General Plan. Six themes emerged from this framework:

- Making Great Places
- Growing Smarter
- Maintaining a Vibrant Economy
- Creating a Healthy City
- Living Lightly-Reducing our "Carbon Footprint"
- Developing a Sustainable Future

The City's community and decision makers demonstrated their pride in the city's past and confidence in its future by putting a great deal of effort helping staff develop the General Plan. In order for the General Plan to serve its vision and purpose effectively it must be reviewed, maintained, and implemented in a systematic and consistent manner. To ensure the City is moving forward to achieve the Plan's vision, a report will be provided to the Council on an annual basis. The objectives of the report are to highlight the departments' accomplishments, report on current challenges, identify trends, gauge the public's level of satisfaction and engagement with the City, and measure the success of the General Plan in guiding the city to its vision of being the most livable city in America.

The 2030 General Plan Annual Report is also intended to guide Council on developing policy, establishing priorities, and providing direction to staff. The annual report will be delivered in the fall in order to inform dialogue on the city's budget development which generally begins at this time.

The Annual Report consists of five components that provide input on the City's success in fulfilling the goals and policies of General Plan, and the goals and policies' success in capturing the City's vision:

1. *Community Survey*. On May 14, 2009, Staff presented a draft outline of the annual report to the Planning Commission. The Commission stated the Annual Report needed an additional component that captures the community's perspective on livability. In response, staff developed an informal (non-scientific) web-based survey that was distributed through several contact lists, including to those who participated in General Plan workshops, Neighborhood Services Department's community contacts, and the City's Public Information Officer's outreach list. Full results from the community survey are provided in Section I of the annual report. Highlights of the survey are provided below.

   - 78 % of residents believe Sacramento is a livable city.
   - 84% of residents rate their home or work locations as good, very good or excellent.
   - 38% of residents say their neighborhood is better than it was a few years ago.
   - 47% of residents believe the quality of life in Sacramento will improve over the next few years.
   - 79% of residents sometimes or often get involved in neighborhood activities.

2. *Livability Index (Index).* The Livability Index was developed to measure the General Plan's success over time in achieving the Plan's vision to become the most livable city in the nation. Livability is largely dependent on the sustainability of the City. The Index consists of fourteen indicators that address the three "E's" of sustainability: environment, economy, and equity. Data points collected for these indicators provide a picture of how "livable" the City is and how the General Plan has contributed to the progress made towards becoming the most livable city in America.

   Several years of data are required to accurately track trends. Although attempts were made to collect data for the last five years, the information was not always available. However, there are some notable changes in the Livability Index data that can be informative. More information on the Livabilty Index, including a matrix of the data collected, is provided in Section II. A few observations on the data are provided below:

   - The Downtown and River District redevelopment areas are the only redevelopment areas with increases in total tax revenue.
   - Both violent and property crime decreased in 2009.
   - Vehicle collisions declined between 2008 and 2009
   - Since 2005 there has been a consistent increase in photovoltaic installations. This can be largely attributed to federal and state tax credits for utilizing solar energy, which began in 2007.

- The disposal rate of solid waste has declined both on a per capita and per employee basis.

3. *Implementation Program*. The annual report includes a “progress report” on the General Plan’s Implementation Program. This provides the opportunity to highlight progress made by all the departments and partnering agencies. Also, barriers to progress are identified and addressed. A few highlights are provided below. Progress on the General Plan Implementation Program is provided in Section III.

   - The City is completing several planning efforts that will facilitate economic development once the economy improves.

   - Several important milestones for the Climate Action Plan have been met, and staff continues to work with the community on identifying strategies to reduce greenhouse gas emissions.

   - The City/County joint Green Building Task Force launched in spring 2010.

   - Two transportation-related studies have been started, including Ramona Avenue and "Cars on K."

   - Council approved an ordinance that requires recycling and reuse of construction wastes, including recycling materials generated by the demolition and remodeling of buildings.

4. *Growth Activity (Development).* A summary of the types of development that have occurred in the City of Sacramento in the prior year is provided in the annual report, along with an assessment of how well the General Plan has fostered desired development and economic growth. Data provided helps to gauge growth and includes the following: Affordable housing, square feet of commercial, development in Growth Opportunity Areas, residential units, new jobs, and taxes generated.

   The downturn in the economy, along with the moratorium on building in Natomas, have had a significant impact on development. Below are a few salient statistics. A more thorough analysis is provided in the Growth Activity section of the annual report (Section IV).

   - During 2005-2009, the City met 10% of the General Plan’s housing growth projections.

   - From 2004-2008, residential development in the City steadily decreased at an annual average rate of 16%. 2009 saw housing production decline by 63% from the previous year. Chart 3 below illustrates this drastic decline.

   - Commercial development, which initially remained strong while the residential sector was declining, began to decline in 2007. In 2007 and 2008 the number of completed commercial building permits declined at a rate of 50%.

5. *General Plan Amendments.* Amendments made in the prior year are assessed as a whole. This cumulative assessment provides an understanding of how a series of amendments made over the previous year can impact the level of success in realizing the goals of the General Plan. This is an important effort, because the impact of individual amendments many not be easily understood at the time they are made.

   A majority of the amendments that were made supported the General Plan goals to develop transportation-oriented development, provide a diverse range of housing, and promote economic health. The amendments also addressed the priority implementation measure to bring the zoning into consistency with the General Plan. Therefore, the cumulative effects of the amendments are determined to be consistent and supportive with the General Plan goals and policies. More information is provided in Section V of the Annual Report.

Five-Year General Plan Review and Update. At least once every five years, the City will thoroughly review, revise, and update the General Plan as necessary. This process will encompass the entire General Plan including the goals, policies, and implementation programs. Information from the annual reports will be used to inform the update process.

SECTION I

2030 General Plan Annual Report
SUMMARY OF COMMUNITY SURVEY

The Community Development Department conducted the second annual quality of life survey in September as part of the General Plan Annual Report. This is the component of the annual report that asks residents and employees for feedback on the livability of Sacramento. The survey provides information to determine the future effectiveness of the 2030 General Plan.

Summary of Findings

- 78 % of residents believe Sacramento is a livable city.

- The top three reasons people believe Sacramento is a livable city are:
    - Places to eat.
    - Downtown/Midtown
    - Clean neighborhoods

- The top three reasons those responding to the survey believe Sacramento might not be livable are:
    - Lack of public transportation
    - Crime rate is high
    - Lack of job opportunities

- The top five things people would change about the City are:
    - More alternative transportation
    - Reduce the crime rate
    - Promote higher quality education
    - Promote more sustainable development
    - Protect farmland and natural habitat.

- 79% of residents sometimes or often get involved in neighborhood activities.

- The top three reasons residents go to other cities and counties are:
    - Recreation
    - Entertainment
    - Shopping

- 84% of residents rate their home or work locations as good, very good or excellent.

- 38% of residents say their neighborhood is better than it was a few years ago.

- 47% of residents believe the quality of life in Sacramento will improve over the next few years.

- The top 3 postcards images the survey participants said they would send a friend:
    - Capitol (23%)
    - Sacramento River's (14%) (Sacramento River and American River)
    - Sacramento Parks, trees and canopy, and Gardens (12%)

Comparison to 2009 Survey

In general, the survey responses were similar to those of 2009. Only three survey questions resulted in a significantly different response. In 2009, 87% percent of residents who responded to the survey stated they considered Sacramento to be a livable city. This at number decreased to 78% in the 2010 survey. This pessimistic outlook, likely influenced by the downturn in the economy, is reflected in the responses where those who believe the quality of life in Sacramento will improve over the next few years decreased from 51% to 47%.

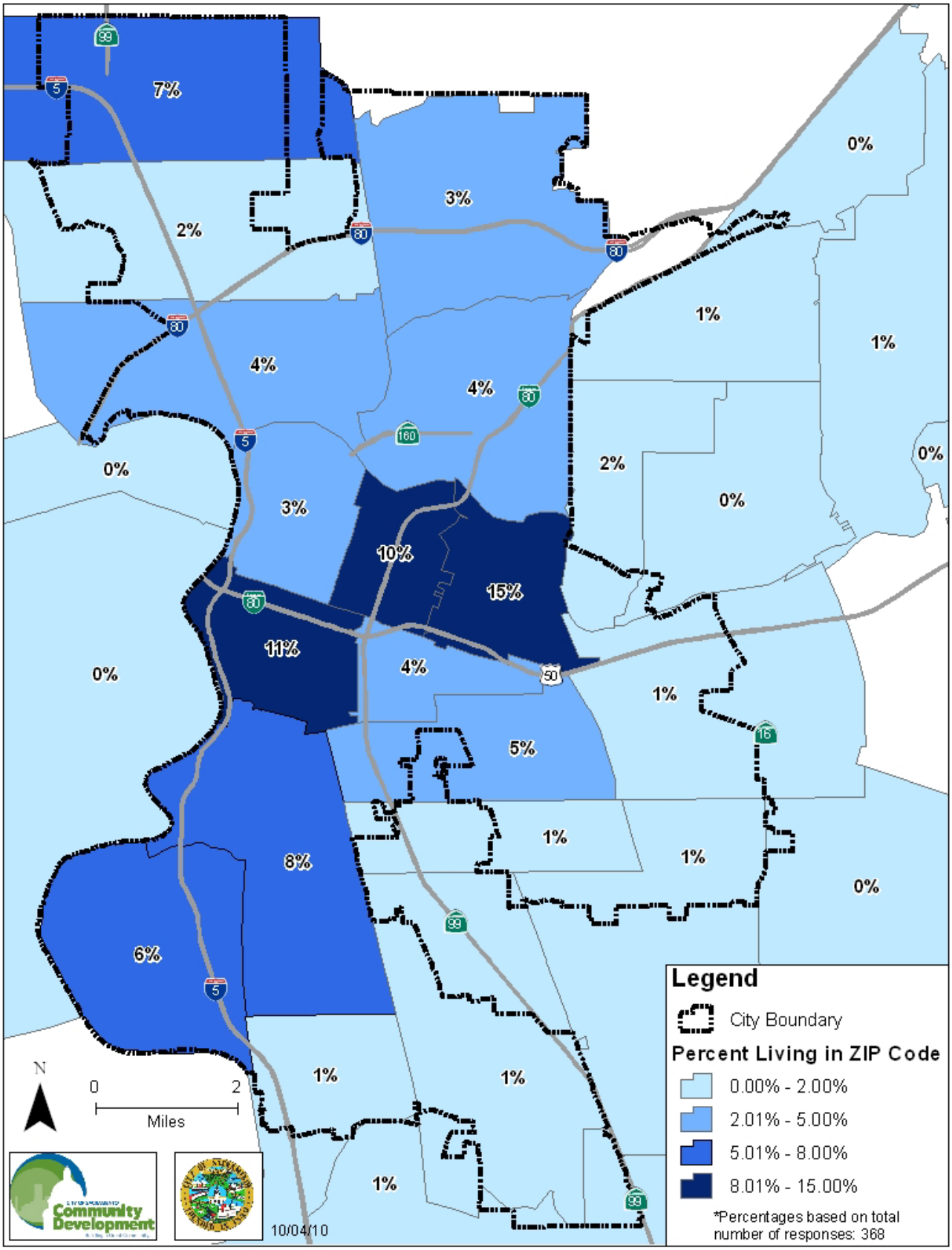
When asked to select the top five things the respondent would change about the city, four out of five responses were the same as last year: 1) provide more alternative transportation choices; 2) reduce crime rate; 3) promote more sustainable development; and 4) promote farmland and natural habitat. Last year's 5th choice, "to reduce traffic congestion", was replaced this year with "promoting higher quality education".

Distribution of Survey

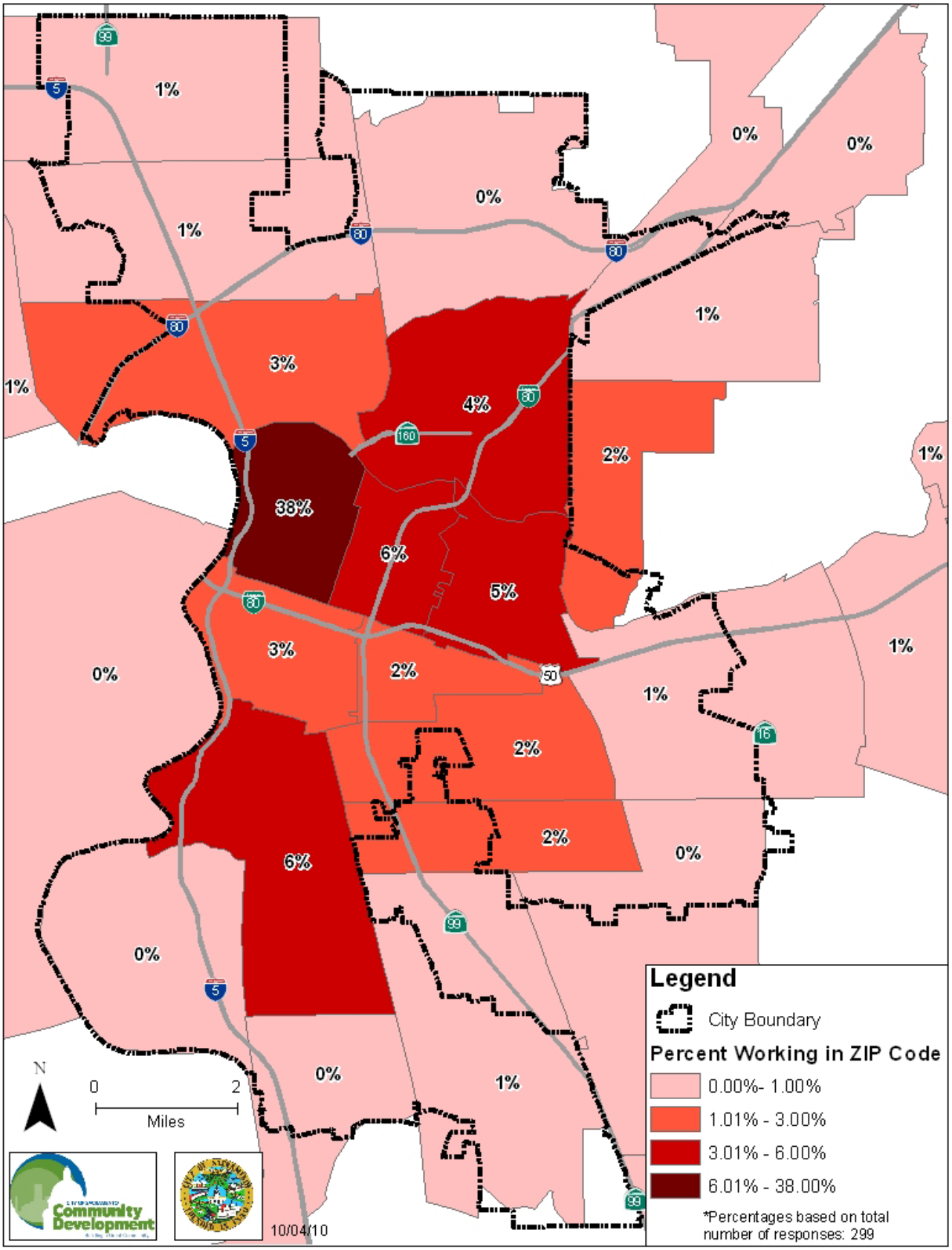
Surveys were distributed electronically to previous general plan workshop participants, key neighborhood services contacts, and neighborhood groups citywide. Additionally, it was posted on the City of Sacramento and Community Development Department websites. As a result, 398 people responded to the survey, 87% of whom live in the City of Sacramento. Although this survey is not considered a scientific survey, it is an important component of the 2030 General Plan because of the participation of the public.

Maps provided on the following pages shows the level of participation by the zip codes provided by those who responded to the survey. The maps are followed by graphs and summaries of the responses to each survey questions.

Percent of Responses from Sacramento Citizens
(By Zip Code)



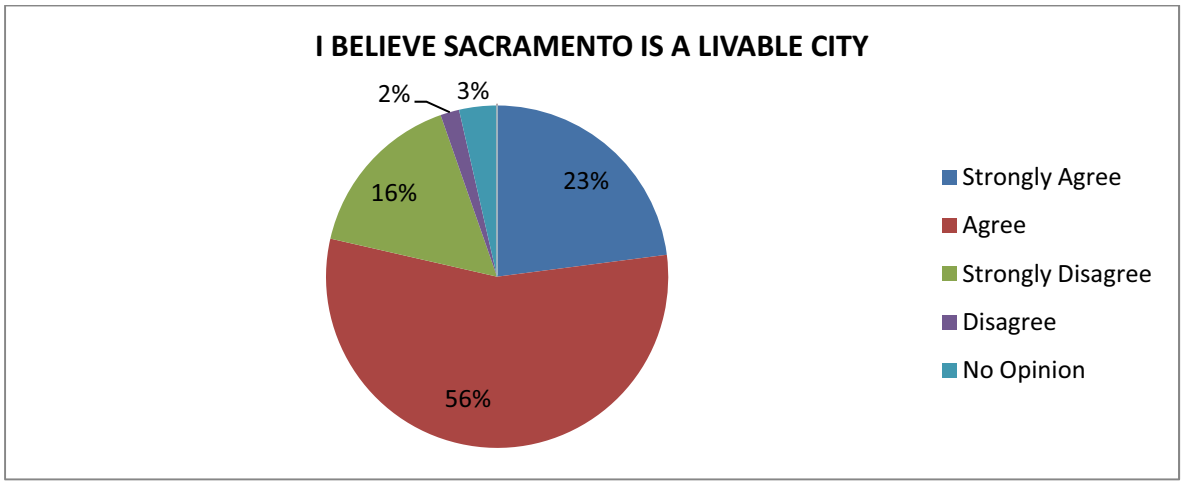
Percent of Responses from Employees who are Not Citizens
(By Zip Code)



SUMMARY OF SURVEY QUESTIONS

Question: I believe Sacramento is a livable city. (Agree/Disagree)

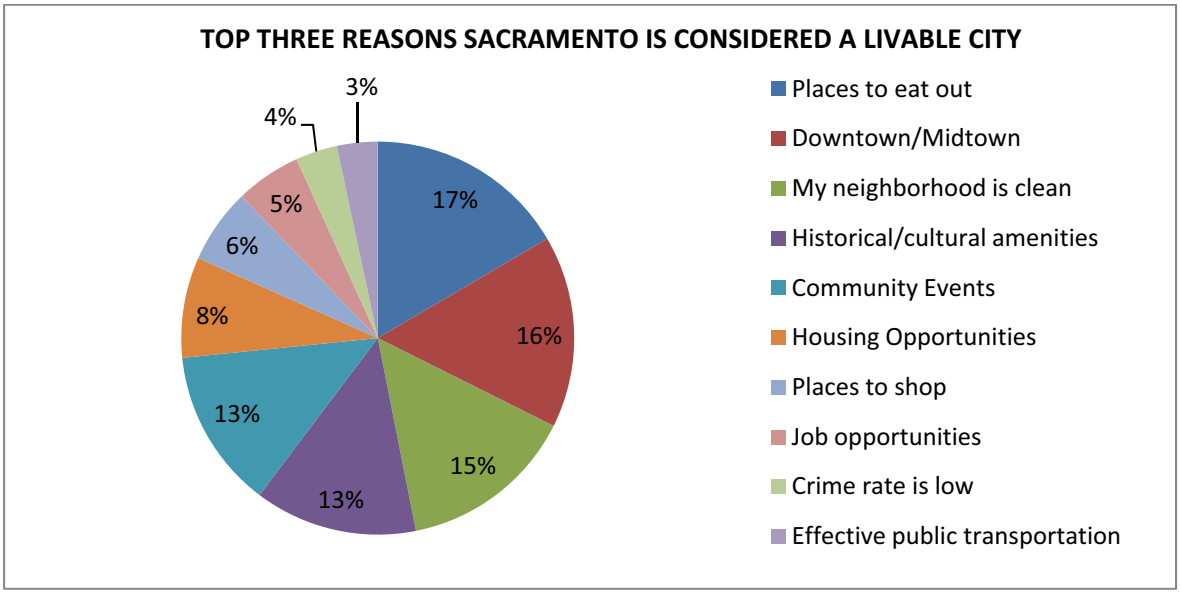
79% of respondents agreed or strongly agreed that Sacramento is a livable city.



Question: If you think Sacramento is a livable city, please check three reasons.

Of those that felt Sacramento is a livable city, the top three reasons considered were:

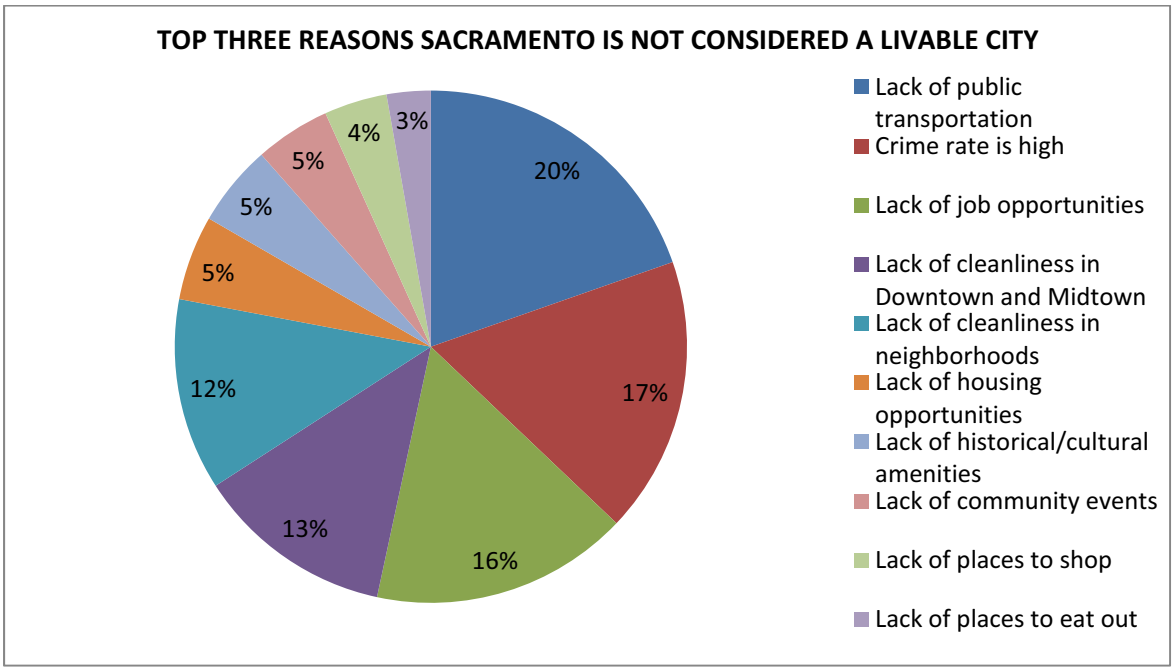
1. Places to eat out (54%)
2. Downtown/Midtown (52%)
3. My neighborhood is clean (48%)



Question: If you don't think Sacramento is a livable city, please check three reasons that apply.

Of those that did not feel that Sacramento is livable, the top three reasons cited were:

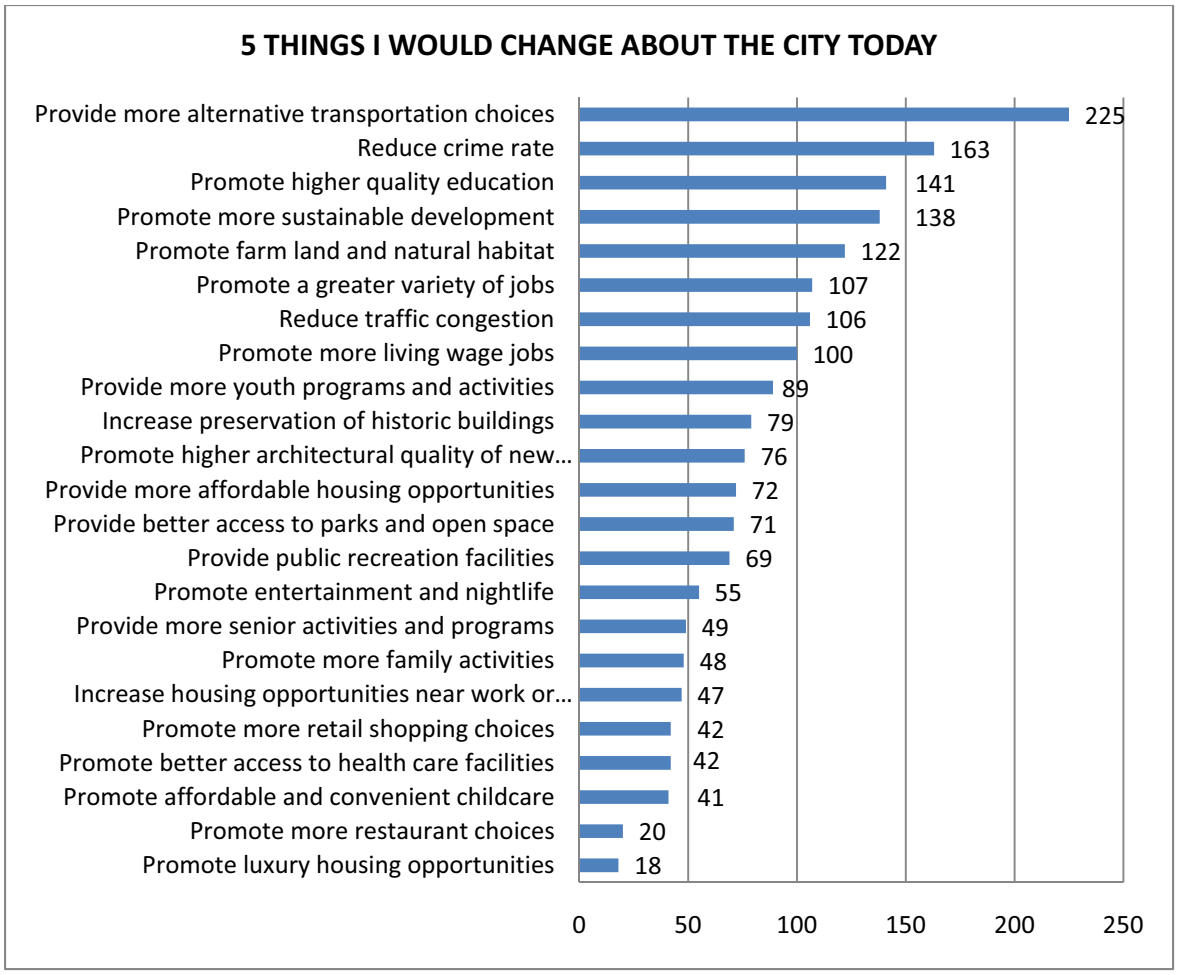
1. Lack of public transportation (53%)
2. Crime rate is high (47%)
3. Lack of job opportunities (44%)



Question: If you could change 5 things about the City of Sacramento today, what would you change?

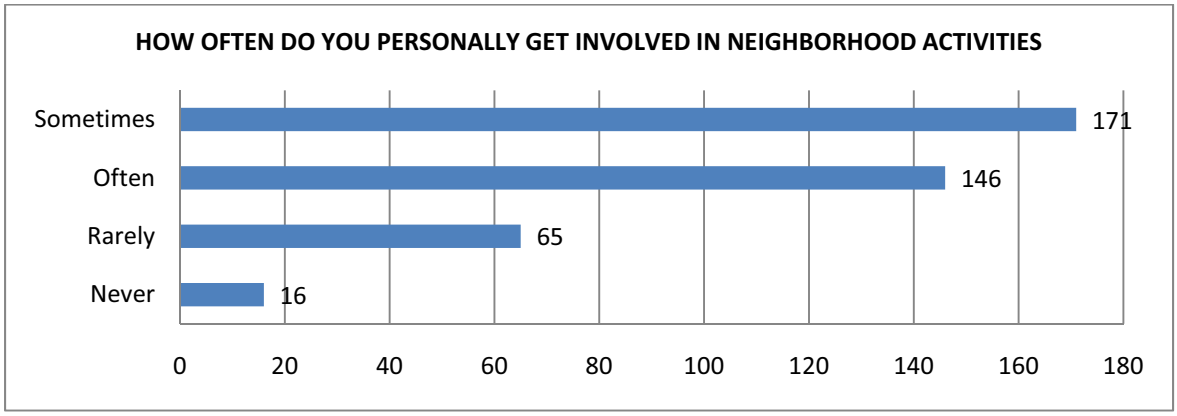
Of those that would change 5 things about the City of Sacramento, the top 5 considered were:

1. Provide more alternative transportation choices (57%)
2. Reduce crime rate (42%)
3. Promote higher quality education (36%)
4. Promote more sustainable development (35%)
5. Promote farm land and natural habitat (31%)



Question: How often do you personally get involved in neighborhood activities?

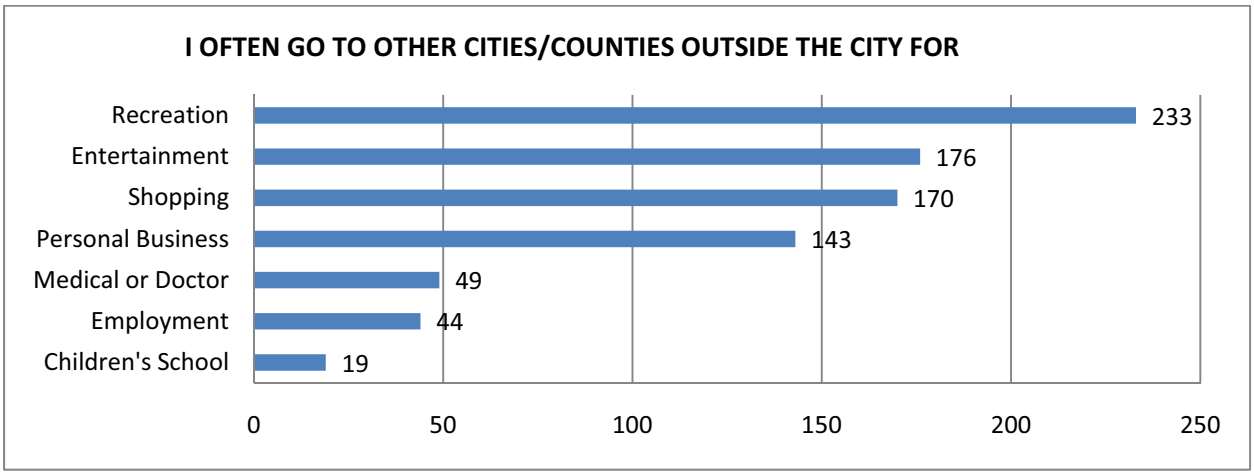
79% of the respondents stated that they sometimes or often get personally involved with neighborhood activities.



Question: I often go to other cities/counties outside the City of Sacramento for (check those that apply):

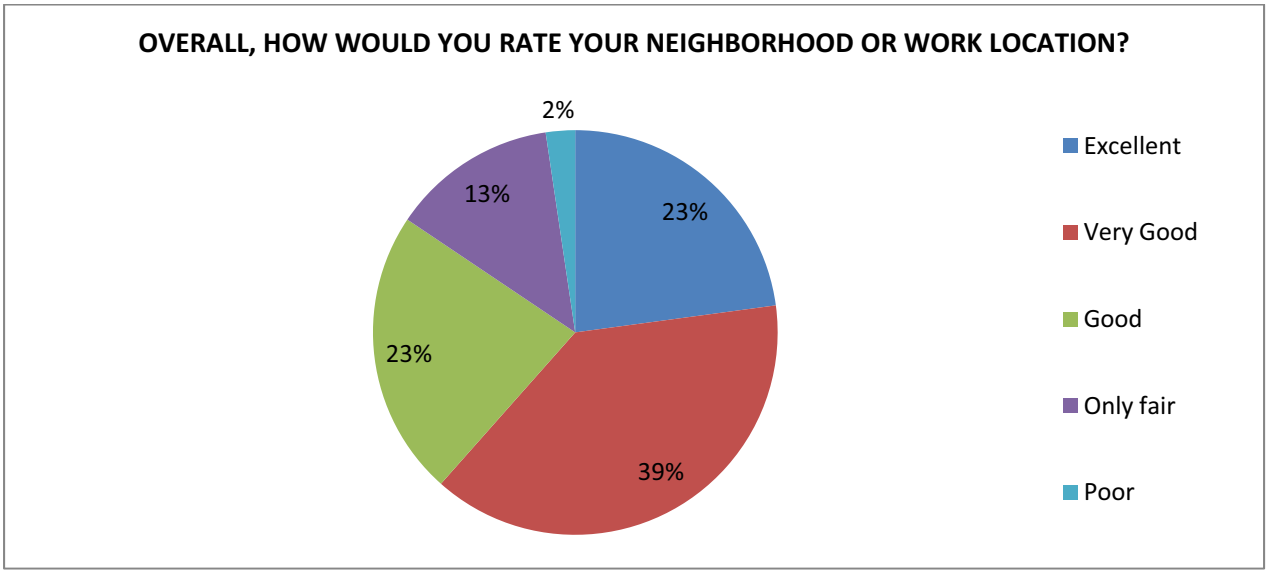
The top three popular reasons to make trips outside the City of Sacramento were:

1. Recreation (69%)
2. Entertainment (52%)
3. Shopping (51%)



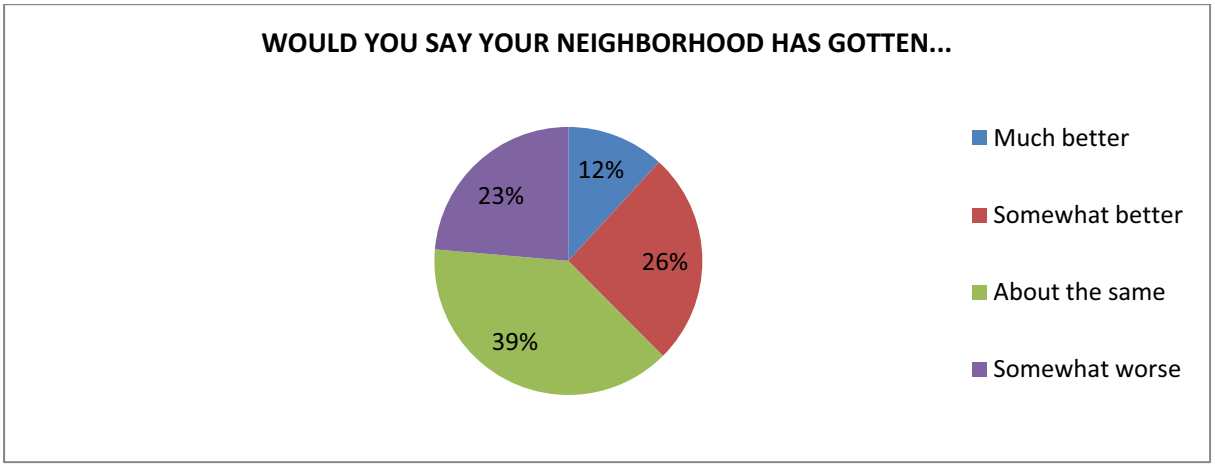
Question: Overall, how would you rate your neighborhood or work location?

62% thought their neighborhood or work location rated excellent or very good.



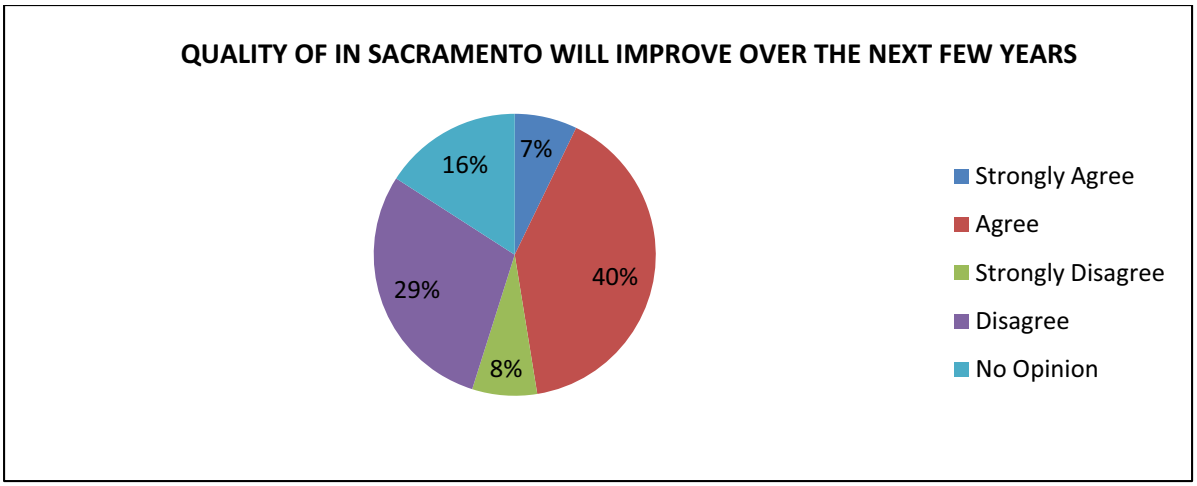
Question: Looking back a few years, would you say your neighborhood has gotten… (much better – somewhat worse).

Approximately 38% of respondents felt their neighborhood has gotten much better or somewhat better in recent years.



Question: The quality of life in Sacramento will improve over the next few years. (Agree – disagree)

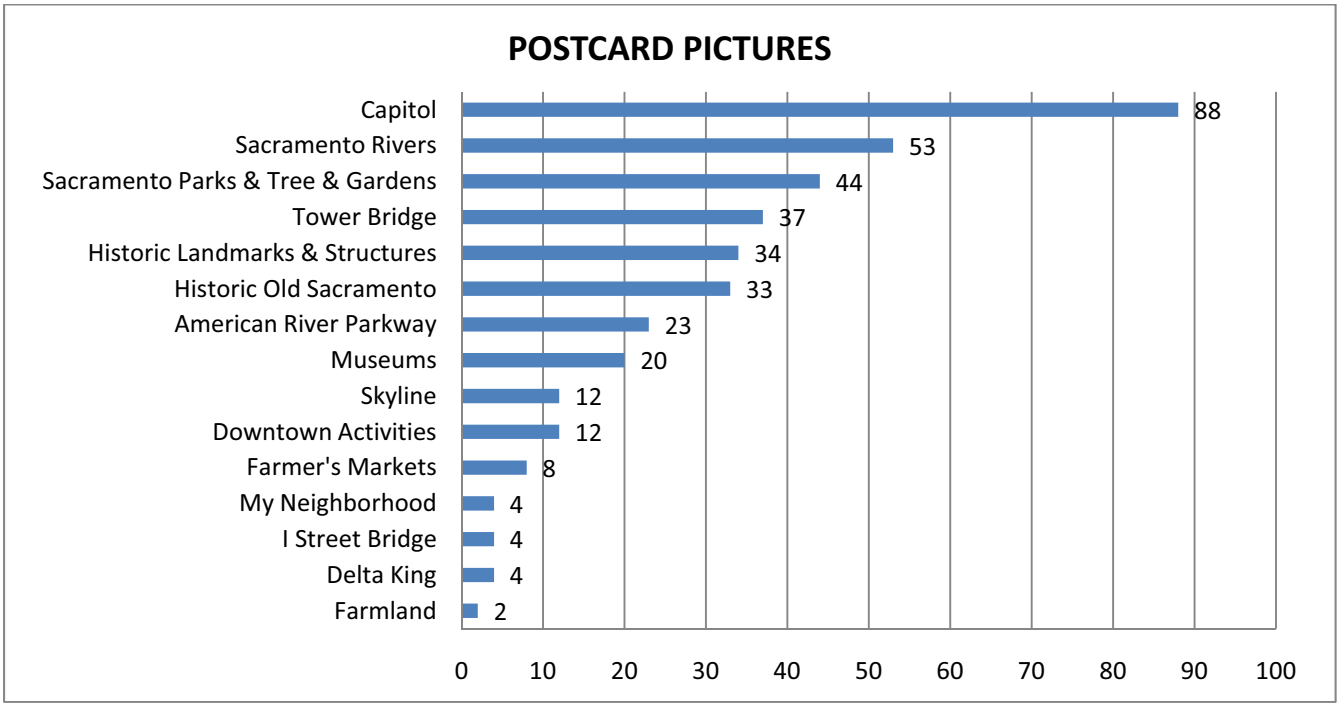
47% of respondents agreed or strongly agreed that the quality of life will improve over the next few years.



Question: If you were to send a postcard to a friend with snapshots of the City of Sacramento, what would you send a snapshop of? (Open-ended question)

The top 3 Postcards include:

1. Capitol (23%)
2. Sacramento River's (14%) (Sacramento River and American River)
3. Sacramento Parks, trees and canopy, and Gardens (12%)



SECTION II

2030 General Plan Annual Report
SUMMARY OF LIVABILITY INDEX

The Livability Index was developed concurrently with the 2030 General Plan's goals, policies, and implementation program. Input from the City Council and the General Plan Advisory Committee contributed to this effort. It includes the following fourteen indicators that together reflect the various dimensions of "livability" as framed by the General Plan's Vision and Guiding Principles, themes, goals, policies, and programs:

1. City Profile
2. Urban Forest
3. Economic Diversity and Business Innovation
4. Vibrant Central City
5. Infill Development and Redevelopment
6. Historic Preservation
7. Complete Neighborhoods
8. Housing Affordability and Diversity
9. Mobility and Transportation Choices
10. Public Safety
11. Energy, Water and Waste
12. Carbon Footprint and Air Quality
13. Equity
14. Civic Engagement and Government Service

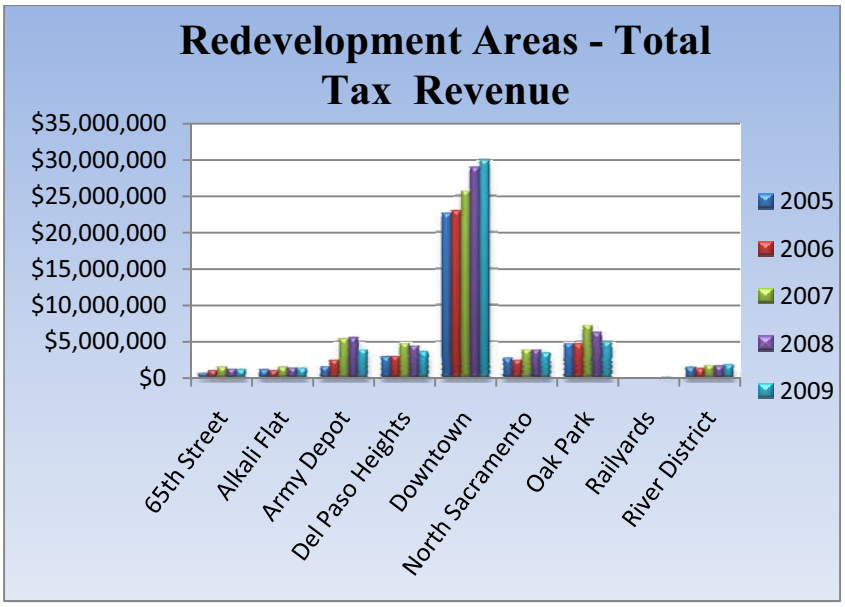
Each indicator is comprised of a series of sub-indicators to more fully encompass the complexity of each indicator.

The first indicator establishes basic statistics (e.g., population, diversity, median income, cost of living, unemployment rate). This profile information is used to set the context for current conditions.

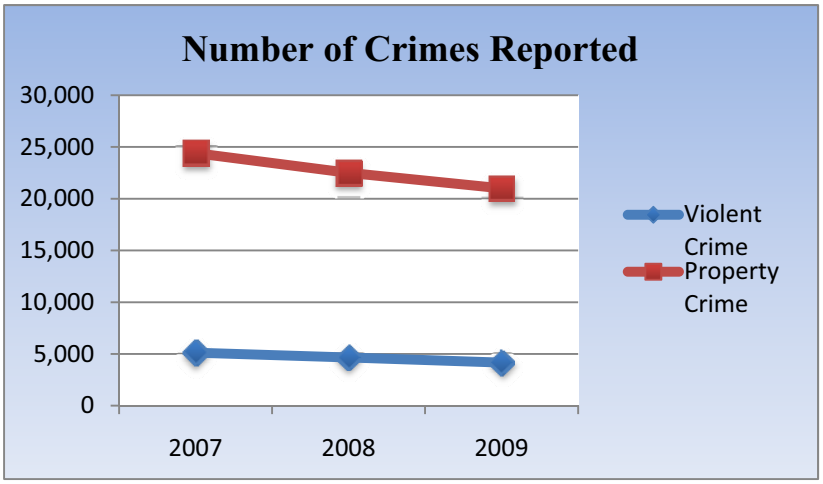
The remaining indicators measure Sacramento's overall progress in 13 key areas, reflecting the major themes in the 2030 General Plan.

<u>Indicator Highlights</u>

With each annual report that is completed, the City will increasingly be able to evaluate its progress in becoming the most livable city in America. Many of the data points tracked for the indicators saw little or no change over the past two years. This is in part due to a slow economy and a relatively short time period. There were, however, a few data points that made notable changes. These are identified below.

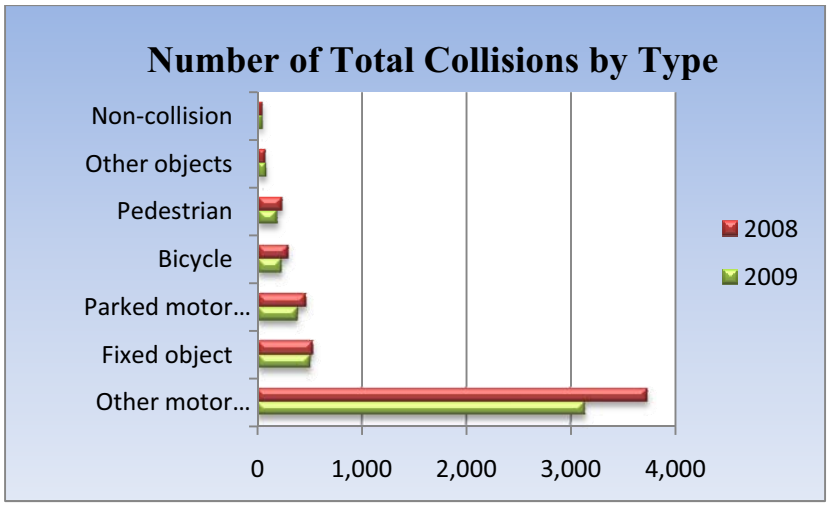


As indicated in the chart above, the Downtown and River District redevelopment areas are the only redevelopment areas with increases in total tax revenue. The remainder of the redevelopment areas have seen declining revenues, largely due to the slowing economy.

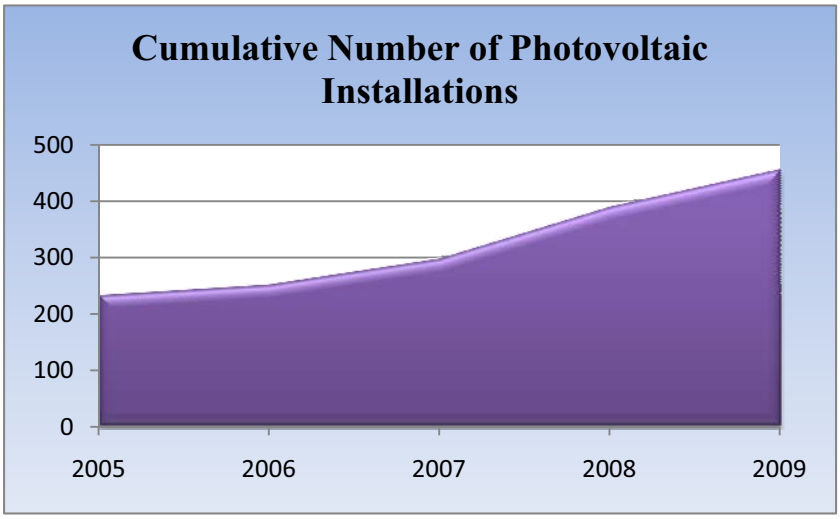


While it is too early to determine the impact of the 2030 General Plan on crime, there is a downward trend in both violent and property crime indicated in graph above. The following general plan implementation programs will help to continue this downward trend in crime:

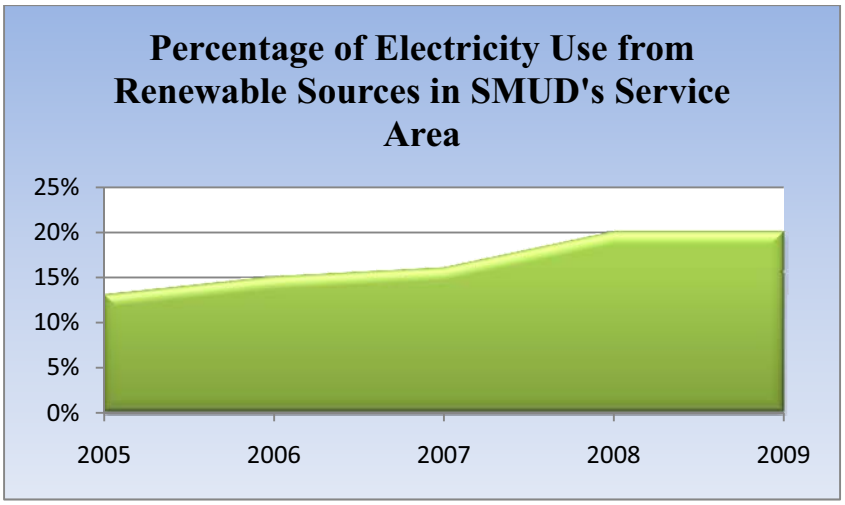
- Ongoing public education program regarding crime prevention measures, and support community programs, activities, and strategies aimed at preventing crime including youth gang activities, and
- Incorporating principles of Crime Prevention through Environmental Design (CPTED) in new development.



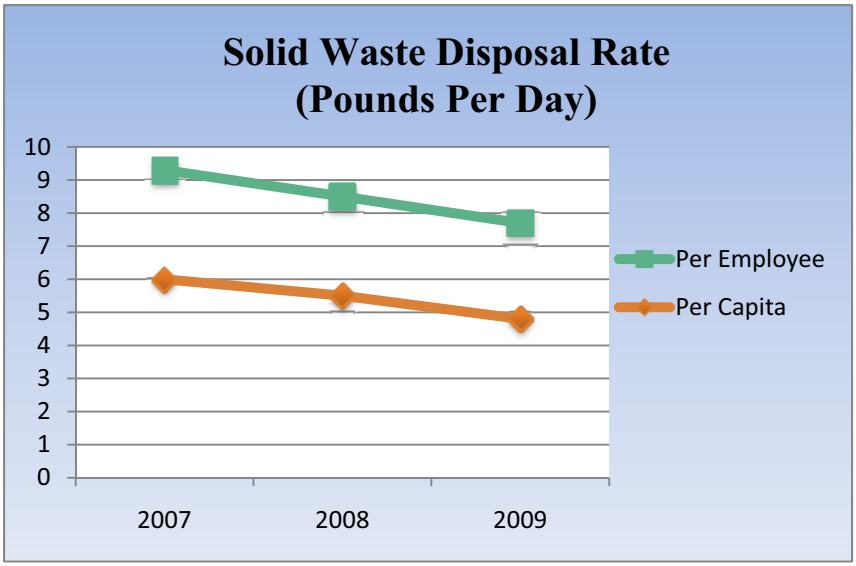
Between 2008 and 2009 collisions of all types declined. The complete streets policies of the General Plan promote all modes of transportation to make streets safer for residents using a variety transportation options.



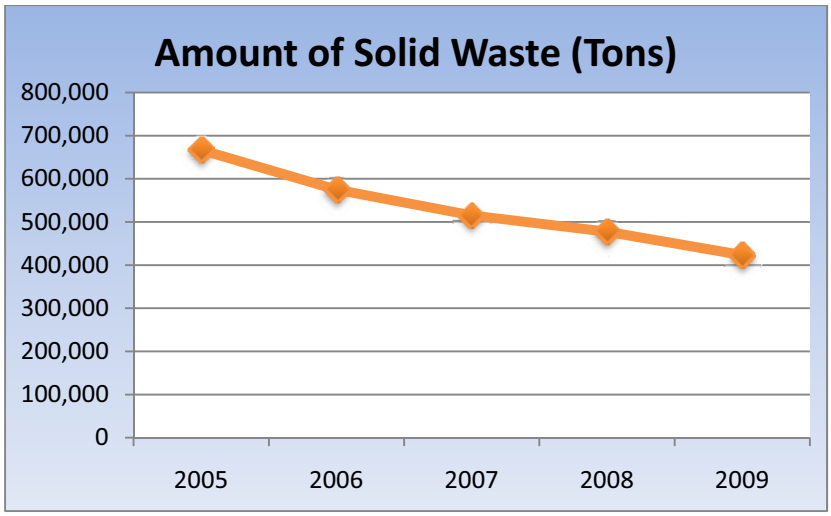
Since 2005 there has been a consistent increase in photovoltaic installations. This can be largely attributed to federal and state tax credits for utilizing solar energy, which began in 2007. In recent roundtable discussions hosted by Green Capital Alliance it was recommended that Sacramento can speed the adoption of solar PV and solar hot water systems by continuing to maintain a standardized solar permit application, creating a predictable review and inspection process, and changing to a permit flat fee. These strategies will reduce the cost of installation, and consequently, the cost that is passed onto the home or business owner.



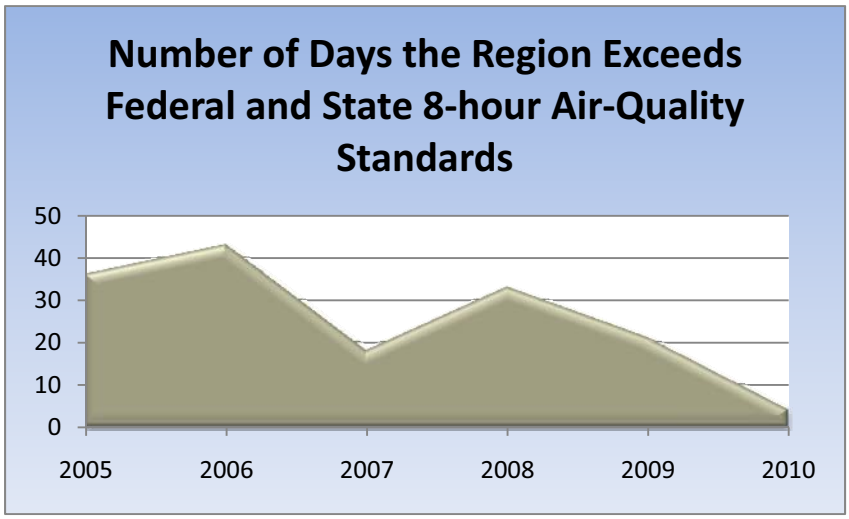
The percentage of electricity use from renewable sources in SMUD's service area almost doubled in less than 5 years. It is anticipated that 22% of the electricity used will be from renewable sources by 2010. The city's effort to streamline the permitting of photovoltaics has made, and will continue to make, an impact on this upward trend.



In 2007 the State Department of Resources, Recycling and Recovery (CalRecycle)for daily pounds of solid waste disposed of is 6.9 pounds per capita and 10.8 pounds per employee. Even in 2007 residents and employees in the City were falling well within the target set by the State. This downward trend indicates that the City is on track to meet the General Plan's target of achieving "zero waste to landfills by 2040 through reusing, reducing, and recycling solid waste; and using conversion technology if appropriate" (Policy U 5.1.1).



The overall amount of solid waste disposed of has also declined. In March of 2009 an ordinance was adopted that required the recycling and reuse of construction waste. This ordinance was the result of a General Plan implementation program which will help to continue the trend of reduced solid waste.



In 2010, the Sacramento Valley had the best air quality in years. While this can be largely attributed to near absence of 100 degree days during the previous summer, the policies, programs and land use patterns of the 2030 General Plan are projected to reduce vehicle miles travelled per capita by 13.2%, and reduce vehicle trips per capita by 11.1%[1].

2030 General Plan Master Environmental Impact Report

Criteria for Indicators

A long list of potential indicators was assessed for inclusion in the Livability Index. Consistent with other successful indicator programs, the following criteria were used to screen the potential indicators and select the proposed set of indicators:

- Aligns with the General Plan Vision and Guiding Principles;
- Can be easily understood and communicated;
- Is available from a reliable source of objective information;
- Is available for different geographic areas (e.g., community plan area, city, and/or region);
- Is collected annually or at other regular intervals;
- Is relatively inexpensive to collect and report;
- Indicates an output rather than an input; and
- Allows for comparison to other jurisdictions, or is a commonly reported measure.

Relationship between the Livability Index and the 2030 General Plan

The indicators in the Livability Index are aligned with the General Plan's Vision and Guiding Principles, and the type of data needed to track the indicator trends is based on the Plan's goals and policies.

The trends identified in the Livability Index are largely determined by the success of the Plan's Implementation Program. If trends indicate the city is not heading in the desired direction, or is not getting to this destination in an acceptable timeframe, staff will revisit the Implementation Program to determine if it should be modified to achieve greater success in realizing the General Plan's vision. The Index will be also be used in the 5-year update of the General Plan.

Community Involvement

One of the more important features of the Livability Index is its usefulness in keeping the public engaged in the implementation of the 2030 General Plan. Staff intends to post the results on the website, offer hardcopy summaries, and provide public outreach on the annual report. The Index will be used as a tool to educate the community on issues affecting their neighborhood, and assist in providing information to the public on how to 1) participate in addressing these issues; 2) inform staff about those issues that are most important to them; and 3) provide suggestions on how to resolve problems and celebrate successes.

Data Collection

The Livability Index is annually populated with data points. This requires a significant amount of staff time and coordination but with the benefit of the City being able to evaluate its progress in meeting its goals is well worth the staff time. With each new

year the City will have a better perspective on how well it is growing and redeveloping. The collection of data will continually be improved upon. Near-term tasks include the following:

- editing data points based on feedback from data subject experts;
- identifying desired trends and goals;
- confirming data sources, availability of data;
- developing a manual with detailed recording of data to ensure consistent data collection throughout the years;
- identifying resource/data gaps; and
- developing a format for communicating information.

Future Data Collection

Once resources are available, staff will develop a more comprehensive data base to capture more data points on specific uses and track trends at a smaller geographic level, e.g. Community Plan Areas and neighborhoods.

City Profile

	2005		2006		2007		2008		2009		2010
1. Total Population											
U.S. Census - American Community Survey	445,287		438,246		451,404		457,849		466,685		
2. Physical Area of City (sq. miles)	98.7		98.7		98.7		99.68		99.68		
3. Diversity: Percent population* by ethnicity/race											
	Total	%	Total	%	Total	%	Total	%	Total	%	
a. Hispanic or Latino	111,559	25.05%	104,641	23.88%	110,669	24.52%	109,787	23.98%	117,035	25.08%	
b. White	160,599	36.07%	172,653	39.40%	169,053	37.45%	174,667	38.15%	176,586	37.84%	
c. Black or African American	71,452	16.05%	60,002	13.69%	61,141	13.54%	63,068	13.77%	61,696	13.22%	
d. American Indian/Alaska Native	3,871	0.87%	4,015	0.92%	2,795	0.62%	2,964	0.65%	2,521	0.54%	
e. Asian	80,307	18.03%	74,301	16.95%	83,300	18.45%	84,304	18.41%	84,092	18.02%	
f. Hawaiian/Pacific Islander	3,867	0.87%	6,083	1.39%	5,841	1.29%	4,873	1.06%	5,695	1.22%	
g. Some Other Race Alone	1,236	0.28%	2,179	0.50%	2,082	0.46%	1,988	0.43%	2,514	0.54%	
h. Two or more races/Other	12,396	2.78%	14,372	3.28%	16,523	3.66%	15,742	3.44%	16,546	3.55%	
4. Density: Number of people per square mile	4511.5		4440.2		4573.5		4593.2		4681.8		
5. City of Sacramento Unemployment Rate	5.9%		5.6%		6.4%		8.4%		13.3%		15% (Est. Aug, 2010)
6. Median Household Income	2005		2006		2007		2008		2009		
Actual	$44,867		$46,055		$49,849		$50,958		$47,107		
Per Capita	$22,841		$23,886		$25,536		$25,313		$24,471		
7. Cost of Living (U.S. Avg. 100)							98.3		93.0		

Data sources are attached to the Livability Index

Urban Forest

	2005	2006	2007	2008	2009	2010
1. Percentage cover tree canopy		20.79				
2. Number of trees in Sacramento	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11
# of city-owned trees					100,118	100,118
# of trees planted by city per year	2,947	659	184	446	693	693
3. Tree health (percentage of)						
Good					50.37	
Fair					34.33	
Poor					5.08	

Data sources are attached to the Livability Index

Economic Diversity

	2005		2006		2007		2008		2009		2010	
1. City Bond Rating												
Standard & Poor's												
Rating as issuer											A+	
Moody's												
Rating as issuer											Aa2	
2. Jobs/Housing Balance												
Total Employment												
Housing Units			185,843		188,897		192,371		195,763			
Jobs/Housing Ratio												
3. Educational Attainment												
Population over 25 yrs old	*283,176*		*284,104*		*292,350*		*298,448*		*302,663*			
No HS Degree	57,171	20.2%	55,226	19.4%	56,396	19.3%	54,301	18.2%	57,845	19.1%		
HS Degree	54,703	19.3%	64,228	22.6%	69,378	23.7%	63,169	21.2%	58,318	19.3%		
Some College	69,068	24.4%	60,464	21.3%	61,909	21.2%	70,847	23.7%	70,760	23.4%		
Associates Degree	22,639	8.0%	20,094	7.1%	20,108	6.9%	23,655	7.9%	25,239	8.3%		
Bachelors Degree	52,842	18.7%	57,889	20.4%	54,972	18.8%	58,083	19.5%	62,087	20.5%		
Graduate/Professional Degree	26,753	9.4%	26,203	9.2%	29,587	10.1%	28,393	9.5%	28,414	9.4%		
Percent of HS gratuates or higher						80.7%		81.8%	80.9%			
Percent Bachelor's degree or higher						28.9%		29.0%	29.9%			
4. Growth in selected industry sectors (County)												
Health Care & Social Assistance	53,700		56,400		58,800		60,200		44,333			
Manufacturing	30,900		25,000		24,000		22,700		20,600			
Financial services	45,300		45,900		42,800		39,900		37,000			
Information technology	15,500		15,300		15,500		15,000		14,100			
Construction	45,700		43,700		41,000		34,400		26,600			
Government (Federal, State and Local)	158,400		163,100		169,100		171,700		172,000			

Data sources are attached to the Livability Index

Economic Diversity

	2005		2006		2007		2008		2009		2010	
5. Growth in selected industry sectors (City)												
Educational Services, health care, and social assistance	35,954		36,196		42,636		46,627		44,333			
Manufacturing	10,545		11,715		9,219		13,416		9,828			
Financial, insurance, real estate, rental, leasing	15,301		15,426		16,007		14,361		14,317			
Information technology	5,300		6,405		6,605		6,335		6,182			
Construction	15,915		15,938		14,729		14,827		10,548			
Public Administration	24,493		22,971		23,009		24,485		27,302			
6. Number of startups/new businesses by type							TBD		TBD			
7. Number of minority- and female-owned businesses							TBD		TBD			
Female												
Hispanic or Latino												
Black or African American												
American Indian & Alaskan Native												
Asian												

Data sources are attached to the Livability Index

Vibrant Central City

	2005	2006	2007	2008	2009	2010
1. Number of New Housing Units						
New Housing	17	315	58	461	33	
2. Affordability of rental housing for average worker (e.g. income needed by occupation)						
3. Total Annual Revenue	TBD	TBD	TBD	TBD	TBD	TBD
Property tax						
Hotel tax (TOT)						
Eating and drinking establishments tax						
sales tax						
other revenue tax						
4. Total annual attendence at major arts and cultural venues						
Crocker Art Museum (Fiscal Year)				103,383	132,271	92,442
Sacramento Theater Company (Season: October through May)				32,848	31,517	TBD
Sacramento Ballet (Collected FY Oct - May)				47,723	42,638	TBD
Convention Center Complex = Memorial Auditorium, Convention				863,759	863,770	779,388
California Music Theatre - Music Circus	143,196	132,586	136,936	137,515	107,973	TBD
Railroad Museum (Jan-Dec) Excursion Train Ridership (Jan-Dec)			301,212 69,849	297,488 70,508	323,301 72,075	TBD
Farmers Market at Cesar Chavez Park				4,000	3,000 -3,500 week	TBD
Friday Night Concerts in the park				67,003	68,948	60,148

Data sources are attached to the Livability Index

Infill and Redevelopment

	2005	2006	2007	2008	2009	2010
1. Number of residential units and sq.ft. of other buildings in designated infill areas						
Single family	354	319	284	144	110	
Multi-family	523	424	332	435	57	
Non-residential	411,409	815,513	346,507	1,007,399	74,500	
2. Redevelopment Areas total dollars of investment*						
City Only RDA's						
65th Street	$100,639	$145,706	$485,226	$1,028,768	$3,067,573	
Alkali Flat	$1,159,664	$3,350,182	$2,573,554	$1,315,082	$869,367	
Army Depot	$633,412	$1,131,057	$1,904,608	$2,655,641	$2,802,014	
Del Paso Heights	$3,833,605	$11,247,915	$4,049,615	$3,207,725	$3,394,776	
Downtown	$23,524,453	$36,414,246	$32,181,578	$31,865,516	$47,108,691	
North Sacramento	$1,704,449	$7,670,811	$3,839,887	$2,532,161	$5,063,205	
Oak Park	$3,702,235	$4,893,009	$18,757,976	$5,300,757	$4,890,050	
Railyards	$0	$0	$0	$52,304	$620,333	
River District	$1,855,358	$6,672,953	$3,284,441	$1,207,054	$1,496,161	
Joint City/County RDA's						
Franklin Boulevard	$1,000,019	$1,075,537	$897,241	$2,707,728	$1,509,787	
Stockton Boulevard	$609,628	$1,036,095	$1,584,993	$3,969,625	$10,080,785	
3. Redevelopment Areas total tax revenue						
City Only RDA's						
65th Street	$553,475	$961,184	$1,435,030	$1,143,613	$1,021,868	
Alkali Flat	$1,025,166	$947,195	$1,368,976	$1,325,069	$1,222,239	
Army Depot	$1,465,679	$2,358,803	$5,285,360	$5,435,029	$3,813,639	
Del Paso Heights	$2,844,030	$2,945,797	$4,655,503	$4,297,346	$3,493,720	
Downtown	$22,530,255	$22,922,409	$25,604,059	$28,898,246	$29,881,806	
North Sacramento	$2,610,428	$2,400,571	$3,741,888	$3,779,778	$3,386,185	
Oak Park	$4,679,090	$4,604,425	$7,091,199	$6,139,920	$4,836,339	
Railyards	$0	$0	$0	$0	$81,291	
River District	$1,419,968	$1,193,792	$1,703,622	$1,615,034	$1,771,736	
Joint City/County RDA's						
Franklin Boulevard	$2,303,531	$2,329,335	$3,591,020	$1,995,331	$2,865,438	
Stockton Boulevard	$2,152,082	$1,981,321	$3,196,370	$3,021,284	$2,298,685	
4. Number of development projects in a Tier One site				TBD	TBD	

Data sources are attached to the Livability Index

Historic Preservation

	2005	2006	2007	2008	2009	2010
1. Number of building permits in historic districts by type	89	68	79	76	51	59 (up to October)
2. Number of Housing Cases	Not available. Staff is in the process of developing reports to obtain data.					
Within Historic Districts						
Landmark Properties						

Data sources are attached to the Livability Index

Complete Neighborhoods

	2005	2006	2007	2008	2009	2010
					FY 2009/2010	
1. Percentage owner-occupied single family units					55.51%	
					FY 2009/2010	
2. Overall residential density within 1/2 mile of LRT stations					7.58 residents/acre	
3. Number of acres of parkland per 1,000 population						
Total acres				2,261.3	2,266.8	
Total population				457,849	466,685	
Acres per 1,000 population				4.94	4.86	
4. Total acres of parkland added					5.5 acres	
					FY 2009/2010	
5. Number of neighborhoods with 6 or more amenities					51.64%	
6. Child care: number of licensed child care facilities in a CP per 1,000 residents					TBD	
Family Child Care				967		
Per 1,000 population				2.11		
Child Care Center				154		
Per 1,000 population				0.34		
7. Number of certified farmers markets				9	9	

Data sources are attached to the Livability Index

Housing Affordability and Diversity

	2005	2006	2007	2008	2009	2010
1. Percentage of homes that are affordable to median income familes						
Median Houshold Income		$46,055	$49,849	$50,958	$47,107	
Median Price of Home		$339,500	$300,000	$291,400	$250,300	
Price/Income Ratio		*7.37*	*6.02*	*5.72*	*5.31*	
2. Number of households that spend more than 30 percent of income on rent	35,162	32,082	38,499	40,888	50,846	
3. Production of affordable housing units by type						
Extremely Low Income (ELI)	0	0	53	1	0	
Very Low Income (VLI)	578	410	125	106	24	
Low Income (LI)	431	345	346	707	100	
Moderate Income (MOD)	473	684	920	900	42	
Total	*1,482*	*1,439*	*1,444*	*1,714*	*166*	
4. Number of foreclosures						
Notice of Default (NOD)				8,212	8,221	
Real Estate Owned (REO)				5,742	4,670	

Data sources are attached to the Livability Index

Mobility and Transportation Choices

	2005	2006	2007	2008	2009	2010
1. Mode split for trips	TBD					
Auto	87.00%			TBD		
Transit	6.10%			TBD		
Bike/Walk	7.00%			TBD		
2. Vehicle Miles Traveled						
Household-generated weekday VMT	6,197,787			TBD		
Weekday VMT per capita	14.54			TBD		
3. Regional Transit			Pre 2008 Avg. (baseline)	1/1/08-9/5/09 (7% Service Cut)	9/6/09-6/19/10 (4% Service Cut)	
Bus Revenue Hours			1,362	1,290	1,209	
Bus Revenue Miles			14,103	13,610	12,943	
Daily Boardings						
Bus			30,220	34,698	32,185	
Light Rail			40,148	44,045	40,762	
4. Miles of bike lanes						
Class I				75.8	76.7	
Class II				214.0	235.5	
Class III or II/III combo				26.0	29.0	

Data sources are attached to the Livability Index

Public Safety

	2007	2008	2009	2010
1. Number of crimes reported under FBI Uniform Crime Report (UCB) by type				
Violent Crime	5,128	4,660	4,165	
Property Crime	24,399	22,499	21,001	
2. Number of total collisions by type				
Other motor vehicle		3,741	3,138	
Fixed object		517	495	
Parked motor vehicles		456	376	
Bicycle		291	226	
Pedestrian		230	182	
Other objects		71	77	
Non-collision		41	40	
3. Average response times for police				
Priority 1		4:07	3:17	
Priority 2		6:50	7:15	
Priority 3		8:51	8:50	
4. Average response times for fire			5:08	
5. Total number of citizens who have participated in city sponsered disaster preparedness education	3948	4644	4403	
	4644			
6. With at least 500-year protection		18.5%	18.3%	

Data sources are attached to the Livability Index

Energy, Water, and Waste

	2005	2006	2007	2008	2009	2010
1. Residential electricity and natural gas consumption						
Electricity (kWh)						
Citywide	1,307,297,646	1,356,424,402	1,330,221,618	1,349,787,559	1,362,496,399	TBD
Per Capita	2,748	2,961	2,851	2,845	2,832	TBD
Per Household	7,745	8,016	7,808	7,731	7,689	TBD
Natural Gas (Therms)						
Citywide	65,698,581	68,259,079	67,943,491	67,186,096	69,892,661	TBD
Per Capita	138	149	146	142	145	TBD
Per Household	389	403	399	385	394	TBD
2. Non-residential electricity and natural gas consumption						
Electricity (kwh)						
Citywide	2,319,281,156	2,471,710,797	2,478,886,777	2,480,335,739	2,411,768,200	TBD
Natural Gas (Therms)						
Citywide	61,998,270	66,372,188	66,976,990	68,521,938	65,559,751	TBD
3. PV installations and installed capacity (rooftop and ground mounted)						
Cumulative Number of Photovoltaic Installations	231	250	296	388	455	493 (as of 8/3/10)
New PV installations		19	46	92	67	
Cumulative Installed capacity (kW)	2,999.30	3,183.40	3,335.80	3,568.70	3,943.90	4192.3 (as of 8/3/10)
4. Percentage of electricity use from renewable sources in SMUD's service area	13%	15%	16%	20%	20%	22% (projected)

Data sources are attached to the Livability Index

Energy, Water, and Waste

5. Water usage						
Per capita		TBD	TBD	TBD	TBD	TBD
		FY 05/06	**FY 06/07**	**FY 07/08**	**FY 08/09**	**FY 09/10**
Number of meters installed		638	2,001	2,221	1,982	20,800
% completed to date						**29%**
6. Tons of solid waste						
Reporting-Year Disposal Amount (tons)	666,799	574,711	515,079	477,253	423,325	TBD
Calculated Disposal Rate (CDR) lbs/capita/day (Note: Target is 6.9)	unknown	unknown	6	5.5	4.8	TBD
Calculated Disposal Rate (CDR) lbs/employee/day (Note: Target is 10.8)	unknown	unknown	9.3	8.5	7.7	TBD
7. Recycling Volume (tons diverted)						
Type						
Residential Curbside Green Greenwaste	86,448.75	80,258.55	71,199.06	78,265.23	73,751.06	TBD
Hazardous	unknown	unknown	381.16	370.58	384.27	TBD
Electronic	unknown	unknown	unknown	128.42	135.91	TBD
User						
Residential Recycling	36,978.27	37,265.19	40,665.13	39,661.94	37,502.27	TBD
Commercial Recycling	2,826.79	2,273.45	2,564.24	2,590.52	2,375.05	TBD
Residential & Commercial Recycling	39,805.06	39,538.64	43,229.37	42,252.46	39,877.32	
8. Number of "Green" Buildings						
LEED Certified (silver, gold, or platinum)						Cumulative: 27 LEED Certified as of 7/30/10
LEED for Homes (new only)						Not yet tracked
Green Point Rated Homes (new & existing)						None in city boundary; 2 in County

Data sources are attached to the Sustainability Index

Carbon Footprint Air Quality

	2005	2006	2007	2008	2009	2010
1. Carbon dioxide emissions (in metric tons C02e)						
2. City operations (MT CO2e)	78,584 (GHG Inventory)	Unknown. Funding is not available for continued tracking.				
3. Community wide (MT CO2e)	4,553,051	Unknown. Funding is not available for continued tracking.				
4. Community wide per capita (MT CO2e)	9.9	Unknown. Funding is not available for continued tracking.				
5. Peaked Number of days the Region exceeds Federal and State 8-hour air-quality standards	36	43	18	33	21	4

Data sources are attached to the Sustainability Index

Equity

	2006	2007	2008	2009	2010
1. Number of residents below poverty level		**14.30%**			
2. High school graduation rates					
	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 09/10
3. Percentage of local high school graduates who completed all courses required for admission to UC and CSU systems	51.90%	40.70%	42.20%	Data not availble until November, 2010	TBD
4. Number of homeless persons (Countywide)		2,452	2,678	2,800	TBD
5. Number of subsidized school lunches : *2007 - Grant Joint Union became Twin Rivers Unified*	**53,889**	**49,262**	62,018	64,500	TBD

Data sources are attached to the Sustability Index

Civic Engagement and Government Services

	2006	2007	2008	2009	2010
1. City service dollar spent per resident (expenditure per capita) using FY Approved Budget	**FY 05/06**	**FY 06/07**	**FY 07/08**	**FY 08/09**	**FY 09/10**
Fire	$173	$205	$204	$214	$214
Neighborhood Services	$4	$4	$3	$3	$2
Parks & Recreation	$101	$114	$120	$98	$83
Police	$260	$279	$289	$289	$279
2. Voter turnout (Local Election)			`		
Total registered city voters	193,770		216,220		
Total ballots cast	110,535		169,488		
Turnout percentage	57.04%		78.39%		
3. Public library cardholders as percentage of total population					
Total cardholders			206,734	245,307	
Percentage of total population			45.80%	53.58%	
			FY08/09	FY09/10	
4. Number of volunteer hours per year			322,281	390,437	

Data sources are attached to the Livability Index

DATA SOURCE LISTING

City Profile	
1. Total Population	U.S. Census Bureau, American Community Survey
2. Physical Area of City (sq. miles)	City GIS
3. Diversity: Percent population* by ethnicity/race	U.S. Census Bureau, American Community Survey
4. Density: Number of people per square mile	City GIS
5. City of Sacramento Unemployment Rate	Bureau of Labor Statistics
6. Median Household Income	U.S. Census Bureau, American Community Survey
7. Cost of Living (U.S. Avg. 100)	city-data.com
Urban Forest	
1. Percentage cover tree canopy	Sacramento Tree Foundation
2. Number of trees in Sacramento	City Department of Transportation, Tree Services
3. Tree health (percentage of)	City Department of Transportation, Tree Services
Economic Diversity	
1. City Bond Rating	City Treasurer's Office
2. Jobs/Housing Balance	
Total Employment	City Accela Database - Development Activity for office, retail, industrial
Housing Units	U.S. Census Bureau, American Community Survey
3. Educational Attainment	U.S. Census Bureau, American Community Survey
4. Growth in selected industry sectors (County)	U.S. EDD
5. Growth in selected industry sectors (City)	U.S. Census Bureau, American Community Survey
6. Number of startups/new businesses by type	TBD
7. Number of minority- and female-owned businesses	TBD
Vibrant Central City	
1. Number of New Housing Units	TBD
2. Affordability of rental housing for average worker (e.g. income needed by occupation)	TBD
3. Total Annual Revenue	TBD
4. Total annual attendance at major arts and cultural venues	
Crocker Art Museum (Fiscal Year)	City General Services
Sacramento Theater Company (Season: October through May)	Sacramento Theater Company
Sacramento Ballet (Collected FY Oct - May)	The Sacramento Ballet
Convention Center Complex = Memorial Auditorium, Convention Center, Community Center Theater (FY)	City General Services

DATA SOURCE LISTING

California Music Theatre - Music Circus	California Music Theater
Railroad Museum (Jan-Dec) Excursion Train Ridership (Jan-Dec)	Capital District State Museums & Historic Parks
Farmers Market at Cesar Chavez Park	Downtown Sacramento Partnership
Friday Night Concerts in the park	Downtown Sacramento Partnership
Infill and Redevelopment	
1. Number of residential units and sq.ft. of other buildings in designated infill areas	City Community Development Department, Infill Coordinator
2. Redevelopment Areas total dollars of investment*	Sacramento Housing and Redevelopment Agency
3. Redevelopment Areas total tax revenue	Sacramento Housing and Redevelopment Agency
4. Number of development projects in a Tier One site	TBD
Historic Preservation	
1. Number of building permits in historic districts by type	City Accela database
2. Number of Housing Cases	City Accela database
Complete Neighborhoods	
1. Percentage owner-occupied single family units	City Accela Database/GIS
2. Overall residential density within 1/2 mile of LRT stations	City Accela Database/GIS
3. Number of acres of parkland per 1,000 population	City Parks and Recreation
4. Total acres of parkland added	City Parks and Recreation
5. Number of neighborhoods with 6 or more amenities	City Accela Database/GIS
6. Child care: number of licensed child care facilities in a CP per 1,000 residents	Child Action
7. Number of certified farmers markets	www.MarketLocations.com
Housing Affordability and Diversity	
1. Percentage of homes that are affordable to median income families	U.S. Census Bureau, American Community Survey
2. Number of households that spend more than 30 percent of income on rent	U.S. Census Bureau, American Community Survey
3. Production of affordable housing units by type	Sacramento Housing and Redevelopment
4. Number of foreclosures	Sacramento Housing and Redevelopment
Mobility and Transportation Choices	

DATA SOURCE LISTING

1. Mode split for trips	Sacramento Area Council of Governments
2. Vehicle Miles Traveled	Sacramento Area Council of Governments
3. Regional Transit	Sacramento Regional Transit
4. Miles of bike lanes	City Department of Transportation
Public Safety	
1. Number of crimes reported under FBI Uniform Crime Report (UCB) by type	U.S. Department of Justice
2. Number of total collisions by type	City Department of Transportation
3. Average response times for police	City Police Department
4. Average response times for fire	City Fire Department
5. Total number of citizens who have participated in city sponsored disaster preparedness education	City Office of Emergency Services
6. With at least 500-year protection	City Department of Utilities
Energy, Water, and Waste	
1. Residential electricity and natural gas consumption	SMUD, PG&E
2. Non-residential electricity and natural gas consumption	SMUD
3. PV installations and installed capacity (rooftop and ground mounted)	SMUD
4. Percentage of electricity use from renewable sources in SMUD's service area	SMUD
5. Water usage	City Department of Utilities
6. Tons of solid waste	City Department of Utilities
7. Recycling Volume (tons diverted)	City Department of Utilities
8. Number of "Green" Buildings	U.S. Green Building Council, Build it Green

DATA SOURCE LISTING

Carbon Footprint & Air Quality	
1. Carbon dioxide emissions (in metric tons C02e)	2005 Greenhouse Gas Emissions Inventory
2. City operations (MT CO2e)	2005 Greenhouse Gas Emissions Inventory
3. Community wide (MT CO2e)	2005 Greenhouse Gas Emissions Inventory
4. Community wide per capita (MT CO2e)	2005 Greenhouse Gas Emissions Inventory
5. Peaked Number of days the Region exceeds Federal and State 8-hour air-quality standards	Sacramento Metropolitan Air Quality Management District
6. Peaked Number of Days Sacramento County (including City) exceeds Federal and State 8-hour air-quality standards	Sacramento Metropolitan Air Quality Management District

Equity	
1. Number of residents below poverty level	U.S. Census Bureau, American Community Survey
2. High school graduation rates	California Department of Education
3. Percentage of local high school graduates who completed all courses required for admission to UC and CSU systems	California Department of Education
4. Number of homeless persons (Countywide)	County Department of Human Services
5. Number of subsidized school lunches : *2007 - Grant Joint Union became Twin Rivers Unified*	California Department of Education

Civic Engagement and Government Services	
1. City service dollar spent per resident (expenditure per capita) using FY Approved Budget	City Budget Document, FY 2009/2010
2. Voter turnout (Local Election)	Sacramento Voter Registration and Elections
3. Public library cardholders as percentage of total population	Sacramento Library
4. Number of volunteer hours per year	City Volunteer Coordination

SECTION III

2030 General Plan Annual Report
IMPLEMENTATION PROGRAM

The 2030 General Plan was adopted by Council on March 3, 2009, and went into effect on April 2, 2009. If the City's General Plan is to be effective, it must be reviewed, maintained, and implemented in a systematic and consistent manner. Part IV of the 2030 General Plan is an implementation program that identifies phasing of implementation, as well as a summary of the most important programs for implementing the 2030 General Plan, particularly those that need to be undertaken in the first three years (2009–2011) after adoption. The General Plan implementation program lists specific implementation measures for each element, the community plans, and the administration of the Plan.

General Plan Implementation - 2010

Although there has been a lot of activity in implementing the General Plan, many departments reported that the economic downturn has limited their resources, and as a result, some of the implementation measures will not be completed as soon as initially was hoped, or even be completed by the 2011 goal. Impacts from the current economy include:

- Recent staff reductions
- Decreased revenue for the city's enterprise funds
- Slowed development
- More restrictive use of funds, such as Measure A funds
- Reduction of redevelopment funding for matching
- Lack of general fund revenue
- Slower sale of State bonds that has slowed or halted some projects.

Nevertheless, progress towards implementing many of the measures in the General Plan has been made. Highlights of recent accomplishments follow:

- In collaboration with SHRA, the City has been working to encourage infill development in several shovel-ready areas including Florin Road, the River District, Railyards, Curtis Park Village, Northeast Line stations, and the Technology Village Area (65th Street).
- Phase 1 of the Climate Action Plan was presented to City Council in February 2010. This phase identifies strategies that reduce greenhouse gas emissions from the City's internal operations 22% below 2005 levels by 2020.
- Phase 2 of the Climate Action Plan is currently underway and will identify strategies to reduce greenhouse gas emissions from all communitywide

emission sources. Phase 2 is expected to be substantially completed by July 2011.

- The joint City/County Green Building Task Force launched in spring 2010, and recommendations are expected to be delivered by December 2010 and will potentially include strategies to improve energy efficiency in existing buildings, including rental housing.
- Sacramento Historic Register Update is now available on the City's website.
- Preservation Commission's Historic Survey Committee has commenced scoping the task of surveying and creating an inventory of the entire city.
- Two transportation-related studies have been started, including Ramona Avenue and "Cars on K."
- Council approved an ordinance to require recycling and reuse of construction wastes, including recycling materials generated by the demolition and remodeling of buildings.
- Community outreach continues to be an important component of the Police Department's services. In the summer of 2010, the department conducted Fitness Boot Camp, a six week program staffed largely by volunteers that focuses on developing "pillars of character," including physical fitness, self esteem, honesty, integrity, fairness, and justice.

The following pages provide a matrix of the General Plan implementation measures that were projected to be completed by 2011 or are considered an annual or on-going task. The numbering of the implementation measures corresponds to how they were numbered in the General Plan. The numbering in this report is off-sequence because the implementation measures scheduled to be completed in 2015 and 2030 were omitted from the matrix, but will be included in next year's annual report.

IMPLEMENTATION AREA: ADMINISTRATION

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
1	The City shall prepare an annual report to the City Council on the status of the General Plan and progress in its implementation, including the status of priority implementation programs and the progress in meeting the city's fair share of regional housing needs, and submit it to the California Office of Planning and Research.		x			Staff took annual report to Council in November, 2009, and plans to return in December 2010. The report will be submitted to the California Office of Planning and Research as is required per state code
3	The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to update and adopt a Sphere of Influence consistent with the growth planned for in the General Plan.				x	Budgetary constraints do not favor a comprehensive update of the SOI. Rather, staff is working on 3 major geographic areas for possible SOI amendments. The General Plan contemplates development of the Camino Norte site (400 acres east of El Centro in North Natomas); a Sphere of Influence Amendment was initiated by the City in December 2006, but progress has lagged due to lack of landowner funding for environmental review. The General Plan also provides for study area status for the Natomas Joint Vision Area; City and County Planning staffs are working with the landowners to determine whether to initiate a request for SOI amendment. The General Plan also provides for study area status for the East Policy Area. Most recently, the County staff has indicated that they will not support a SOI amendment for this area; the County intends to develop this area as an unincorporated growth area. City staff is working cooperatively with the County and landowners to master plan the area.
4	The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to prepare and adopt a Municipal Service Review (MSR) to identify the existing capacity and means of financing the probable demand for services based on the build out of the General Plan.				x	City staff has prepared MSR's for Aspen 1 (brought into the City's SOI in April 2009) and Camino Norte (SOI amendment in progress). Staff has approached the landowners of the Natomas Joint Vision, but has not yet obtained landowner funding for a MSR. A comprehensive MSR (covering all potential growth areas) is unfunded. An MSR does not typically identify detailed means of financing public infrastructure. This level of detail for financing public infrastructure would be addressed through a finance plan and Plan For Services that are accomplished during the annexation phase.
5	The City shall improve upon and expand the city's MATRIX program to include outside agencies and neighborhood and business groups.		x			Development projects are routed to neighborhood groups, outside agencies, and business groups.
6	The City shall develop a Livability Index program (i.e., Indicators Program) that monitors the success of the City in achieving the goals of the General Plan.	x	x			Staff has developed a Livability Index consisting of 14 indicators and several data points for each indicator.
7	The City shall conduct an annual review of the Livability Index and report the findings to City Council.		x			Data and analysis of the Livability Index is included in the annual report. The 2010 Annual Report will be presented to the Planning Commission and City Council in December 2010.

IMPLEMENTATION AREA: ADMINISTRATION

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
8	The City shall work with department managers and directors in evaluating the effectiveness of the General Plan in its role in guiding city operations, development review, master planning, and budgeting. A summary of this discussion and evaluation shall be reported to the City Council on an annual basis.		x			Staff works with the other departments to identify the status of the implementation measures identified in the Part IV of the 2030 General Plan. This status will be included in the annual report.
9	The City shall prepare and implement a public outreach program to educate business and community groups on the General Plan and its role in guiding city operations, development review, master planning, and budgeting.		x			Staff has provided presentations to the state, the Urban Design Alliance, and other groups and agencies. Outreach on the General Plan is also provided as it relates to specific implementation project such as the Northeast line and the rezones for General Plan consistency.
10	The City shall create a priority list for how sections of the Sacramento Code and applicable guidelines will be updated consistent with the General Plan in areas including, but not limited to, the following:			x		A "bundle" of zoning code amendments were approved by the Council in the fall of 2010. Staff will continue to bring forward amendmens to the zoning code as priorities are identified. Staff applied for state and federal grants to update the zoning code. If awarded, prioritization will be part of the update process.
	Streamlining infill development					
	Building heights					
	Densities/intensities					
	Transit-oriented development regulations					
	Mixed-use development					
	Urban design and transitions between uses					
	Green/sustainable development practices					
	Transportation/streetscape standards					
	Parking standards					
	Neighborhood/building preservation					
	Protection of Historic Resources					
	Parks and open space standards					
	Site Planning					
11	The City shall identify and prioritize key areas (e.g., transit centers, mixed-use corridors), development sites, opportunity areas, and infill areas for rezoning to promote infill development and ensure consistency with the General Plan.	x				The City Concil confirmed the location of Tier One and Tier Two Shovel Ready sites in October 2009.
12	The City shall review master plans and service level goals and standards to ensure they achieve the highest level of services the City can reasonably afford, using the tools and methods described in the Citywide Financing Strategy.		x			Staff continues to participate in the review of the TPG, and is currently working with Utilities' on their master plans and prioritization of CIPs.

IMPLEMENTATION AREA: ADMINISTRATION

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
13	The City shall review and update the Sacramento Code, Zoning Ordinance, and applicable guidelines, consistent with the policies and diagrams of the General Plan.	x				Staff brought a second round of zoning code modifications in the Fall of 2010.
14	As part of its annual review and adoption of the Budget and Capital Improvement Program, the City shall review the policies and implementation programs of the General Plan to ensure consistency in the Budget and Capital Improvement Program.		x			Long Range Planning Staff provided a General Plan consistency review of the FY 10/11 CIP.
15	The City shall prepare and implement internal guidelines for preparation and adoption of geographic and operational master plans and strategies that includes the types of master plans and strategies that will be prepared, updated, and adopted by city departments in the future.		x			The assignment is in progress and will be completed by 2011.

IMPLEMENTATION AREA: LAND USE

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
1	The City shall develop and maintain a citywide database of vacant and underutilized sites to monitor the city's growth and change. The City shall prepare an annual report on the number of vacant sites and underutilized sites that were developed during the previous year.				x	Due to lack of resources, this effort has been indefinitely delayed.
2	The City shall prepare a comprehensive update of the Infill Strategy, including integration of the city's Commercial Corridor Revitalization Strategy into the Infill Strategy, to address obstacles to development in target infill areas, commercial corridors, and key opportunity sites.			x		Progressing slowly due to lack of resources.
3	The City shall submit an annual report to the City Council that evaluates implementation of the Infill Strategy.		x			City is in the process of preparing an annual report. Will be presented to Council by end of 2010.
5	In conjunction with the Shovel Ready Program, the City shall work with the Sacramento Housing and Redevelopment Agency to identify key infill sites in opportunity areas and established infill areas and ensure that major entitlements and incentives (e.g., rezone, CIP investment, environmental review, and economic development assistance) are in place to facilitate development.		x			In collaboration with SHRA, the City has been working to encourage infill development in several shovel-ready areas including Florin Road, the River District, Railyards, Curtis Park Village, Northeast Line stations, and the Technology Village Area (65th Street).
6	The City shall work with Sacramento County to develop a Master Property Tax sharing agreement for annexation areas.	x				City staff researched the previous master property tax sharing agreement as well as more recent individual project annexation agreements. Rather than developing a new master agreement, staff has completed (in 2010) an identification of considerations (e.g., existing tax base and municipal service loads) for future tax sharing agreements.
7	The City shall update the zoning code to identify a process to allow a development project to exceed maximum allowed FAR, based on the project's "significant benefits" to the public. "Significant benefits" shall also be defined through the zoning code update.		x			To be completed by 2011.
8	The City shall prepare guidelines that describe the City's process for qualifying for CEQA streamlining for residential mixed-use projects and "Transportation Priority Projects" as provided under State law.	x				On schedule, pending data/research from SACOG and completion of MTP update.

IMPLEMENTATION AREA: LAND USE

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
9	The City shall develop and implement a green neighborhood design checklist to evaluate large-scale residential development in new growth areas. The checklist will incorporate principles that support healthy sustainable neighborhoods (e.g., Healthy Development Checklist and green rating programs such as LEED for Neighborhood Development). Compliance with the checklist would qualify the development for incentives such as reduced fees, expedited entitlement and permit processing, and density bonuses for new construction.			x		Staff applied for the state's Sustainable Communities Planning grant. Pending grant award, this program will be completed by 2014.
10	The City shall develop and implement a program to promote sustainable development through regular regional coordination meetings that include local government representatives and other applicable agencies.	x				Community Development and General Services staff meet regularly with the Sacramento Area Green Partnership, the Build It Green Public Agency Council, and other alliances and partnerships with the County of Sacramento, SMUD, and other jurisdictions in the region. Additionally, the Green Building Task Force is a joint City/County program that will be convened in January 2010 to develop recommendations for moving forward with a comprehensive set of green building design guidelines & standards.
12	The City shall work with the Sacramento Housing and Redevelopment Agency to prepare midterm implementation plans status reports every 2.5 years, in accordance with state Redevelopment Law.		x			In progress and on schedule.
13	The City shall work with the Sacramento Housing and Redevelopment Agency to review and update the Consolidated Plan every 5 years.		x			A status of the Consolidated Plan is provided in the annual Housing Element Annual Report.
14	The City shall work with the Sacramento Housing and Redevelopment Agency to prepare and submit an annual report to the City Council that evaluates implementation of the Consolidated Plan.		x			In progress and on schedule.
15	The City shall provide ongoing training to staff and their respective commissions to implement the General Plan.		x			Staff continues to provide General Plan training on a regular basis.
16	The City shall amend the Sacramento Code to establish additional standards, including cool roofing, green roofs, light colored pavement, and other measures, to minimize the heat island effect. Such standards shall be incorporated into the City's Green Building Program and Climate Action Plan, as appropriate.			x		Staff applied for the state's Sustainable Communities Planning grant. Pending grant award, this program will be completed by 2014.

IMPLEMENTATION AREA: LAND USE

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
18	The City shall develop and implement an educational program to train City staff and inform the development community and other community groups about the new land use and urban form guidelines and standards and policies of the General Plan.		x			Staff has provided presentations to the state, the Urban Design Alliance, and other groups and agencies. Outreach on the General Plan is also provided as it relates to specific project such as the implementation of the Northeast line and the rezones for General Plan consistency.
19	The City shall prepare and adopt Central City Urban Design Guidelines and Plan.	x	x			The Central City Urban Design Guidelines were approved by Council in May 2009. Staff is currently working on an infrastructure study for the Central City Urban Plan.
21	The City shall work with the City of West Sacramento to update and adopt the 2003 Sacramento Riverfront Master Plan.				x	This should be considered with first 5-year update of the General Plan.
23	The City shall prepare and adopt guidelines for the conversion of nonresidential uses to residential uses.				x	Resources not available
24	The City shall work with Sacramento State University to establish a committee that includes city staff, University staff, and community members to plan development around the Sacramento State University campus.			x		The Technology Village Specific Plan is in progress. Estimated time of completion is 2012.
25	The City shall work cooperatively with Cal Expo to plan future development on the State Fair grounds, including consideration of the proposed development of an 18-20,000 seat indoor multi-purpose arena.			x		In progress. Working with Cal Expo to explore options for improvements to Cal Expo.
26	The City shall work with local hospitals to conduct a study to identify possible locations for a new hospital north of the American River.	x				A hospital site is tentatively sited in North Natomas as part of a private development application.

IMPLEMENTATION AREA: HISTORIC AND CULTURAL RESOURCES

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
1	The City shall report annually to the City Council on the status of the Preservation Office, Commission, and programs.			x		Due to lack of resources, an annual report to Council is not scheduled at this time.
2	The City shall review the established criteria and standards for research, survey, assessment, inventory, designation, alterations, additions, rehabilitation, reconstruction, restoration, and preservation of historic and cultural resources to ensure that they remain consistent with federal and state Standards and criteria.			x		Staff continues to work with Commission and outside parties to finalize as resources allow.
3	The City shall expand and update the existing context statement for Sacramento as necessary to include more recent history of the Sacramento area in order to maintain a basis for evaluating the significance of a resource.				x	Not complete, and not anticipated to be undertaken this or next fiscal year due to budget limits.
4	The City shall maintain provisions in the Sacramento Code for a preservation program consistent with the federal and state Certified Local Government requirements.		x			This program is maintained on an ongoing basis. Staff, program, and commission comply with CLG requirements.
5	The City shall ensure that public and private projects and activities involving historic and cultural resources are consistent with the General Plan and Preservation Ordinance and shall periodically review and update appropriate procedures, including sanctions for non-compliance.		x			A major part of Preservation staff's workload involves these items.
6	The City shall review the established minimum maintenance program and standards for historic properties and identify other options and programs to provide for maintenance and upkeep of historic properties and resources.			x		The Preservation Commission has an ad hoc Minimum Maintenance Committee looking at incentives and regulatory options to ensure compliance.
8	The City shall designate additional Landmarks and Historic Districts based on the findings of survey efforts.		x			River District nominations proceeding contemporaneously with River District Plan adoption, expected to go to Council by the end of 2010.
9	The City shall conduct a study to assess the need for Historic Preservation Overlay Zones and other mechanisms to increase protections for historic resources, and review and revise, as needed, the Zoning Ordinance.				x	The implementation of this program is dependent on resources becoming available.

IMPLEMENTATION AREA: HISTORIC AND CULTURAL RESOURCES

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
10	The City shall review its Listed Structure Plan for larger commercial structures and other resources not covered in the Preservation Development Standards for Residential and Neighborhood Commercial Properties.				x	Preservation Development Standards currently underway, but have been limited to residential properties only. Neighborhood and larger commercial structure standards will be pursued dependent on availability of resources. Likely to not have funding until or after 2012.
11	The City shall continue to incorporate information on historic resources into its Geographic Information System (GIS), Automated Permit System (APS), web site, and video production. The City shall make copies (e.g., brochures and booklets) of the above information available to interested parties, as follows: How to Nominate a Property to the Sacramento Register City's application review process California Historical Building Code Loan or grant programs, if any Secretary of the Interior's Standards for the Treatment of Historic Properties, and other applicable Secretary of the Interior standards Sacramento Register Preservation Development Standards Displays of historic/archaeological artifacts. California Environmental Quality Act (CEQA) relative to historic and cultural	x				Sacramento Register has been posted on the website.
12	The City shall develop procedures that integrate preservation (e.g., historic resource surveys) in other land use planning efforts such as Community Plans, Redevelopment Area Plans, and Specific Plans.		x			The River District Specific Plan is on-going and incorporates an update to the Richards Boulevard Historic Survey and will include nominations of recommended historic properties.

IMPLEMENTATION AREA: HISTORIC AND CULTURAL RESOURCES

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
14	The City shall amend the Sacramento Code relative to archaeological resources to require pre-construction field surveys, research and testing procedures for those areas proposed for grading, excavation or construction in high-sensitivity areas, and to require discovery procedures for archaeological resources found during grading, excavation, or construction, whether or not the project site is located in a high-sensitivity area. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible.					TBD
15	The City shall amend the Sacramento Code to require discovery procedures for paleontological resources found during grading, excavation, or construction. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible.			x		Staff plans to initiate an evaluation of the work that needs to be done, pending staff and resources availability.
16	The City shall work with its partner public and private organizations to develop and implement a heritage tourism plan through its Preserve America Community designation.		x			Staff has submitted a grant application for the Preserve Americas Cities grant. Awards will announced in November.

IMPLEMENTATION AREA: ECONOMIC DEVELOPMENT

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
1	The City shall develop an aggressive marketing campaign that promotes the city's assets and strengths to prospective businesses and employees looking to move to the region.		x			The Economic Development Department, in cooperation w/ Sacramento County, City of Rancho Cordova and the Sacramento Employment Training Agency (SETA) submitted an application for an expanded Enterprise Zone to the State of CA Housing & Community Development Dept. In August 2009, the partnership was awarded conditional designation and is working towards final approval. The team is developing an aggressive marketing strategy, including a website, www.sacez.org, which will be live in October 2010.
2	The City shall review and update the Economic Development Strategy every 5 years.		x			An update to the economic development strategy will be initiated as part of the City's economic recovery efforts.
3	The City shall submit an annual report to the City Council that evaluates implementation of the Economic Development Strategy.		x			An annual report for 2009-2010 fiscal year will be initiated.
4	The City shall work with government, businesses, and higher education industries to establish targeted marketing programs (e.g., "Campus Sacramento Initiative") to assimilate current students and new college graduates into the city's and region's workforce.		x			The City continues to support the quarterly LEED Convergence events and is also supporting LEED's career education fair in the Fall 2010 at Luther Burbank High School in South Sacramento. The purpose of the fair is to educate high school students about careers and post-secondary training, provide students with a better understanding of the necessary skills, training requirements, and educational pathways for their field of interest, and prepare students to make an informed decision about their future.
5	The City shall survey existing businesses and targeted growth industries to identify workforce skill needs and use this information to recruit technical institutions with specialized training programs that focus on these needs.		x			The City's Economic Development Department is supporting the efforts of SETA and the Los Rios Community College District to train displaced construction workers in the growing green construction trades. The City is also supporting Sacramento City College's Career Technical Education Programs and the development of new classroom facilities on campus to accomodate the growth of these programs.
7	In conjunction with the preparation of opportunity area urban form concepts, the City shall develop specific economic development strategies for targeted opportunity areas.		x			As part of the department's marketing effort and attraction efforts, informational fact sheets highlighting key opportunity areas throughout the city have been made and distributed.
9	The City shall work with SACTO and other local economic development organizations to develop an "economic intelligence" database of market and industry knowledge about companies the City desires to recruit and locate within the city limits and the region.		x			The City continues to work with all its appropriate economic development partners to establish this "economic intelligence" database.
11	The City shall conduct a study to identify and establish one of the city's opportunity areas as a center for cutting-edge technology businesses and develop a marketing program to attract firms to that area.	x				A study to assess this opportunity area was conducted and completed during the fourth quarter of the 2010 calendar year.

IMPLEMENTATION AREA: ECONOMIC DEVELOPMENT

#	Implementation	Completed	In Progress On Scehdule	Not In Progress on Schedule	Delayed/Deferred	2010 Update
12	The City shall develop a "business leads action process" (i.e., materials and processes that respond to business leads) that assures quick and complete responsiveness to business opportunities.	x				The Economic Development Department has developed materials and processes for the action process. Additionally, staff has individual geographical and industry-specific knowledge to complete the process.
13	The City shall conduct customer service rating surveys to elicit feedback from businesses in the city on city services and adjust its customer service policies and procedures to provide the best possible service.	x	x			Economic Development has conducted 5 business walks within calendar year 2010, resulting in contacts with over 625 businesses.

IMPLEMENTATION AREA: MOBILITY

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
2	The City shall update its Traffic Impact Analysis guidelines to reflect the Level of Service (LOS) policies standards in the General Plan.		x			Staff is working on the updated the guidelines for staff evaluation.
3	The City shall prepare and adopt a methodology to measure neighborhood level of service.		x			Staff will coordinate to address this need over the 2011 calendar year.
6	The City shall expand the city's existing wayfinding programs to other areas of the city and improve wayfinding signage		x			DOT acts as support for this effort to Economic Development.
9	The City shall conduct a study to identify major barriers to connectivity and appropriate means and locations for overcoming those barriers, including potential river crossings.		x			The Planning and Policy Unit will complete a study to determine the appropriate location(s) and modal configuration for additional crossings of the Sacramento River by 2011. Funding is being sought for a similar study for the American River.
10	The City shall develop and adopt multi-modal circulation plans for all light rail and bus transfer station areas within the city.		x			Plans have been completed for Florin and Meadowview. 65th Street Plan should be approved by Council by 2011. Swanston Station Transit Village Plan should approved in the Winter of 2011.
11	The City shall update and enhance its Transportation System Management program consistent with the policies of the General Plan.		x			Planning and Policy staff have drafted the TSM ordinance amendments for Council consideration. Adoption expected by 2011.
12	The City shall conduct a study to identify economic incentives for private transportation partners seeking to enhance mobility in the Central City, centers, corridors, employment centers, and other high-intensity districts in the city.		x			Two studies have been started, including Ramona Avenue and "Cars on K." Once additional resources have been identified to conduct other studies and when staff availability warrants, additional progress will be made.
13	The City shall conduct a study to identify appropriate routes and roadway markings/signage for Neighborhood Electric Vehicles (NEVs) within the Central City and between urban centers and corridors.		x			State Highway Code already allows NEV's on streets signed for 35 mph or below and has standards for signage. Planning and Policy staff will identify potential gaps that could hamper a coordinated NEV network.
15	The City shall submit a bi-annual report to the City Council that evaluates implementation of the Pedestrian Master Plan.		x			Staff expects to bring a a report before Council in 2011.
16	The City shall work with walking advocates, such as WalkSacramento, to develop a comprehensive educational and promotional package for pedestrians.		x			DOT's Alternate Mode Coordinator will work with Traffic Engineering to develop educational and promotional benefits of walking akin to the Captain Jerry Program.

IMPLEMENTATION AREA: MOBILITY

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
17	The City shall submit periodic reports to the City Council that summarizes traffic collision data at the top collision locations for automobiles, bicycles, and pedestrians, and recommend countermeasures where needed.		x			Traffic Engineering is considering best practices for collecting and reporting collision data. Periodic reports to the City Council could be part of the ultimate methodology chosen.
18	The City shall review and update its Bikeway Master Plan every 3 years.		x			Staff intends to begin the next BMP update for the City of Sacramento following the County's adoption of their update.
19	The City shall submit a bi-annual report to the City Council that evaluates implementation of the Bikeway Master Plan.		x			An update on the implementation of the BMP will be conducted along with the process of updating the BMP.
20	The City shall conduct a study to identify gaps in transit service provided within the city and strategies to fill them.		x			Planning and Policy Division is beginning a Citywide streetcar study to begin planning for future service.
24	City shall conduct a study of the existing street network to identify streets that can be more complete based upon adopted design standards and the policies in the General Plan.		x			Planning and Policy will investigate methods of evaluating the existing street network using information from the Bicycle Master Plan and the Pedestrian Master Plan to develop a comprehensive map of future needs.
25	The City shall continue its efforts to manage neighborhood traffic by incorporating traffic control measures in new residential neighborhoods and through the Neighborhood Traffic Management Program (NTMP) in existing residential neighborhoods.		x			This is an on-going function of the DOT.
27	The City shall develop and adopt an ordinance for bicycle support facilities (e.g., bicycle racks, personal lockers, showers, and other bicycle support facilities).		x			The TSM ordinance that has been drafted will address bicycle support facilities. DOT continues to install bike racks by owner request for the time being.
28	The City shall conduct a study of current parking requirements in the Central City and urban centers (i.e., Urban Center Low and Urban Center High) to evaluate options for dedicated parking spaces for car-sharing and incentives (e.g., receive credit for meeting the "parking minimum" zoning requirements).		x			DOT has selected Zip Car for the initial roll out of carsharing in Sacramento.
31	The City shall review and update its Helicopter Ordinance as needed to provide for business and emergency needs.		x			TBD
32	The City shall prepare and adopt a citywide transportation development impact fee program to support the development of all travel modes needed for new development.		x			A draft nexux study has been prepared and is under review.

IMPLEMENTATION AREA: UTILITIES

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
1	The City shall prepare and adopt level of service (LOS) standards for each city-provided utility (i.e., water, wastewater, stormwater drainage, and solid waste).		x			Due to reduction in staff, some level of services have been amended. For example, Solid Waste has started a 4-10 schedule for residential schedule. Neighborhood Cleanup is still suspended. Illegal dumping is not part of DOU due to 218 issues. Code Enforcement is taking over in January. In Drainage, the response time during rain events will be affected. Wasterwater has reduced certain preventive maintenance of lower priority items and suspended renewal of service connections by the city. In Water, full service taps for the customers have also been suspended.
2	The City shall develop an asset management program for the maintenance of infrastructure facilities.		x			DOU is continuing to develop an asset management program through the use of condition assessment and its computerized maintenance management system (CMMS) to improve maintenance efficiencies as well as prioritizing its rehabilitation/replacement needs.
4	The City shall update existing and develop new fee programs to ensure adequate funding is available to provide infrastructure improvements for new development.		x			An Administrative Draft of the upcoming Nexus Study was submitted July 16, 2010. This is being reviewed and commented upon by City staff.
5	The City shall prepare and adopt standards for the development of joint use facilities (e.g., schools/parks/drainage detention).	x				The agreement has been incorporated in the Design and Procedures Manual (Appendix to Chapter 11) and a link has been placed on the DOU Intranet website.
6	The City shall review and update its Water Distribution System Master Plan every 5 years.		x			Development of Water Master Plan is in progress. Expected completion in 2011.
7	The City shall review and update its Urban Water Management Plan every 5 years.		x			UWMP work is not expected to begin until 2011 per SBx7 7. Some work on the Water Master Plan needs to be completed prior to the UWMP.
8	The City shall continue to produce and distribute an annual Operational Statistics Report which includes sections on water distribution, wastewater collection, storm drainage collection, and solid waste collection.		x			The DOU will continue to prepare and distribute Annual Operational Statistics Report.
10	The City shall continue to produce and distribute an annual Water Quality Consumer Confidence Report to verify that water quality standards are being met.		x			The DOU will continue to produce and distribute the report annually.
11	In coordination with the Regional Water Authority (RWA), the City shall develop and implement a voluntary landscaping water efficiency certification training program for irrigation designers, installers, and property managers.					TBD

IMPLEMENTATION AREA: UTILITIES

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
12	The City shall update its Emergency Operations Center procedures to include procedures for providing potable water supplies during emergencies.		x			This is a continuing effort that is reflected in existing procedure, and will be incorporated into revised standard operation procedures that will be completed by end of 2012. Standard operating procedures that are more specific to the EOC environment.
13	As part of the Urban Water Management Plan update in 2010, required by the Urban Water Management Planning Act, the City shall update the response plan that outlines an approach on how to assist citizens in reducing water use during periods of water shortages and emergencies.		x			UWMP work is not expected to begin until 2011 per SBx7 7. Some work on the Water Master Plan needs to be completed prior to the UWMP.
16	The City shall review and update its Wastewater Master Planning Program every 5 years.	x				This task has been completed
17	The City shall prepare and adopt design standards that reduce infiltration into new city-maintained sewer pipes.	x				Task completed. Our current construction standards include connections that are substantially water tight, thus greatly reducing the inflow of extraneous groundwater infiltration.
18	The City shall review and update its Stormwater Drainage Master Planning Program every 5 years.		x			The DOU last updated the program in 2007. The next update will be in 2012.
19	The City shall prepare and adopt an ordinance to require recycling and reuse of construction wastes, including recycling materials generated by the demolition and remodeling of buildings.	x	x			Completed and now being implemented. Update also is in progress to match new California Building Standards Commission requirements.
20	The City shall review and update its Solid Waste Master Plan every 5 years.		x			Still seeking green waste transfer site north of American River to save cost of hauling south
21	The City shall prepare a plan to achieve energy efficiency targets.		x			The Climate Action Plan will address this. Cross-reference needed to Climate Action Plan implementation measures.
22	The City shall work with neighborhood associations, local electric and gas utilities, and other interested groups to develop programs to encourage conservation and increase energy efficiency (e.g., the SMUD / Sierra Curtis Neighborhood Association's "Curtis Park Energy Stars" program, etc.).		x			The City and SMUD will be launching a Neighborhood Performance Program in 2010 to target education and outreach on SMUD incentive programs for whole-house energy efficiency audits and retrofits, and a similar program will be launched to target small commercial building owners and tenants. The Mayor's Greenwise Sacramento Initiative is also currently underway, and is anticipated to include raising the community's "Green IQ" as a major outcome in terms of expanded policies, programs and funding to educate and engage the community in green choices to improve efficiency and save money.

IMPLEMENTATION AREA: UTILITIES

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
24	The City shall conduct a study to explore the economic feasibility of using methane to generate electricity.		x			DOU Solid waste is looking at this again due to changes in the operation by Blue Diamond and they are not taking any of the methane gas.
26	The City shall prepare, adopt, and implement energy efficiency and water conservation standards for residential rental properties.		x			The City/County joint Green Building Task Force launched in Spring 2010, and recommendations are expected to be delivered by December 2010 and will potentially include strategies to improve energy efficiency in existing buildings, including rental housing. The Climate Action Plan, also currently in progress, will also include appropriate strategies to address existing housing. And finally, the State of California adopted a mandatory green building code, known as CalGreen, that includes water and waste provisions that will go into effect on January 1, 2011. Community Development staff will be working to identify strategies for implementation of CalGreen enforcement.
27	The City shall develop a public information program to promote sustainable development and resource conservation such as responsible purchasing and recycling.		x			Public information program development in progress.
28	The City shall annually review and modify building codes and development standards to facilitate the inclusion of evolving state-of-the-art telecommunication technologies and facilities.		x			Staff reviews telecommunication technologies as they are proposed by applicants.

IMPLEMENTATION AREA: EDUCATION, RECREATION & CULTURE

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
2	The City shall review Chapter 15.132 Building Permits for Dwelling Units in Impacted School Areas of the Sacramento City Code to determine if changes are required.					TBD
3	The City shall review and update its Parks and Recreation Master Plan every 5 years to coincide with updates of the General Plan.			x		A technical update of the Parks and Recreation Master Plan 2005-2010 was adopted on April 21, 2009. A complete update of the Master Plan was originally scheduled to begin in 2010 but was postponed until 2014 to coincide with the City's General Plan update. It will be started in 2013.
5	The City shall establish standards for cultural heritage gardens and teen centers in the Parks and Recreation Master Plan.			x		Standards for cultural heritage gardens and teen centers will be established in conjunction with the Master Plan Update, scheduled for 2014.
6	The City shall study and incorporate into the city's Quimby Ordinance mechanisms to provide flexibility in meeting parkland requirements.		x			The Technical Update of the Parks and Recreation Master Plan 2005-2010 included new policies and guidelines for small public places (neighborhood parks that are smaller than 5 acres in size.) An evaluation of the city's Quimby Ordinance is underway, but the Ordinance evaluation does not preclude the City from implementing the policies and guidelines for small public places.
7	The City shall review and amend, as needed, the city's Quimby Ordinance and Park Development Impact Fee Ordinances to ensure that fee schedules keep pace with actual costs to acquire and develop parks/open space citywide.		x			The Park Development Impact Fee required no annual adjustment for the 2010-11 fiscal year. Preparation of a Park Development Impact Fee Nexus Study to evaluate fees in relation to actual costs is underway.
8	The City shall complete a study to identify potential new funding mechanisms to supplement existing ones for (1) acquisition and development of regional parks, parkways, recreation trails, and open space; (2) provision of equal Service Levels to underserved areas; (3) 100% ongoing maintenance; (4) recreation and community facilities; and (5) capital infrastructure repair/replacement.		x			(1) A new Nexus Study is underway and is scheduled for completion by the end of the 2010 calendar year. It includes provisions for the acquisition and development of regional parks, parkways, recreational trails and open space. (2) Priority Project of the DPR in FY 10-11; (3) 100% of ongoing maintenance is now the departmental standard for larger residential subdivisions. Tentative maps are conditioned to form or annex into a neighborhood park maintenance district providing full cost recovery; (4) Priority Project of the DPR in FY 10-11; (5) Priority Project of the DPR in FY 10-11.
9	The City shall work with the Sacramento Library Authority to review and update the Library Master Plan every 5 years.	x	x			The Sacramento Public Library Authority's Facility Master Plan was adopted in March 2007. An update on the Plan is provided to the Authority Board each November. A biennial review of social trends as they pertain to the Library is provided to the Authority Board every other April.
10	The City shall work with the Sacramento Library Authority to prepare an annual report on the Library Master Plan.		x			The Sacramento Library Authority partners with local jurisdictions on planning for library services.

IMPLEMENTATION AREA: EDUCATION, RECREATION & CULTURE

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
12	The City shall conduct a study to identify alternative locations for the Sacramento Zoo to facilitate its expansion.		x			Feasibility study on relocation of zoo has been completed and will be presented to Council. More analysis may be required upon Council review.
13	The City shall review and update its Historic Cemetery Master Plan every 5 years.	x				Adopted by Council in 2009. The review and update will take place in five years.

IMPLEMENTATION AREA: PUBLIC HEALTH AND SAFETY

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
1	The City shall review and update its Police Master Plan every 5 years.		x			The Master Plan is still in progress, but due to budgetary constraints, has not been finalize it yet
2	The City shall submit an annual report to the City Council that evaluates implementation of its Police Master Plan.		x			Once we have the document finalized, the Chief will present it to the council for the first time.
4	The City shall develop and implement a public education program regarding crime prevention measures and support community programs, activities, and strategies aimed at preventing crime including youth gangs.		x			In 2010, the Sacramento Police Department and the Sacramento Police Activities League developed a summer Fitness Boot Camp. The Sacramento Police Activities League is a community-based program providing healthy activities for kids, building self-esteem and promoting teamwork with police officers. The 2010 Fitness Boot Camp was a six-week long program in which SAC PAL kids attended two days per week, three hours a day. The program focused on physical fitness as well as developing pillars of character which included self esteem, honesty, integrity, fairness and justice. The kids were put through drill and ceremony practice and a variety of sports and games. The camp instructors consisted of Sacramento police officers and physical fitness trainers who volunteered their time to this program.
5	The City shall review and update its Fire Department Master Plan every 5 years.			x		The Fire Department is in the process of developing a strategic plan. Target completion is 2012.
6	The City shall submit an annual report to the City Council that evaluates implementation of its Fire Department Master Plan.		x			This process will be conducted annually once the plan has been approved and adopted.
8	The City shall adopt official fire service level standards to provide adequate fire protection and emergency medical services.			x	x	The Fire Department is in the process of determining standards of cover. Target completion is 2012.
9	The City shall review the call volumes of fire companies annually to evaluate the need for additional response units.			x	x	The Fire Department is in the process of conducting a risk assessment and determining standards of cover. Target completion is 2012.
10	The City shall identify and designate transportation corridors for preemptive traffic signals.		x			Traffic Engineering staff is on a continual quest to enhance the operation of the existing circulation system including the installation of preemptive traffic signals as warranted.
11	The City shall prepare and adopt a fire protection development impact fee program to support the fire protection services needed for new development.				x	Resources are unavailable at this time.
12	The City shall develop and implement a community program for educating city residents in fire prevention and emergency preparedness.				x	The Fire Department community program to educate the public was eliminated as of July 2010 due to limited resources. The Department is researching alternatives.
14	The City shall develop and maintain a list of older buildings that may be considered fire hazards, and which were constructed prior to requirements for fire-resistant construction materials, internal sprinklers, and other fire safety systems.		x			See Implementation #16 (Public Health and Safety).

IMPLEMENTATION AREA: PUBLIC HEALTH AND SAFETY

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
16	The City shall maintain and update a list of hazardous sites, buildings, and uses in the city.		x			The County has the authority and provides updates quarterly of the hazardous sites and materials. The uses are being maintained by the Fire Prevention Division
17	The City shall review and update its Multi Hazard Emergency Plan (Emergency Operations Plan) every 5 years.				x	Funding not secured. Project will be delayed to undertermined date.
18	The City shall conduct annual emergency response training for city staff.		x			Training is provided to Emergency Service and citywide staff on a continuous basis to ensure emergency response preparedness. Staff reductions have increased training demands to address shifting staffing and organizational change.
19	The City shall develop and implement a program for training city residents in emergency response and disaster preparedness.		x			Public education is provided on an ongoing basis. Approximately 4,000 residents have been trained so far in 2010.
20	The City shall work with Sacramento County to develop and maintain a database of health and human service facilities within the city and Sacramento County.	x				Staff uses data tracked by Community Services Planning Council
21	The City shall review and update its Code Enforcement Master Plan every 5 years.				x	Effective FY 10, Code merged with the Community Development Department. Staff will prepare a combined master plan.
22	The City shall submit an annual report to the City Council that evaluates implementation of its Code Enforcement Master Plan.				x	Effective FY 10, Code merged with the Community Development Department. Staff will prepare a combined master plan.
23	The City shall adopt code enforcement service level standards to provide adequate code compliance services to city residents.				x	Effective FY 10, Code merged with the Community Development Department. Staff will prepare a combined master plan.
24	The City shall work with stakeholders and property owners to develop programs to identify focus areas throughout the city that need a comprehensive approach to code compliance.				x	Due to limited resources, this item is pending.
25	The City shall develop and periodically update a comprehensive survey of older buildings and places of public assembly within the city, and recommend realistic measures to rehabilitate or remove those structures determined to be structurally unsafe.				x	Due to limited resources, this item is pending.
26	The City shall work with stakeholders and property owners to develop and adopt a Proactive Code Enforcement ordinance that requires systematic inspection of all residential rental properties in the city.	x				Completed

IMPLEMENTATION AREA: ENVIRONMENTAL RESOURCES

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
2	The City shall review and amend, as necessary, the subdivision, grading, and other ordinances of the Sacramento City Code to ensure that biological resources are protected consistent with General Plan policies					TBD
5	The City shall work with the Sacramento Tree Foundation to prepare and continually update an inventory of trees within the city.	x				Inventory was completed February of 2010 and bridged to our work management system in April. Data for individual trees is refeshed as they are maintained. Staff is developing an inventory maintenance program for the general tree population by Community Planning Area with implementation scheduled for spring or summer of 2011.
6	The City shall prepare and adopt an ordinance to require tree replacements or suitable mitigation for loss of heritage trees.	x				Staff is reviewing the City's tree-related ordinances which will include mitigation for loss of trees. The study and recommended code changes should be completed by the end of 2011.
7	The City shall amend the Parks and Recreation Master Plan to promote community gardens in both new growth and infill development areas.	x				The Technical Update of the Parks and Recreation Master Plan 2005-2010 included new policies and guidelines to encourage community gardens. The City has added two new community gardens this year (at Zapata Park and Sparrow Park) and now operates eight community gardens. There are plans to add community gardens at Bill Bean Jr. Park and in the Oak Park community within the upcoming year.
8	The City shall establish land use restrictions such as agricultural conservation easements to protect the land for agricultural use in perpetuity.					TBD
9	The City shall establish a plan and process to improve monitoring and enforcement of all CEQA mitigation measures, including air quality measures.	x				Community Development staff initiated tracking of mitigation measures through its Accela permitting system. In addition, the City now requires all mitigation measures and conditions of approval to be placed on a separate sheet for all plans submitted for review prior to issuance of building permits.
10	The City shall establish a process to require the completion of an Air Quality Management Plan for proposed development projects that would result in substantial air quality impacts exceeding the Sacramento Metropolitan Air Quality Management District, ROG, and Nitrous Oxide operational threshold. The Plan shall outline how a project will incorporate design or operational features that reduce emissions by 15 percent from the level that would be produced by an unmitigated project.	x				The City requires operational air quality mitigation plans through the development review process as part of CEQA review and mitigation for projects that exceed operational thresholds established by SMAQMD.

IMPLEMENTATION AREA: ENVIRONMENTAL RESOURCES

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
11	The City shall work with the Sacramento County, SACOG, Sacramento Metropolitan Air Quality Management District, and the California Air Resources Board to develop and annually update the city's Greenhouse Gas Emissions Inventory.				x	The City, in coordination with the County of Sacramento and other incorporated jurisdictions in Sacramento County, completed a comprehensive 2005 baseline inventory for each jurisdiction's internal and communitywide greenhouse gas emissions. Additionally, the City continues to monitor and inventory its own greenhouse gas emissions for internal operations and has registered & certified them with the CA Climate Action registry through the year 2007. Ongoing efforts to conduct an annual update to the comprehensive 2005 baseline inventory for both internal and communitywide will be determined through the Climate Action Plan (see Environmental Resources implementation program 4-10-12 below).
12	The City shall develop and adopt a Climate Action Plan that: monitors climate change impacts; outlines a strategy for reducing greenhouse gas emissions and adapting to climate change; and describes how to improve air quality. The climate action plan will include the following: ▪ A clear timeline for completion (2009–2011) ▪ An inventory of emissions ▪ Reduction targets consistent with the requirements set forth in AB 32 and with the direction set forth in the City's Sustainability Master Plan ▪ Specific reduction strategies that will help to achieve reduction targets ▪ Monitoring and reporting requirements to ensure that reduction targets are updated over time ▪ Adaptive management strategies that respond to the changing environment associated with climate change The City shall work with the Sacramento Metropolitan Air Quality Management District (SMAQMD), the California Air Resources Board (CARB), and other appropriate agencies to ensure that the City's Climate Action Plan is regionally consistent and to pursue state funding to implement the plan. The Climate Action Plan, once adopted, shall be incorporated in the General Plan.		x			Phase 1 of the Climate Action Plan was presented to City Council in February 2010. The Phase 1 CAP identified strategies to reduce GHG emissions from the City's internal operations 22% below 2005 levels by 2020. The Phase 2 CAP is currently underway and will identify strategies to reduce GHG from all communitywide emission sources. The Phase 2 CAP is expected to be substantially completed by July 2011.
13	The City shall submit an annual report to the City Council on implementation of the Climate Action Plan. The report shall be made available to the public and responsible city officials.				x	As indicated above, the Climate Action Plan will not be completed until July 2011. Annual reporting on plan implementation will begin the year following CAP adoption (i.e. 2012).

IMPLEMENTATION AREA: ENVIRONMENTAL RESOURCES

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
14	The City shall continue to enforce its existing ordinance that limits idling of diesel vehicles used in construction projects.	x	x			Staff meets with the Sacramento Metropolitan Air Quality District on a quarterly and as-needed basis to discuss current projects, including mitigation requirements.
15	The City shall develop a public information program to encourage employees to use alternative modes of transportation (e.g., public transit, carpool, walking, biking) to get to work.				x	The TSM ordinance amendments will encourage the inclusion of measure intended to reduce employees dependence on single occupant driving. This combined with the educational program being developed for pedestrian safety and convenience as well as the Bicycle Master Plan and the Pedestrian Master Plan will function well to encourage increased use of alternative modes. Any further efforts should be lead by the Dept of General Services while DOT provides support.
16	The City shall develop a plan that identifies scenic resources and views to be protected, and establish standards for development location and design to protect these resources.		x			Design guidelines for the River District and the Central Core Urban Design Guidelines will include viewshed protection components along rivers.
18	The City shall develop and adopt an ordinance to require light for development to be directed downward to minimize spill-over onto adjacent properties and reduce vertical glare.		x			Included as part of the rezone bundle that was approved by Council on October 12, 2010.

IMPLEMENTATION AREA: ENVIRONMENTAL CONTRAINTS

#	Implementation	Completed	In Progress On Scehdule	In Progress Not on Schedule	Delayed/Deferred	2010 Update
1	The City shall review and update its seismic and geologic safety standards when there are updates to the Uniform Building Code and California Building Code to ensure consistency with these codes and best management practices.				x	Resources not available.
2	The City shall conduct a study to identify and prepare a database of all existing city-owned critical facilities (e.g. police stations and fire stations) that do not meet current building code standards and are within areas susceptible to seismic or geologic hazards. The City shall indentify a strategy to upgrade, retrofit, and/or relocate those city faciliteis.					TBD
4	The City shall update the General Plan for consistency with AB 162 (chaptered December 2007) (Government Code 65302) related to flooding.					TBD
7	The City shall annually review and update, as necessary, the local Comprehensive Flood Management Plan.		x			The CFMP should go to Council in the Nov-Dec 2010 time frame. Once updated CFMP has been approved, staff will provide annual review.
8	The City shall update the Comprehensive Flood Management Plan to include current evacuation plans for a Folsom, Nimbus, or Oroville dam failure.		x			Evacuation plan for dam failures have not been developed. The goal is to have them developed by mid 2011.

SECTION IV

2030 General Plan Annual Report
DEVELOPMENT ACTIVITY

The development analysis of the General Plan Annual Report is intended to provide an overview of all new development in the City. The analysis will show whether the City is adequately accommodating growth and how the City may encourage more infill development. Additionally, an analysis of the current economic climate is given to provide a perspective on our progress in meeting development projections and goals. Future annual reports will indicate whether or not desired development patterns are taking place.

General Plan Growth Projections

The 2030 General Plan projected that 100,000 housing units and 140,000 jobs would be needed to accommodate new city residents by 2030. These numbers were obtained from the Sacramento Area Council of Government (SACOG) and are consistent with the projections SACOG's Regional Blueprint.

Progress Towards Meeting our Growth Projections

Housing

Table 1 indicates housing growth citywide from 2005-2009. During that five-year period the City met 10% of the General Plan's housing growth projections. Currently the City is on track to meet our projected housing needs. However, a weakened housing market and building restrictions in North Natomas have slowed the City's progress in the short term.

Table 1

Housing Units Developed from 2005-2009		
	Single Family	Multi-Family
Citywide Housing Development	5685	4348
Total Housing Units Produced	**10,090**	

Employment

Growth in the retail, office, and industrial sectors from 2005-2009 is indicated below in Table 2. In that five-year period the City added an estimated 25,209 jobs or 18% of the 140,000 jobs needed by 2030. More than half of the estimated employment created was office related work.

Table 2

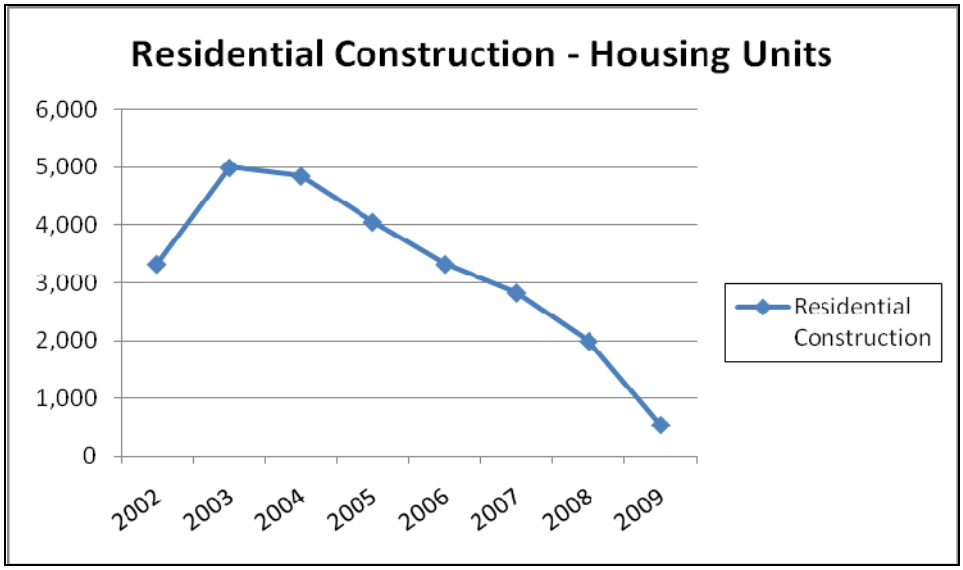
Employment Generated from 2005-2009		
	Total Sq. Ft. of New Development	**Estimated Jobs Created***
Industrial	1,442,775	1,443
Office	3,461,989	13,848
Retail/Commercial	4,463,439	9,919
Total Jobs Created	**25,209**	

***Estimations of jobs created by sector is based on factor of square feet per employee. These factors were used in the 2030 General Plan Infrastructure Financing Strategy.**

Current Economic Climate

Local development in 2009 continued to reflect the nationwide economic recession with even lower amounts of development than previous years. From 2004-2008, residential development in the City steadily decreased at an annual rate of 16%. 2009 saw housing production decline by 63% from the previous year. Chart 3 below illustrates this drastic decline.

Chart 3

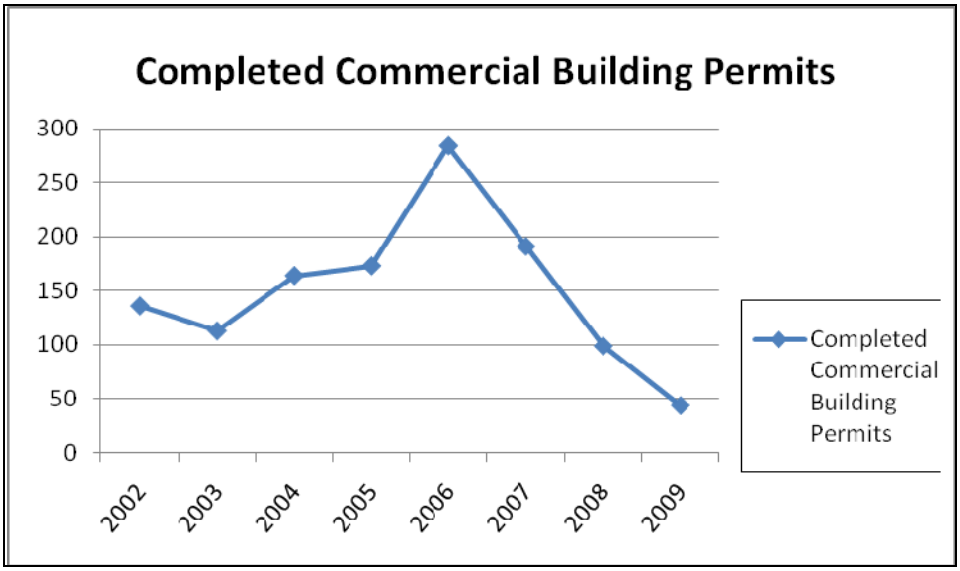


For the last three years, the decline in housing production has been primarily due to:

- A weak housing market;
- High foreclosure rates;
- Lack of financing; and
- Building restrictions in Natomas due to inadequate flood protection.

Commercial development initially remained strong while the residential sector was declining. However, this trend ended in 2006. In 2007 and 2008, completed commercial building permits declined at a rate of 50%. Chart 4 shows this increase in commercial development and then the sharp decline.

Chart 4



The decline in commercial development in Sacramento is largely due to:

- A retail sector impacted by job losses and a decline in consumer confidence;
- An office market that is oversaturated while companies are downsizing; and
- A industrial sector facing reduced demand from the contracting construction and other commercial sectors

Meeting our Infill Development Goals

2009 Building Activity in Infill Areas
Building permits issued for housing in infill areas dropped dramatically from the high-water mark of 2006. In 2009, only 77 building permits were issued for single family units and 46 building permits were issued for multiple family infill units

Similarly, non-residential building activity in infill areas was minimal in 2009. New commercial activity was predominantly small retail and service stations. However the Sutter medical complex continued to take shape adjacent to the Sutter General Hospital which is located east of downtown.

2009 Planning, Demolition & Infrastructure Activity
While cranes were disappearing from the skyline, site preparation and planning workshops were in full swing. Following are some highlights from these activities:

<u>River District</u>

- River District Specific Plan**:** The 2009 planning efforts came to fruition as the draft Specific Plan and EIR were released in August 2010. The Specific Plan envisions a cohesive district with a mix of residential, commercial, industrial, public, and open space uses. Elements of the Specific Plan include future street layout, bicycle and pedestrian circulation, opportunities for parks and open space, as well as proposed land uses and zoning. Several construction projects are underway or will begin shortly in the River District.
- The new California Lottery headquarters building is under construction. This 155,000 square foot building, located on north 10th Street, will replace the Lottery's current building.
- Regional Transit's light rail line to the Township 9 project. This is the first stop on the new Green Line which will connect to the Amtrak station and eventually reach the Sacramento International Airport.
- The Greyhound Terminal (10,000 square foot facility) will be located at 420 Richards Boulevard, broke ground on August 18, 2010.
- The Interim Improvement project for the Interstate 5 interchange at Richards Boulevard will start construction in the fall of 2010. This project will improve the on- and off-ramps at this freeway exit and connect Bercut Street to the Railyards. The project is funded by approximately $2 million of local funds and $9 million of federal funds.
- Township 9 (Demolition): Township 9 development commenced with the early stages of demolition of former cannery buildings. In total, demolition began on 1.4 million square feet of warehouse facilities.

Downtown Railyards

- Infrastructure: The EIR and entitlements were approved for the 240-acre site in December 2007. Infrastructure funding commitments have been secured from the following sources: Federal ARRA Stimulus Grants, HCD 1C Bond Funding under TOD and Infill programs, Measure A sales tax, SHRA, Caltrans, California Transportation Commission, Regional Transit District, Federal Transit Authority, Federal Railroad Administration, and Federal Highways Administration.

Curtis Park Village

- Planning & Brownfield Remediation: Curtis Park Village is a 72-acre mixed-use infill development on a brownfield site formerly used as a Railyard. The proposal calls for 129 single-family homes, 45 brownstone residences, 248 multifamily homes and 259,000 square feet of commercial, retail and office space. The property was purchased from the Union Pacific Railroad in 2003 and since then millions of dollars have been spent cleaning up the site. In Spring 2010, the City Council held hearings on the project and certified the EIR; project entitlements were approved on September 28, 2010. Soil remediation is currently underway.

Florin Road

- Auto Dealer Redevelopment Efforts: In conjunction with Economic Development staff, CDD staff worked with the former auto dealers to prepare the 43-acre area for redevelopment. City staff conducted a number of critical studies and actions necessary to spur the redevelopment of the area including: water and sewer infrastructure studies; a circulation, access, and traffic analysis; a Phase 1 environmental site assessment; a market study and strategy report; rezones to address zoning inconsistencies; and identified economic incentives for the area. In addition, the City secured over $100,000 in an EPA Brownfield grant to conduct a phase 2 environmental analysis of the site to determine which areas were clean and ready for development. The Phase 2 work is expected

to be completed in mid-2011. The focus will then shift to infrastructure financing and marketing of the area.

Northeast Line Implementation Plan

- Redevelopment of the Corridor: The Northeast Line Implementation Plan is a planning effort to promote reinvestment, redevelopment, and revitalization along the light rail corridor that includes the Globe, Arden/Del Paso and Royal Oaks Stations. The 2030 General Plan, adopted in 2009, amended land use designations in key opportunity areas, including light rail station areas and commercial corridors, to facilitate the revitalization of corridors and centers. Previous planning efforts, including the Northeast Line Light Rail Stations Plan (2007) and Transit for Livable Communities (2002), informed the identification of the 2030 General Plan land use designations for this area. The Northeast Line Implementation Plan is an effort to implement these previous planning efforts. The Plan includes specific strategies to address housing, economic development, the strategic financing of infrastructure, public safety, and design needs along the light rail corridor.

Downtown

- Infrastructure Planning: An infrastructure study was commissioned to identify existing resources and deficiencies to inform future development and eliminate surprises in terms of infrastructure, historical resources and toxic contamination. This planning effort will identify priority infrastructure required to catalyze early phases of development, and will also serve to guide future infrastructure financing strategies.

Infill Development Tools

Infill House Plans:

The City of Sacramento Infill House Plan Program was developed to streamline the process for development of high quality single family homes in the City's older neighborhoods and redevelopment areas. The homes were designed to suit the character and style of the City's older neighborhoods. Under this program, users can purchase plans that are pre-approved through the City's design review and building plan check review process, saving time and money.
In 2010, the City obtained funding from SMUD and CDBG funding from SHRA and retained the original architects to update the infill house plans to comply with new building code requirements. In addition, the City also launched new energy

efficient pre-approved home models that comply with SMUD's Home of the Future Program and Solar Smart Program standards. These energy efficient homes are up to 80% more efficient than the standard single-family home. The City also initiated new accessible pre-approved models that comply with the City's newly adopted Universal Design Ordinance. These homes are designed to address these needs of persons with disabilities. Pre-approved plans will be available for purchase from the architects in late 2010.

Economic Development Treatment Capacity Bank

The Sewer Credit program supports the development of small businesses, infill/transit oriented development, and low income housing projects by reducing applicants' sewer connection fees by 67-87%. An important role of the Sewer Credit Program is the promotion of economic development through the creation of new jobs, infill development and affordable housing projects. Currently, the Economic Development Treatment Capacity Bank has a total of 4,071 credits remaining. In 2009, the City approved approximately 193 credits in the Infill/TOD category for six infill projects.

Proposition 1C:
After helping secure over $80 million in Proposition 1C grants in 2008 for Railyards, Township 9, Broadway Lofts, La Valentina, and Curtis Park Village, staff working with the City Manager's Office and developers in 2009, staff helped secure an additional $55 million from the State's Proposition 1C grant programs for infrastructure and site clean up for several infill projects including the Railyards, Township 9, Curtis Park Village and Capitol Lofts.

California Sustainable Strategies Pilot Program:
Working with the City Manager's Office and developers, the City received a designation of California Catalyst Project for Township 9 under the State's new pilot program. This infill project was one of only 13 projects statewide to receive this designation and one of only five to receive the gold level ranking – the highest ranking available. The designation provides Township 9 with $1.35 million from HCD's Innovative Homeownership Program and makes them eligible for other future State and federal assistance.

Strategy and Expectations for Infill Development 2010
While overall development activity continues to be experiencing recession, the City continues to position infill sites as "shovel ready":

- The infill house plans are expected to be approved;
- The Township Nine project will receive $1,350,000 under the State Department and Community Development's Innovative Homeownership Program;
- The Florin Road Corridor Plan will be adopted;
- The Northeast Line Implementation Plan will be adopted in 2011; and

- The Innovation & Technology Village Specific Plan (a plan to establish a business park for research and innovation south of Sacramento State University) is underway.

Conclusion

While development is at its lowest point in recent memory, the ongoing implementation of the 2030 General Plan is providing a tremendous amount of capacity for responding to the next upturn in the economy. The planning efforts taking place now will help Sacramento not only to take on more growth, but have a growth pattern that will be more compact, include the “infill” and reuse of underutilized properties, intensify development near transit and mixed-use activity centers, and locate jobs closer to housing. This new way of growing will help Sacramento become the most livable city in America.

SECTION V

2030 General Plan Annual Report
CUMULATIVE AMENDMENTS

As conditions and needs change, the City will need to consider proposed amendments to the General Plan. Some of these will be policy changes, while many will likely be changes to the Land Use and Urban Form Diagram. Each of the changes will need to be carefully evaluated not only for merit and potential impact, but also for consistency with the rest of the General Plan.

The purpose of this section of the Annual Report is to review the amendments of the prior year and to analyze their cumulative effects to ensure the integrity and intent of the General Plan is preserved.

Five projects in 2010 resulted in amendments to the 2030 General Plan:

1) The 65th Street Transit Village
2) The Curtis Park Project
3) Florin Road Corridor Plan
4) General Plan Consistency Project – Amendments to the Land Used and Urban Form Diagram
5) Technical changes to General Plan Text

I. Curtis Park

Minor changes were made to the General Plan's Land Use and Urban Form Diagram as part of the 73-acre Curtis Park infill project. The land use designation of approximately 8-acres was changed from Traditional Center to Traditional Neighborhood Medium.

II. 65th Street Transit Village

The approval of the 65th Street Transit Village, a transit oriented development planning document, modified the circulation plan for the 65th Street Station Area in the General Plan's Mobility Element and East Sacramento and Fruitridge/Broadway Community Plan.

III. Florin Road Corridor Plan

The Florin Road Corridor Plan encompasses 43-acre that includes several former auto dealerships. The adoption of the Florin Road Corridor Plan was accompanied by amendments to the South Area Community Plan to add policies and figures that

address issues and opportunities identified in the Florin Road Corridor Plan. Additionally, the land use designation for one parcel (approximately 5.6 acres) was changed from Suburban Low Density Residential to Traditional Neighborhood Low to allow for a transitional buffer from commercial to residential uses.

IV. Land Use Designation Changes for General Plan Consistency

Pursuant to the 2030 General Plan adopted by City Council in March 2009, staff immediately initiated a project to bring zoning into consistency with the 2030 General Plan's Land Use and Urban Form Diagram. This project entailed a combination of zoning and changes in land use designations.

Council approved changes to the land use designation changes of 552 parcels in October 2009, and 553 parcels in November 2010.

V. Technical Changes to the text of the 2030 General Plan

In November, the Council approved text amendment in the 2030 General Plan that addressed the following: 1) the addition of a policy to address minimum floor-area-ratio; 2) the addition of a policy inadvertently omitted from the North Natomas Community Plan relating to the Financing Plan; 3) deletion of a duplicate policy in the North Natomas Community Plan relating to financing of drainage facilities; 4) modification of an existing policy for non-conforming density in the Traditional Neighborhood designation; and 5) the addition of a footnote to a table to clarify noise standards for balconies or patios.

Analysis of Cumulative Amendments

The above listed amendments to the 2030 General Plan – both to the land use diagram and text – are consistent with the Plan's goals to encourage transit-oriented development, revitalize commercial corridors, promote economic diversity, and provide a wide range of housing products. The following policies are supported by the amendments:

LU 6.1.2 Transformed Corridors. The City shall facilitate the transformation of major thoroughfares dominated by auto-oriented strip commercial uses to include a broader mix of uses, both horizontal and vertical, that provides opportunities for medium- and higher-density housing,
while also addressing local and citywide demand for retail and services.

LU 6.1.3 Redeveloping Automobile-Oriented Corridors. The City shall promote redevelopment of existing automobileoriented corridors and the upgrading of existing

commercial development to create vibrant, mixed-use boulevards that balance efficient movement of motor vehicles with the creation of attractive pedestrian-friendly districts that serve the adjoining neighborhoods as well as passing motorists.

M 1.2.1 Multimodal Choices. The City shall promote development of an integrated, multi-modal transportation system that offers attractive choices among modes including pedestrianways, public transportation, roadways, bikeways, rail, waterways, and aviation and reduces air pollution and greenhouse gas emissions.

M 1.3.5 Connections to Transit Stations. The City shall provide connections to transit stations by identifying roadway, bikeway, and pedestrianway improvements to be constructed within ½ mile of major transit stations. Transportation improvements in the vicinity of major
transit stations shall emphasize the development of complete streets.

M 3.1.3 Variety of Transit Types. The City shall consider a variety of transit types including high speed rail, inter-city rail, regional rail, light rail transit, bus rapid transit, trolleys
(streetcars), enhanced buses, express buses, local buses, neighborhood shuttles, pedi-cabs, and jitneys to meet the needs of residents, workers, and visitors.

H 1.2.2 The City shall encourage a greater variety of housing types and sizes to diversify, yet maintain compatibility with, single family neighborhoods.

ED 3.1.7 Infrastructure and Public Facilities. The City shall continue to identify, construct, and maintain infrastructure systems and facilities required to promote and sustain a positive economic climate.

ED 3.1.8 Infrastructure Investments. The City shall anticipate needs and coordinate City infrastructure investments with economic development opportunities.

ED 4.1.3 Public/Private Partnerships. The City shall support and encourage public/private partnerships and other efforts to implement the key development projects that meet the City's revitalization and redevelopment goals.

LU 1.1.5 Infill Development. The City shall promote and provide incentives (e.g., focused infill planning, zoning/rezoning, revised regulations, provision of infrastructure) for infill development, redevelopment, mining reuse, and growth in existing urbanized areas to enhance community
character, optimize City investments in infrastructure and community facilities, support increased transit use, promote pedestrian- and bicycle-friendly neighborhoods, increase housing diversity, ensure integrity of historic districts, and enhance retail viability.

LU 6.1.2 Transformed Corridors. The City shall facilitate the transformation of major thoroughfares dominated by auto-oriented strip commercial uses to include a broader mix of uses, both horizontal and vertical, that provides opportunities for medium- and

higher-density housing, while also addressing local and citywide demand for retail and services.

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